

# AZERBAIJAN: Borrowing by Individuals A Review of the Attitudes and Capacity for Indebtedness

Summary Issues and Observations

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# Note from the Writer:

The data and observations in this note are based solely upon the responses to the survey of 'Indebtedness of Individual Borrowers'. The reader will identify some strongly contrasting responses from different segments of borrowers. These reflect the responses which have been received. This version of the review of survey data has been undertaken without any input from market participants in Azerbaijan. It is anticipated that the discussion of the survey findings with stakeholders will provide additional and deeper interpretation of the responses to the survey.

#### INTRODUCTION

A survey, "Indebtedness of Individuals", has been undertaken in Azerbaijan. The research interviews commenced in late-July and were completed by mid-September.

The purpose of this note is to provide a review of the responses, involving 3,000 borrowers and 1,000 non-borrowers. These extend across borrowers from micro-credit, non-bank organisations and bank institutions, together with some non-borrowers. The methodology of the survey is outlined in Attachment 1, and the survey questionnaire is shown in Attachment 2.

#### **Objective of Survey**

The primary focus of the survey is to better identify the experience of borrowing upon individuals. The principal dimensions involve:

- The broad demographic profile of borrowers;
- The major characteristics of their financial and budgetary position;
- Their attitudes towards debt and lending institutions

A core objective of the survey is to gain greater insights into the extent, and impact, of overindebtedness amongst borrowers. The structure of the survey is designed towards this goal. The objective of the survey is not, therefore, primarily to review the commercial and social performances of the lending industry, but only to the extent that such issues impact upon the budget and lifestyle of the individual borrower – and how these may vary in different locations.

An important dimension of the survey is to relate 'over-indebtedness' to the affordability of debt and the adequacy of income to meet expenditure needs. On this basis, lending should be undertaken against the capacity of the borrower to meet loan repayments in a timely manner – and not against any 'forced sale' realisation of assets or payments by a guarantor. A further key dimension is to gain better insights of the interaction between the quantitative dimensions of the borrowers' financial position and qualitative dimensions of the feelings of the borrower in relation to financial confidence, risk vulnerability and the impact of debt on their lifestyles.

Similar surveys have been undertaken in other countries<sup>1</sup>. During the last year, there have been significant global and national economic and market events which have impacted directly upon the borrowing clients. The structure of the surveys enables some comparative assessments of the 2016 situations of Azerbaijan and Tajikistan in relation to the quantitative and qualitative dimensions of the financial and social impact of debt upon the lifestyle of borrowers.

It is intended that this demand-side research will contribute an important benchmark for the assessment of the impact of the extension of financial services within society. The survey is directed towards borrowers. It does not seek to provide a representation of the total population of Azerbaijan, but rather identify the principal segments of borrowers and their profiles / characteristics. As this is the first such 'borrower focused' review (rather than industry-led initiatives), the range of interviews in the survey sample is substantial and is intended to provide a robust confidence level in the available insights.

<sup>&</sup>lt;sup>1</sup> 'Indebtedness of Individuals' surveys have been undertaken in [i] Bosnia I Herzegovina in the 4 years 2011-2014, [ii] Kyrgyzstan in the 2 years 2013-2014, and [iii] Tajikistan in 2014 and 2016. Each survey involved a similar level of respondents of about 4,000.

#### Structure of the Report

The survey and this report is designed to consider the identification, performance and characteristics of different segments of borrowers. Some show significant and substantial differences, most notably between Baku region and other regions outside Baku.

External national data (see Attachment 3.) identifies that over 80% of lending balances (to both corporate and individual) is undertaken with the Baku region. This contrasts with the population of Baku accounting for about 28% of the national population.

The value of outstanding loans and the number of individual borrowers is not available on a regional basis. The national banking statistics clearly show a dominating concentration of lending activity in Baku. However, this relates to total lending which will include lending to corporate entities, large businesses, high-worth individuals, in addition to 'individual borrowers'. The scale of lending to such individual borrowers (the target respondents of this survey) is not known.

This report seeks to identify the different characteristics of the markets of Baku and the other regions for individual lending. The report describes the various major segments of borrowers. The scale and impact of these will vary in relation to the distribution of loan portfolios within individual lending institutions.

This report is focused towards the segmentation of borrowers based solely upon the responses to the survey. It does not seek to provide a weighted description of national borrowings by individuals.

#### **Report Framework**

This paper comprises four major sections:

| 1. | 'Headlines'                             | Principal findings of the survey              | Page 3   |
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| 3. | 'Issues for Consideration'              | Factors affecting over-indebtedness           | Page 9   |
| 4. | 'Questions and Answers'                 | List of Questions and Answers                 | Page 20  |
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| 8. | Attachment 2.                           | Survey questionnaire                          | Page 109 |
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| 10 | Attachment 4.                           | Risk categorisation methodology               | Page 126 |
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# **SURVEY HEADLINES**

Significant differences are shown in the risk exposure and attitudes of clients in major segments.

- The profile of Baku regions differs substantially from that of the other regions in relation to both credit risk performance and the attitudes of borrowers towards the lending institutions and the affordability and impact of debt;
- 36% of 'own business' clients show loan arrears, in contrast to 8% of 'employed' clients;
- About 50% of borrowers in Baku and 75% of borrowers in other regions show pressures on their domestic budget;
- The loan portfolios of 'own business' and 'foreign currency loans' show a high risk vulnerability. This is particularly acute in regions outside Baku;
- The reputation of the lending institutions in relation to the value of trustworthiness and integrity is extremely low (particularly outside Baku region);
- Minimal differentiation in the demographic and income profiles of MFI and bank clients, but significant differences between the loan performance and client attitudes of each institution;
- Lower impact and dependency of debt in the Baku market.

This presents a very segmented and differentiated profile of the delivery, performance and impact of financial services in different parts of the country. The challenges of loan performance and financial inclusion vary considerably between Baku and the other regions.

# Note: The following 'headlines' are not weighted to reflect any national distribution of individual borrowing.

The following highlights show consistent differences between Baku and the other regions. This pervades the responses to the surveys. It suggests that there are either fundamental differences in market conditions and the service proposition / delivery of financial products and services – or that the cultures and behaviour of borrowers vary substantially.

# Credit Quality is poor - and the differences between Baku and elsewhere are substantial

• Loan arrears: overall response at 17% ... based on number of borrowers, within which:

| 0 | MFI          | 14% | Banks         | 19%        |
|---|--------------|-----|---------------|------------|
| 0 | Baku         | 11% | Other regions | 19%        |
| 0 | US Dollar    | 59% | AZN Manat     | 8%         |
| 0 | Own Business | 36% | Employed      | <b>8</b> % |

- Utility arrears: overall response at 9% (MFI 7%; bank 11%) ... based on number of borrowers.
- Loan repayments more than can afford: overall response 43%, within which:

| 0 | MFI        | 42% | Banks | 43% |
|---|------------|-----|-------|-----|
|   | <b>D</b> 1 |     |       | -   |

- oBaku18%Other regions54%
- Reduced food to make loan repayments: 59%, within which:
  - MFI 56% Banks 62%
  - o Baku 17% Other regions 78%

• Basic expenditures (food, household, utilities, and loan) more than 75% of income: overall 44%:

| 0 | MFI  | 45% | Banks         | 43% |
|---|------|-----|---------------|-----|
| 0 | Baku | 25% | Other regions | 53% |

# Reputation of the values of lending institutions is extremely low – particularly for MFIs and outside Baku

A low level of positive reputation in relation to standards which should underpin the financial industry (based upon the percentage of respondents who agree, or strongly agree).

- Trustworthy: overall 13% of borrowers, within which
- o
   MFI
   8%
   Banks
   19%

   o
   Baku
   20%
   Other regions
   10%
- Integrity: overall 9% of borrowers, within which
  - MFI 3% Banks 15%
  - oBaku19%Other regions4%
- Improve clients' lives: overall 7% of borrowers , within which:
  - oMFI3%Banks12%oBaku15%Other regions3%
- Understand clients' needs: overall 40% of borrowers, within which:

| 0 | MFI  | 47% | Banks         | 33% |
|---|------|-----|---------------|-----|
| 0 | Baku | 72% | Other regions | 25% |

This seems to be particularly surprising for the MFI sector which is, reportedly, still at a relatively early developmental stage in the market and also challenging for 'financial inclusion'.

# Lending institutions appear to have differentiated operational credit practices

• Only 18% of loans taken in last 6 months – this suggests a substantial reduction in lending, or demand:

| 0 | MFI  | 17% | Banks         | 20% |
|---|------|-----|---------------|-----|
| 0 | Baku | 20% | Other regions | 18% |

- Frequency of loan approvals varies substantially between the 'employed' segment and 'own business':
  - Employed 60% current loan approved within the last 12 months;
     Own Business 26% current loan approved within the last 12 months.
- Only 27% of borrowers agree that 'loans were easy to obtain':
  - oMFI22%Banks33%oBaku19%Other regions31%
- Respond well to lending problems: 59% of borrowers still low, but higher than reputation:
  - o MFI 56% Banks 54%
  - o Baku 74% Other regions 46%

• Formal refinance (in last 12 months) is low - 10%:

| 0 | MFI | 8% | Banks | 13% |
|---|-----|----|-------|-----|
|   |     |    |       |     |

# o Baku 13% Other regions 9%

## Similar client income profiles, but different credit quality and client attitudes between MFIs and banks

- Strong overlap of household incomes
  - with similar levels of average incomes (MFI AZN 1,008, bank AZN 1,016, former bank AZN 941) – which indicates that the lending banks have been focusing client 'rejection' on lower incomes;
  - similar proportion of borrowers with household incomes less than AZN 750 per month (about 25% of borrowers).
- Higher average loan balance with bank borrowers (MFI 1,850; bank 2,650) ... but ...
  - bank loans have a slightly longer residual repayment term (14 months compared with 11 for MFI), which results in.
  - average monthly repayment is broadly similar for each at about 35-40% of net disposable income (household income, less, food, essentials, utilities and telephone/internet).
- MFIs have a higher level of collateralisation (MFI 42% of borrowers against banks 30% of borrowers).
  - Principal items of collateral are business equipment 40%, domestic assets (MFI 19% and banks 15%), and gold / jewellery (MFI 19%, banks 15%) % as a share of collateral assets;
  - Property as collateral was low at MFI 8% and banks 15% % as a share of collateral assets.
- Banks have 41% of borrowers being paid income by bank transfer, whilst MFIs are still close at 28%.

#### Borrowers' attitudes show the financial pressures which they are experiencing:

• Financial position improved in last 6 months: only 17% agree, within which:

|          | 0     | MFI            | 11%               | Banks          | 23%                           |
|----------|-------|----------------|-------------------|----------------|-------------------------------|
|          | 0     | Baku           | 16%               | Other regions  | 17%                           |
| • Feel i | in co | ontrol of fina | ncial position:   |                | only 42% agree, within which: |
|          | 0     | MFI            | 42%               | Banks          | 42%                           |
|          | 0     | Baku           | 86%               | Other regions  | 23%                           |
| • Hous   | seho  | ld expenses    | risen faster than | income:        | 75% agree, within which:      |
|          | 0     | MFI            | 81%               | Banks          | 72%                           |
|          | 0     | Baku           | 82%               | Other regions  | 74%                           |
| • Food   | exp   | oenditure red  | luced to make loa | an repayments: | 59% agree, within which:      |
|          | 0     | MFI            | 56%               | Banks          | 62%                           |
|          | 0     | Baku           | 17%               | Other regions  | 78%                           |

- Basic expenditures (food, household, utilities, and loan) more than 75% of income: overall 44%:
  - o MFI 45% Banks 43%
  - o Baku 25% Other regions 53%
- Want help to resolve debt problems with lender: 69% agree, within which:

| o MFI 65% Banks 739 |
|---------------------|
|---------------------|

o Baku 37% Other regions 83%

#### Borrowers show some conflicting attitudes towards loans

• Loans improve life quality: 45% agree, within which:

| 0 | MFI  | 41% | Banks         | 49% |
|---|------|-----|---------------|-----|
| 0 | Baku | 19% | Other regions | 56% |

• Need to continue to borrow to maintain family lifestyle: 44% agree, within which

| 0 | MFI | 42% | Banks | 45% |
|---|-----|-----|-------|-----|
|   |     |     |       |     |

| 0 | Baku | 13% | Other regions | 57% |
|---|------|-----|---------------|-----|
|---|------|-----|---------------|-----|

• I can afford to buy 'treats' for family: 65% agree

| 0 | MFI  | 59% | Banks         | 69% |
|---|------|-----|---------------|-----|
| 0 | Baku | 36% | Other regions | 76% |

#### Social situation surrounding borrowers appears pressured

- Major illness of self or family: 25% borrowers (29% of those with repayment difficulties):
  - o MFI 28% Banks 21%
  - o Baku 18% Other regions 28%
- Friends have difficulty meeting domestic budget: 94% agree
  - o MFI 95% Banks 89%
  - o Baku 74% Other regions 97%
- Debt causes family problems: [only] 39% borrowers agree
  - o MFI 37% Banks 41%
  - o Baku 21% Other regions 47%
    - only 35% of borrowers and non-borrowers
- Children will have a better life than me agree:
  - o
     MFI
     31%
     Banks
     38%

     o
     Baku
     48%
     Other regions
     31%

# SUMMARY REVIEW OF A STUDY OF THE INDEBTEDNESS AND ATTITUDES OF INDIVIDUALS

#### SUMMARY OBSERVATIONS

#### The Contrasting Profiles of Baku and Other Regions

# Baku region displays significant differences from other regions in relation to the profile and performance of borrowings by individuals, and also in relation to the attitudes of those clients' towards debt, their financial situation and the reputation of the lending institutions.

There are some strongly contrasting profiles across different borrower segments. This suggests that the different lending markets in Azerbaijan are subject to a range of dynamics which impact substantially upon the profile and performance of lending.

Baku and the other regions present substantial differences in many dimensions of the profile of lending and also the attitudes of borrowers. The profile of loans in Baku shows a consistently stronger and positive situation than is reflected across the other regions. This applies to lower levels of loan arrears (14% in comparison with 19%), a substantially lower incidence of reduced food expenditure to enable loan repayments (17% in contrast to 78%), the perception that loan repayments are more than can be afforded (17% in comparison with 54%) and that borrowers feel in control of their financial situation (86% in contrast to 23%). This more favourable position in Baku occurs despite similar levels of recognition of adverse economic pressures over the last 6 months involving costs rising faster than incomes, the recognition of domestic budget pressures amongst friends, and low improvement in the domestic financial position.

The profile of lending is also shown to differ substantially between Baku and elsewhere. Although only a small proportion of borrowers in Baku (19%) considered that it was 'easy' to obtain a loan (in comparison with 31% elsewhere), Baku showed a much stronger recognition (74% in comparison with 46%) that lending institutions respond well to problem lending situations. This is further reflected in the perception in Baku (72% of borrowers) that lending institutions understood clients' needs, which is in sharp contrast to only 25% in other regions.

Although the survey responses indicate a low overall reputation of the lending institutions, the contrasting profiles of Baku and the other regions continue – with the other regions showing extremely low perceptions of lending institutions in relation to trustworthiness (10% of borrowers), integrity (4%) and seeking to improve clients' lives (3%).

The above observations reflect some of the 'dimensions of contrast' between Baku and other regions. The national banking statistics indicate that about 80% of total bank lending (both corporate and individual)<sup>2</sup> is based in Baku region. This indicates that there will probably be an inevitable focus of the lending institutions towards this market. Conversely, Baku accounts for only 28% of the national population – and there is, therefore, a substantial market of individuals in the other regions. There is no available data to quantify the extent of lending across the different regions to individual borrowers by MFIs and banks. However, the often stark differences in the loan performance and attitudes of clients in Baku and the other regions suggest that the lending institutions may operate different lending policies and practices across the regions.

On this basis, the survey responses suggest that consideration of its findings need to be considered on a segmented basis reflecting not only the characteristics of individual borrower segments, but also with the overlay of different regional dynamics and structure.

<sup>&</sup>lt;sup>2</sup> Care: Lending statistics are based on total bank lending for both corporate and individual clients. Separate regional analysis of individual borrowings has not been identified. The distribution of individual borrowing is not, therefore, available to the writer on an individual regional basis.

#### **Financial Inclusion**

There is a broad feeling of 'inclusion' amongst both male and female borrowers, and across the range of borrower incomes. Loan amounts and loan payment leverage are higher amongst male borrowers in both the 'employed' and 'own business' segments.

National statistics for bank lending indicate that about 80% of total lending (including both corporate and individual) is undertaken in the Baku region. However, national demographic statistics indicate that 28% of the population live in the Baku area, whilst 72% live in other regions. It is not known if this contrast between an apparent concentration of lending and the distribution of population reflects a lack of demand in the other regions, a lack of supply capacity by the lending institutions, or the existence of higher volume / lower value of lending to individuals in the regions. The borrowers in the regions outside Baku indicate strongly (about 75% of borrowers) that they feel to be part of the 'target market' for lending institutions. This feeling of 'inclusion' is also shown by former bank borrowers (80%) and those who have never borrowed (71%).

The profile of borrowers shows that 18% of borrowers in Baku and 31% of borrowers in other regions outside Baku have a household income less than AZN 750. This is suggested by the Wage Indicator Foundation to be about the minimal living income (AZN 720) for a family in Azerbaijan. This indicates that the borrower profile of incomes reflects an inclusive approach by lending institutions towards lower income households.

Household income levels of female borrowers are consistently about 10% lower than those of male borrowers across city, urban and rural locations. However, the proportion of females undertaking 'own business' activity is lower (42%) than males (58%). The average loan amounts and leverage ratios against income are higher amongst male borrowers. The average outstanding loan for male employed workers is 50% higher than for female employees; whilst the average outstanding loan amongst male 'own business' borrowers is 40% higher than their female counterparts. Such higher borrowings by males is also accompanied by higher levels of loans from friends. Both male and female borrowers demonstrate similar perceptions of being part of the target market / client of the lending institutions.

68% of borrowers stated that they were the 'only' borrower in the household, of which 64% were male. However, 22% identified independent borrowings by both the borrower and his/her spouse – 84% of such independent borrowers were female. This suggests that such 'independent female borrowers' were undertaking such loans without the knowledge of their spouse, or that (for some reason) such male spouses did not wish to acknowledge such actions. Such independent borrowers showed a higher level of loan usage for domestic consumption expenditures (non-asset acquisition) which may suggest that the female borrower may have been supplementing the family budget with loan funds.

The attitudes and profiles of respondents suggest, therefore, that there appears to be a broad feeling of inclusion and this applied across all the income segments of borrowers. The uncertainty of inclusion remains in relation to the apparent concentration of lending in the Baku region (*an assumption based solely upon the national total lending* statistics) and the consequent extent to which the low level of outstanding lending in other regions reflects predominately a 'demand-side' or 'supply-side' focus.

#### Microfinance and Non-Bank Organisations and Commercial Banks

Similar demographic profiles show a strong overlap for MFIs and banks – attitudinal and budget pressures are similar for MFI and bank borrowers in regions outside Baku – bank borrowers show higher outstanding loan amounts and repayment leverage than MFI clients with similar income characteristics – in Baku, MFI clients show a much lower level of loan arrears and budget pressures than bank borrowers but bank clients have a much more positive / favourable opinion of their lending institutions – no strategic differentiation of MFIs (if any were intended) is shown by client responses.

The current scale of lending to individual borrowers by microfinance institutions and non-bank organisations, and by commercial banks cannot be determined from available 'public domain' data. However, it is understood that the commercial banks have an established and dominant market share and that the activities of MFIs and NBOs are at a more developmental stage. Furthermore, available data indicates that total commercial lending (both corporate and individual) is predominately (c.80%) based in Baku – the comparative regional distribution of lending by MFIs and NBOs is also not known.

Whilst the survey responses indicate that the household income profiles of the individual borrowers of banks and MFIs show a high level of overlap, there are differences in the demographic, behavioural and attitudinal profiles of the two groups of clients – and also in the loan service propositions of the respective lending institutions.

Banks showed a slightly higher proportion of individual borrowers in regular employment (67% in comparison with 62%), whilst MFIs showed a slightly higher proportion of 'own business' clients (33% in comparison with 25%). MFIs have a higher proportion of clients who have pledged collateral assets (42% of borrowers compared with 30% in banks). The proportion of individual borrowers with foreign currency loans was similar (17%) for each type of institution, whilst the average outstanding bank foreign currency loan was 40% higher for bank borrowers in comparison with MFIs. The levels of collateral assets in property and business equipment were similar for each type of institution. MFIs hold slightly higher levels of domestic assets and jewellery, whilst the banks held slightly a higher level of motor vehicles.

Average household incomes in Baku are similar for MFI (AZN 1,250) and bank (AZN 1,225), and also in other regions (MFI AZN 900 and banks AZN 925). However, whilst average outstanding loans in other regions are only 20% higher for bank borrowers, average bank loans in Baku are 85% higher for bank clients. Such differences may be reflected in the level of loan arrears in Baku in which MFIs show 3% and bank borrowers show 20%. In the other regions, loan arrears are similar at 19% for both MFIs and banks.

The low reputations of the MFIs and banks are reviewed in a following section of this overview. However, the MFI clients demonstrate a consistently low opinion of the corporate values displayed by the lending institutions – only bank clients in Baku show a more favourable regard for the trustworthiness and integrity of lending institutions (albeit still at a low level). This extremely low regard for the lending institutions is also reflected in their seeking to improve the lives of clients being less than 5% in MFIs (throughout the country) and bank clients in regions outside Baku – about 30% of bank clients in Baku had a positive view.

Whilst the attitudes of both MFI and bank clients in regions outside Baku were broadly similar in relation to the impact<sup>3</sup> and affordability<sup>4</sup> of loans, there were substantial differences between individual borrowers of MFIs and banks in Baku.

Despite the MFIs / NBOs being in a relatively developmental stage, the MFIs do not appear to be generating a strong and favourable reputation. The levels of client overlap between the MFI and bank borrowers appear to be high and show little substantive differentiation of target markets (albeit with modest variations).

#### **Over-Indebtedness**

# Problem debt pressures extend substantially beyond loan arrears – these varied substantially between Baku and the other regions (which displayed an extremely strong and adverse impact upon domestic lifestyle).

Whilst there is a continuing, and at times divergent, debate upon the definition of 'over-indebtedness', this review assesses over-indebtedness as:

"The extent to which a borrower is adversely affected by the interaction of the quantitative dimensions of loan repayment(s) upon his/her financial position, and the qualitative dimensions of the impact of debt upon the financial confidence, risk vulnerability and the lifestyle of the borrower and dependents".

<sup>&</sup>lt;sup>3</sup> Impact of loan relates to questions involving: quality of life, cause of family problems, reduction in food expenditure to enable loan repayments

<sup>&</sup>lt;sup>4</sup> Loan affordability relates to questions involving: loan arrears, utility arrears, loan repayments more than can be afforded, informal loans

On the basis of this definition, the impact of over-indebtedness must be considered more widely than the 'visible' popular measure of loan arrears – which was 8% amongst employed borrowers and 36% amongst the 'own business' segment – and – 11% in Baku and 19% in the other regions.

The wider impact of debt repayment pressures differed sharply between borrowers in Baku and those in other regions. Within Baku, only 18% of borrowers considered that loan repayments were more than they could afford in contrast to 54% in other regions. This attitude was widened further by the behavioural dynamic of the reduction in food expenditure to enable loan repayments – this was undertaken by only 17% of borrowers in Baku in sharp contrast to 78% in other regions. (Within Baku region, bank borrowers showed a much higher level of debt pressure than was reflected by MFI clients). Such debt repayment pressures are further reflected by a high recognition of borrowers (about 80%) outside Baku of the need for assistance to resolve problem debt situations with their lending institution (in comparison with 37% in Baku).

These different levels of problem debt recognition are reflected in the attitudes towards future borrowing needs. Although borrowers outside Baku show much higher levels of debt pressure, there is also a much stronger recognition (by 57% of borrowers) that they need to continue to borrow to maintain the lifestyle of their family, despite the austerity and constraint in their current financial behaviour. This contrasts with only 13% of Baku borrowers who need to borrow to support their lifestyle. However, in both Baku and the other regions, about 40% of borrowers used their last loan primarily for domestic consumption purposes.

In addition to the recognition of debt pressures by 50% of borrowers (29% of borrowers in Baku and 58% elsewhere), a further 19% of borrowers had basic committed expenditures<sup>5</sup> greater than 75% of income (16% of borrowers in Baku and 20% elsewhere). This represents a substantial majority of borrowers whose financial position is vulnerable to any disproportionate increase in the cost-of-living in relation to income growth. Borrowers in regions outside Baku are particularly sensitive to increases in the costs of basic household expenditure – a 10% increase in such costs would increase the proportion of clients with committed expenditures over 75% of income from 53% to 70% of borrowers – by comparison, the increase in Baku would be from 25% to 32%.

#### Lender / Borrower Relationship

# The reputation of the lending industry is extremely low in relation to the core value of trustworthiness and integrity – an overwhelming majority of borrowers also consider that lending institutions do not seek to improve the lives of clients.

The reputation of the lending institutions was held in low regard by borrowers. In the core values of the lending institutions, the perception of 'trustworthiness' was only 13% and of 'integrity', only 9%. The MFIs / non-bank institutions were held in particularly low regard, only 8% and 3% respectively – in comparison with the attitudes of bank clients being 19% and 15%. These perceptions of the core values of the financial institutions contrast sharply with the much stronger and more favourable attitudes of borrowers in other countries<sup>6</sup>. This appears to present a fundamental market and strategic challenge to the financial institution, in contrast to some other forms of savings (by 28% of borrowers and 47% of non-borrowers).

This reputational challenge is further reflected by the perception amongst borrowers that the lending institutions do not seek to improve the lives of clients (only 3% of MFI/non-bank clients and 12% of bank clients). This appears to present an even greater challenge to the non-bank sector in relation to their mission focus towards the betterment of the lives of clients. Such attitudes are particularly low amongst the 'own business' client segment.

<sup>&</sup>lt;sup>5</sup> Basic committed expenditures: essential food and domestic expenditure, telephone and internet, utility payments and loan repayments – but excluding expenditures such as health, education, clothes, transportation and so on)

<sup>&</sup>lt;sup>6</sup> Similar surveys have been undertaken in Tajikistan (2014 and 2016), Kyrgyzstan (2013 and 2014) and Bosnia i Herzegovina (2011-2014)

However, despite this low perception of the reputation of the lending institutions, a majority of borrowers outside Baku recognise a need for continuing borrowing to maintain the lifestyle of their family. This appears to suggest that the borrower / lender relationship is based essentially upon a 'transactional need' for loan funds (debt dependency), rather than any enduring client relationship strategy.

## Impact of Lending on Borrowers

The positive impact of loans on the quality of life is perceived more strongly in the regions outside Baku, despite the apparent stronger affordability of debt and more discretionary attitude towards borrowing in Baku – the flow of loan approvals in the last 12 months has been much stronger to the 'employed' client segments than to 'own business' clients

Almost half (45%) of borrowers consider that loans improve the quality of their lives (slightly higher amongst bank clients than MFI/non-bank) and a similar proportion recognise that continuing loans are necessary to maintain their lifestyle. This favourable impact of loans on the quality of life was much stronger in regions outside Baku (56%) than in Baku (19%). Within Baku, only 2% of the MFI/non-bank clients agreed that loans improved the quality of life (even though credit risk performance was strong and did not show any significant level of pressure).

The impact upon lifestyles is reflected by the extent to which debt causes problems in the family (52% of 'own business' clients compared with 32% with 'employed).

Despite the adverse economic trends, borrowers have displayed a strong commitment to their loan repayment obligations. Even amongst those clients with arrears (17% of the total respondents of individual borrowers), 75% had reduced food expenditure to enable loan repayments (although Baku at 38% contrasted with 85% in other regions).

Borrowers show that a large majority of the friends of borrowers is having difficulties to meet their domestic budgets (75% in Baku and 97% in regions outside Baku). This suggests a wide recognition of the financial pressures. This broader recognition of financial challenges in Baku may seem to be somewhat incompatible with the response that only 18% of Baku borrowers were having difficulties to meet their loan repayments. This may suggest that in Baku, borrowers may be more ready to recognise the financial problems of other than to acknowledge it in their own position. If this observation reflects a cultural, or behavioural, characteristics of Baku, then it may further suggest that some of the more 'confident' responses to the recognition of financial problems may be somewhat 'optimistic' on the part of the borrower.

The availability of loan funds may also be impacting upon the attitudes of borrowers. Amongst 'employed' borrowers, 60% obtained their current loan within the last 12 months<sup>7</sup> whilst only 25% of loans with the 'own business' segment was provided in that period. Within this overall level, the major client segment of 'public sector' employees show 65% with loans obtained in the last year (a similar level in both Baku and other regions), whilst the 'own business' segment in retail activities contrasted with 50% in Baku in the last 12 months but only 18% in the other regions. Against the economic, exchange rate and inflationary pressures which have occurred in the last 12 months, it may have been anticipated that there would have been much higher demand from the 'own business' segment for revisions to their loans.

The responses display again the highly-segmented characteristics of borrowers and how these are reflected in the different aspects of the impact of loans.

#### Social Impact of Borrowing

There is a significant level of informal financial support within society, particularly in the regions outside Baku, in relation to financial guarantees, informal loans and credit from retailers – debt pressures are causing problems within families, not least as a result of the extensive reliance of reduced food expenditure as the budget mechanism to enable loan repayments (this is extremely high amongst borrowers outside Baku and Abershon).

<sup>&</sup>lt;sup>7</sup> Date of last loan: survey interviews were undertaken primarily in July and August 2016

The structure of lending and the behaviour of borrowers has wider implications than is reflected through the direct credit quality performance of the loan account.

There appears to be a high level of social interaction and support in relation to borrowers. A large majority (85%) of borrowers have given at least one guarantee to support the loan indebtedness of another borrower. (The incidence of such guarantee support by non-borrowers is much lower at 60%). This occurs more extensively in the regions outside Baku.

Such interaction to support the financial commitment of 'friends' is further reflected in the availability and use of informal loans from friends by borrowers. This is greater (18%) in regions outside Baku, than in Baku (5%) – and somewhat higher (17%) amongst 'own business' than 'employed' (12%). However, such informal support within society is used more extensively by borrowers with loan arrears (Baku 14% and other regions 23%). Such defensive behaviour by 'arrears' borrowers is shown further by the higher usage of credit from retailers in relation to domestic consumption purchases (involving 12% of arrears clients in Baku and 19% elsewhere). This suggests that there would have been greater pressure upon the level of loan arrears if such informal loan support had not been available.

Additionally, it may be noted that the use of informal credit by borrowers from retailers has an adverse impact upon the cash flow of those retailers, who must continue to meet the cash flow obligations of payments to wholesalers and loan repayments. The 'ripple effect' of financial pressure upon the borrowers pervades more widely across the local economies.

The social impact of borrowing is also reflected in the level of reduced food expenditure to enable loan repayments. This is extensive and involved 60% of individual borrowers responding to the survey. This is a high overall level in comparison with 40% shown in Tajikistan in June 2016. Whilst only 17% of borrowers in Baku and Abershon had reduced food expenditures, this action had been taken by about 80% of borrowers in other regions. About 40% of respondents considered that debt repayments caused problems in their family, again this was lower in Baku (21%) than in the other regions (47%).

# Loans Collateralised by Pledged Assets

# Collateralised lending shows a substantially higher risk profile – the underlying realisable value of collateral assets appears to be much stronger in Baku than in the other regions – collateralised lending accounts for 35% of clients and almost 60% of loan balances with loan arrears of 30%.

The proportion of loans supported by collateralised assets is greater for MFIs than banks.

- Collateralised loans represented 42% of MFI clients and 62% of outstanding loans;
- Collateralised loans represented 30% of MFI clients and 53% of outstanding loans;
- The use of collateral was much higher in regions outside Baku MFIs 47% in comparison with 30% in Baku, and with bank clients, 36% compared with 18%.

The scale of outstanding loan balances was much higher in relation to collateralised loans. This is now accompanied by substantially higher levels of problem lending situations.

- MFI collateralised loans were 125% higher than non-collateralised, whilst the related household income is only 13% higher. The level of loan arrears in such collateralised loans is 26% in contrast to 6% in non-collateralised debt;
- Bank collateralised loans were 162% higher than non-collateralised, whilst the related household income is only 20% higher. The level of loan arrears in such collateralised loans is 37% in contrast to 11% in non-collateralised debt.

This suggests that such collateralised lending may have been driven by a perceived asset value, rather than the strength of the underlying cash flow of the borrower.

Collateralisation of assets to support a loan presents a fundamental dilemma to the lending institution. In the short term, it demonstrates an underlying value of the borrower – it provides a motivation as a result of the borrower not wishing to lose the assets or be forced to sell it – but, in the event of an

incapacity to repay (due to an inadequate cash flow), the fundamental issue relates to the 'forced sale' value of the asset.

The overwhelming majority of borrowers have lived in the same neighbourhood for many years. Any attempt to re-possess, or realise, assets would, therefore be a high profile action and may be anticipated to have an impact upon the reputation of the lending institution (not least when most members of the community "have difficulties meeting the domestic budget"). Furthermore, the 'forced sale' value of such assets would probably result in one member of the well-established community befitting from the failure of another.

The types of collateralised asset varied also between Baku and the other regions. In Baku, the principal types of collateral were vehicles (44%), residential property (24%), and gold / jewellery (17%); whilst in the other regions, the principal collateral assets were business equipment (45%), domestic assets (21%) and gold / jewellery (17%). The structure of collateral in Baku appears, therefore, to be stronger than in the other regions.

This is a challenging social situation – particularly in the urban and rural areas. The strategy of the lending institutions towards the future actions in relation to collateralised assets may have significant implications not only for the amount-at-risk, but also in relation to the already-pressured reputation.

### **Risk Concentration: Client Segmentation**

# Significant segmentation of borrowers in relation to regional location, 'own business', collateralisation, foreign currency and public sector employees – major concentration of immediate risk exposure in relation to 'own business' clients with foreign currency loans.

The individual borrower clients are not a homogenous group. There are significant differences in the financial capacities and behavioural characteristics of different segments.

The level of loan arrears varies significantly between Baku (11% of clients) in contrast with the other regions (19%). The level of arrears (as a % of total borrowers) comprised 8% of clients who are 'employed' and 36% of 'own business' borrowers.

The distribution of these loan arrears situations across the major client segments shows wide variations in the levels of risk concentrations.

- Individual borrowers who are 'employed' accounted for 35% of arrears clients, whilst 'own business' clients accounted for 64%. Based on the survey responses, the 'employed arrears' represented only 25% of the loan balances which are in arrears, whilst 'own business' arrears balances accounted for 74% of total arrears balances. Such 'own business' arrears were concentrated in the regions outside Baku, accounting for 50% of total arrears shown in the survey.
- This demonstrates a significant risk concentration towards the 'own business' segment and, particularly, in regions outside Baku. The 'retail trade sector' is the major source of business activity and, within such clients, the scale of arrears varies substantially between those in Baku (12% of clients with loan arrears) and 43% of retail own business clients in other regions.
- The impact of foreign currency loans also had a significant impact upon loan arrears. 60% of borrowers with loan arrears had foreign currency loans, representing almost 70% of loan arrears outstanding balances.
- Within the lower arrears of the employed segment, public sector employees showed a [perhaps surprising] difference between Baku, with 13% of such clients being in arrears, and in other regions, where only 6% of such employees were in arrears.

Foreign currency borrowers have faced significant disruption and pressure in the last 12 months as a consequence of the devaluation of the Manat AZN.

• The impact has fallen primarily upon the 'own business' segment, and within that, largely upon borrowers in the retail segment. A majority of such borrowers indicate that it is more than 12 months since their last loan was approved (50% in Baku and 80% in other regions). This

suggests that the foreign currency loan was outstanding prior to the currency devaluation crisis. However, the scale of such businesses does not suggest that there is likely to be a matched currency revenue stream.

- There was, therefore, a fundamental structural risk exposure for such borrowers and this is now reflected in the extremely high level and concentration of arrears.
- Furthermore, foreign currency borrowers do not consider that the lending institutions adequately explained the risks of foreign exchange. Whilst only 35% of foreign currency borrowers in Baku considered that the risks had been explained, this was dramatically still lower in the other regions with only 5% of borrowers indicating that the risks had been explained.

Public Sector employees represent a significant proportion (43%) of employed borrowers but also a majority (65%) of outstanding loan balances of the 'employed borrower' segment. This is a strategically significant exposure. Whilst the average household income and average outstanding loan is similar for public sector employees and other employees in Baku and in other regions (albeit at lower levels), the risk profile is probably influenced favourably by the greater employment stability [*writer's assumption*].

The survey responses indicate, therefore, that there are significant portfolio segmentations of loan performance and behaviour / attitudes amongst individual borrowers in relation to [i] Baku and the other regions, [ii] 'own business, [iii] employed public sector, and [iv] foreign currency loans. These segments interact and appear to be of significant strategic development and operational performance.

### **Outlook for Lending to Current Borrowers**

The economic outlook appears sombre – the lending portfolios present substantially different risk characteristics and development opportunities – the current profile of the market in Baku presents a less severe risk profile than is presented by the other regions – domestic budgets are keenly sensitive to any net inflationary increase (particularly in regions outside Baku) – this will require a focused approach to the varying needs of different client segments.

The current situation appears to be sombre. The borrowers have faced continuing and increasing austerity during the current year, being impacted by the pressure upon economic growth (particularly in the regions outside Baku), and the inflationary pressures (particularly on imported goods) resulting from the dramatic exchange rate devaluation. There is a widespread recognition of the increased pressures on the financial domestic budgets.

Borrowers have responded by a 'tightening of the domestic belt' by reductions in domestic expenditure. This has been seen more strongly in the regions outside Baku.

However, borrowers may be broadly categorised as [i] those who recognise that they have financial difficulties and debt repayment problems, [ii] those have minimal disposable income after meeting basic lifestyle and loan expenditures, but do not acknowledge their delicate financial position, and [iii] the remaining borrowers whose financial position is somewhat stronger. The markets of Baku and the other regions display different profiles across these three categories of 'loan affordability' and financial pressure.

- Baku has 45% of its clients displaying financial pressure (58% of balances);
- Other regions show 77% of clients displaying financial pressure (85% of balances);

The earlier comments identified the differences between varying major client segments.

The outlook for future lending will reflect, therefore, the significant portfolio and segment situations which exist. These have been outlined in earlier sections, together with the substantive differences between Baku and the other regions. However, if the scale of individual lending in Baku, in comparison with other regions, is reflected by the national banking statistics (about 80% of bank lending), the structural and portfolio risk exposures appear to be less severe.

Development of the loan portfolio in regions outside Baku would appear to present particular challenges in relation to the risk profile.

#### **ISSUES FOR CONSIDERATION**

The survey responses indicate a range of issues which have significant strategic or operational implications for the lending institutions and other institutional stakeholders.

The following comments provide some observations based only on the findings of the survey. Whilst such issues may have been addressed by lending institutions and other stakeholders, it is hoped that these observations, based upon the responses of clients, will provide a useful additional perspective.

#### 'Own Business'

The significance of the 'own business' segment has been indicated in the previous section. Such clients are the entrepreneurs who seek to generate economic value from the loans and contribute to the development of local economies. This segment accounts for a substantial proportion of outstanding loan value and is, therefore, an important dimension of the stability of the loan exposure of lending institutions.

The survey responses indicate the high level of loan arrears, high incidence of business failures, and strong recognition of the difficulty in making loan repayments. The 'own business' segment is strongly concentrated in the retail and service sectors, which have generally low-entry, low-exit barriers.

These trading activities are also directly sensitive to the level of consumer demand and the cash liquidity in the local communities / economies. This has been adversely affected, in real terms, by the strong increase in price inflation, the reductions in domestic expenditure (such as foodstuffs) and, to a lesser extent, the slow-down in lending to individuals. The low level of loan approvals in 2016 is also likely to have adversely impacted the cash flow and liquidity of the 'own business' borrower.

The constraints upon the liquidity of household budgets, and thereby purchasing capacity, is reflected in the level of informal credit being provided by retailers, particularly for domestic consumption expenditures in Baku. Whilst such 'retailer credit' supports the community and households and sustains nominal 'sales turnover', it does not provide sales cash flow. Such informal credit is, therefore, effectively funded by the 'own business' loan funds. This is a substantial cost overhead and the extent to which this is incorporated in the sales price structure is not known. Lending to such 'own business' clients is, therefore, effectively lending (in part) to the end-consumer, rather than the trading activity itself. However, the level of such informal credit is much lower in the regions outside Baku. This may suggest that those retailers did not have an adequate cash flow / liquidity to provide such support to their clients.

This is a complex situation. The dynamics of the 'own business' client performance reflect an interaction of the individual's business ability (operational credit), the quality of the business cash-flow from both trading and retailer credit (operational credit), the local market conditions with the in/outflow of competitors and trading terms of wholesalers and distributors (portfolio risk), and the external pressures of economic and inflationary changes (structural risk). The 'own business' segment of borrowers does not show any significant level of available cash savings by which to fund any adjustment in trading conditions.

The 'own business' segment appears to be, therefore, strategically important to the stability of the lending institutions but, in the current environment, extremely vulnerable and sensitive to a wide range of both controllable and external risk factors.

Issue: The 'own business' segment is both strategically and operationally important to the performance of the lending institution and the systemic risk performance of the industry. Whilst it is outside the scope of the 2016 Indebtedness Survey to determine the governance structure of lending portfolios, the management of this client segment represents an important dimension of the stability of the industry. The factors affecting the performance of the 'own business' segment are complex.

Consideration may be given to the management structure and processes which are available to support the stability and performance of the 'own business' segment.

#### 'Client Relationship'

The low reputation of the lending institutions is a clear insight from this survey, particularly in relation to the core values of 'trustworthiness', 'integrity', and 'understanding of client needs'. Whilst the opinions of respondents in Baku are more favourable than those in the other regions, the overall reputation of lending institutions is low in comparison with that seen in other countries in which similar surveys have been conducted.

Such cultural values may be suggested to be an essential foundation of the stable provision of financial services and certainly in relation to deposit-taking and other 'trust-based' services. The medium and long term development strategies of the financial institutions may be largely driven by the extent to which such adverse reputational positions can be reversed.

In the short-term, however, a significant proportion of the borrowing clients recognise the pressure and vulnerability of their financial position. There are significant concentrations of risk exposure and pressures on clients in some core strategic client segments, most notably 'own business' in both Baku and other regions (albeit at different levels of risk intensity), and also the risk exposure of foreign currency debt positions. The profile of loan approvals suggests that the lending institutions may have 'closed the window' towards the 'own business' segment by appearing to undertaken a much lower level of loan agreements / renewals. The development of resolution mechanisms for these problem situations will require a significant level of mutual trust and co-operation, particularly if the economic outlook remains sombre – and the borrower must have a confidence with which to approach the lending institution. There is, however, a gap between the borrower and the lending institution which needs to be bridged to enable a constructive dialogue to be established and sustainable work-out proposals agreed.

Whilst financial pressures on domestic budgets are high, the level of arrears (albeit high) may be contained by the austerity and constraints which borrowers have exercised upon the lifestyle of their family. This may reflect a perception by many borrowers of their debt dependency and need for future loans. With the low reputation of the lending industry, the balance of between client expectancy (for the renewal of loans) and the actions of lending institutions (the continuing availability of loan approvals) may be delicate – there is minimal indication that the client feels any fundamental relationship with the lender. This may represent a structural risk to the industry,

In the medium to long term, the role of the financial service institutions may seek to consider if the client relationship is essentially 'transaction-focused' or 'relationship-focused'. The survey responses suggest that the current relationship is primarily transactional, based upon the provision of the loan product rather than the establishment of a continuing, longer-term development relationship.

This is a fundamental dimension of the strategic positioning of the industry. The survey responses highlight the scale of the immediate challenge which faces the industry, its stakeholders and the regulatory environment.

Issue: The current low reputation of the lending institutions may be constraining the development of constructive proposals for the resolution of problem debt situations in the immediate future, particularly in relation to the 'own business' segment. Such low reputation also presents a core strategic and structural risk to lending institutions.

## 'Financial Inclusion'

The survey presents two different markets – Baku and the other regions. The challenge of financial inclusion may be reflected through the different perspectives of the borrower and the lending institution.

The impact of 'Responsible Finance' may be considered in relation to [i] Responsible Finance', [ii] Responsible Lending', and [iii] Responsible Borrowing'. (In the following sections, a suggested definition is set out in italics in view of the range of interpretations – this represents a 'base-point' by the writer for consideration – each institution will establish its own interpretation).

**Responsible Finance:** "From the financial institution: The provision of financial services (both product and service) which are appropriate to provide a balance between the commercial performance of the institution and the needs of the recipient client and which provide a positive contribution to the client's financial well-being.

From the client: The realistic understanding of the likely income and expenditure cash flows in the near and medium term and to seek financial services which are commensurate with such anticipated cash flows and the usage of loan funds."

The different profiles of Baku and the other regions suggest that there are two quite different markets – in Baku, a developed and largely-saturated market; whilst in the other regions, the market appears to be at a much earlier developmental stage. The needs of the client and the dimensions of 'responsible finance' are, therefore, different in each situation. If the provision of loan finance is perceived as simply a mechanism of providing a commodity, cash, then it may be difficult to determine the benefits of the loan as being attributable to the services of the lending institution.

Issue: Lending institutions need to consider the alignment of their mission and strategy in relation to the differentiated client service and product propositions in Baku and the other regions. This will enable clarification of the different drivers of the business strategy, together with the balance between a 'product / transaction'-led market approach and a client relationship.

**Responsible Lending:** "The provision of loan finance, by appropriate product structures and on clearly understandable terms, for the betterment of the client for which repayment can be undertaken from identified and adequate cash flow sources, and which will not cause inappropriate financial pressure or budgetary strictures upon the borrower or his/her dependents"

The balance of 'responsible lending' and 'prudent and commercial management' presents a challenging dichotomy for the governance and management of the lending institution. The survey responses demonstrate a range of situations in which a 'client-driven' definition of 'responsible lending' is challenged by 'commercial drivers' for the credit strength of the loan portfolio and the financial performance and stability of the institution.

The competition between such driving factors is exampled below, based upon the survey responses of borrowers.

- For those institutions with US Dollar-based funding, foreign currency lending improved the balance sheet currency match ... but the exchange rate risk exposure was transferred to the borrower with largely un-matched AZN income streams. (The response of clients to the absence of adequate explanation / identification of the exchange rate risks highlights this further);
- Collateralised assets supported the credit approval of higher-value loan exposure at higher leverage ratios ... but the debt exposure resulted in a more vulnerable financial position for the borrower;
- Fixed-term, fixed repayment loans provide a cost efficient mechanism for loan delivery and operational control ... but such loan structure is often inconsistent with the usage of the loan funds and, for 'own business borrowers, the cash flow of the trading activity;
- Reduction to the flow of loan approvals and renewals may meet the liquidity demands of the institution and enable tighter operational credit management ... but such reduction in the flow of loans impacts directly and immediately upon the cash flow and sustainability of 'own business' activities;

- The level of loan arrears may present a favourable position of credit performance in comparison to the underlying (and 'unseen') level of 'over-indebtedness ... but many borrowers experienced significant reductions to their lifestyle to enable repayments to be made and maintain a 'credit record' to support loan renewal;
- The operational credit management of higher risk portfolios (such as 'retail own business' and 'foreign currency') may have short-term benefits upon performance ratios ... but this may have longer-term structural implications for the local economies and communities in which such 'own business' clients operate.

This is a delicately-poised situation – the stability and performance of the institution needs to be maintained, together with the expectations of external stakeholders – a large majority of borrowers have a minimal 'trust' in the lending institutions – yet each is mutually-dependent on the other to enable a sustainable work-out resolution to be achieved. There are significant strategic and operational implications for the governance and management of individual institutions and the industry.

Issue: The balance of 'responsible lending' between a commercial-driven approach by the institution to maintain its obligations to external stakeholders and a client-driven approach to protect the client from inappropriate actions by either the institution or him/herself is a significant governance and management issue for the institution, the industry and external stakeholders. The wider economic and cultural implications of the current highly-strained reputation of the lending industry may need to be assessed.

**Responsible Borrowing:** "The acceptance of debt and repayment obligations which are consistent with the reasonably-anticipated income flows and expenditure commitments of the borrower, with the reasonable anticipation of the financial capacity to make timely loan repayments without an unduly adverse impact upon the lifestyle of the borrower or his/her dependents, and responding with accuracy and probity to information requested by the lending institution"

The responses suggest that many borrowers perceive the loan primarily as a source of funds, rather than future stream of cash repayments. This is particularly illustrated by the increased recognition of difficulty in making loan payments whilst, at the same time, recognizing a dependency on continued borrowings.

This appears to be a much greater challenge in the more developmental markets of the regions outside Baku, than in in the mature market of Baku itself. The lending institutions appear to present a range of products which can be reasonably aligned to the usage of the loan funds, together with the application of operational credit standards in relation to repayment leverage for the 'employed' segment of borrowers

*Issue:* The challenge of financial education appears to be greater in the regions outside Baku. However, the scale of lending in these regions may be much less than that in Baku and the focus of financial education may need to be closely aligned to the strategies for business development in such regions.

# **Strategic Implications**

The survey on 'Borrowing by Individuals' identifies a range of issues which may have significant implications for individual lending institutions and the wider lending industry in Azerbaijan. Whilst it is not within the scope of this survey to quantify the potential implications resulting from the changes in the structure of the loan portfolios, the diverse attitudes and financial pressures amongst borrowers in different regions, the low reputational standing of the lending industry and the on-going impact of economic constraints, have a range of risk management implications which are broader than operational credit risk. Such dimensions may be anticipated to impact upon the financial structure, trading performances and strategic risk outlook of institutions.

The lending institutions appear to face some significant strategic challenges in relation to:

- The reputation of the industry and the absence of 'trust' by the client;
- The significant risk exposure of the 'own business' segment and the apparent reduction of loan approvals to these clients;

- The substantially adverse profile of borrowers in regions outside Baku;
- The period of time which will be required for the work-out of many foreign-currency debt situations.

This may be further influenced by actions in relation to the determination / realisation of collateral on defaulting loans. If the repossession / realisation of the collateral support is pursued, it may impact still further the reputation of the financial industry (and thereby future development of financial inclusion), but if such action is not pursued, then the 'motivational value' of such collateral may be eroded.

In the absence of a significant improvement in the financial position and outlook of individual borrowers, the strategic outlook of an institution must consider not only the dimensions of its own business / lending activities, but also the systemic implications for the behaviour and actions of the industry in relation to both the financial pressures upon borrowers and the financial stability / adequacy of individual lending institutions.

*Issue:* The structural risk pressures on the loan portfolio appear significant and the stability of credit performance are highly sensitive and vulnerable to both economic and social pressures. This presents potential systemic exposures to lending (institution and industry) beyond the operational credit management of individual borrowers.

#### SOME QUESTIONS AND ANSWERS ...

#### **Some Questions**

A range of substantive issues have been raised by the responses of borrowers in the survey.

The following questions reflect these issues and the related dimensions are set out in the following 'Question and Answer' section. It is not intended that the following comments provide an exhaustive review of the particular issue, but rather enable brief 'cameo' insights. A more detailed review can be undertaken with the relevant data analysis spreadsheets.

It is hoped that the reader will find this list of questions / issues a useful basis by which to select those dimensions which are of particular interest.

The observations in the 'Questions and Answers' section are based entirely upon the responses to the survey. These have not been discussed with lending institutions, and no management information has been obtained from such lenders to provide a comparison with the survey responses. It would be ideal if the survey findings could be reviewed with the lending institutions and other institutional stakeholders in order to identify those areas of consistency and conversely those issues on which there are the greatest 'gaps' between the perceptions and data of borrowers and lenders.

Some survey respondents identified their respective lending institutions. The sample sizes varied and few were sufficiently large to provide a strong basis for detailed comment. However, from the available data, it can be seen that the distribution of borrower segments within the loan portfolio structures varies between lending institutions. As such, individual lending institutions will need to assess the implications of the different segments in relation to the respective compositions of their loan portfolios.

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## SYNOPSIS OF QUESTIONS AND ANSWERS

#### 1 Survey Respondent Demographics

#### 1.1. What is the domestic profile of borrowers?

Baku has a different demographic profile than other regions – high concentration of borrowers in the retail, service, and public sectors.

## 1.2. What are the income profiles of borrowers?

Almost identical income profiles for MFI and bank borrowers – incomes in Baku significantly higher than in other regions – incomes paid by bank transfer higher than those paid by cash / cheque.

### 1.3. What is the dependency upon multiple incomes to a household budget?

Over 80% of borrowers have multiple earners in the household – average incomes are significantly higher in single income households.

### 1.4. What is the level of expenditure on household essentials and utility costs?

Large majority of borrowers identify that household expenses are rising faster than incomes – basic expenditures (as % of income) are consistent across most regions, but lower in Baku and Abershon – majority of borrowers reduce food expenditure to meet loan repayments.

### 1.5. What impact does basic household expenditures (including food) have on attitudes and lifestyle?

Borrowers outside Baku show strong signs of financial pressure, together with a need for assistance to resolve debt problems – Bank borrowers in Baku show greater concern than MFI clients.

### 1.6. What are the principal differences between city, urban and rural borrower profiles?

Higher levels of loan arrears outside Baku – concentration of employment in the retail, service and public sectors – higher levels of foreign currency debt in the regions outside Baku – informal debt usage higher outside Baku – lending practices / structure appear different between Baku and the rest of the regions.

# 1.7. Is the loan structure consistent with the income cash flow of the borrower and the usage of the loan funds?

Loan products appear to be reasonably aligned to the purpose / usage of loan funds – collateral is used to support lending – the type of collateral is differentiated in relation to the purpose of loan funds – the maturity periods of loans appear to reflect the different usage of loan funds.

#### 2 Financial Profile of Borrowers

#### 2.1. What is the impact of loan repayments on net disposable income?

Repayment ratios are extremely similar for both MFI and bank lending – net disposable income is very similar in all regions outside Baku and Abershon – all income segments experience pressures in their capacity to make loan repayments impacts –net disposable incomes could be increased by 50-100% without loan repayments which creates a focus upon the perceived value of the loan.

# 2.2 . How does the frequency and regularity of income impact upon borrower performance and attitude?

Majority of borrowers are in regular employment or have their own business – 'own business' clients have a much higher incidence of loan arrears – income profiles of 'regular employment' clients are similar for MFIs and banks – loan amounts and loan arrears are higher amongst bank borrowers.

## 2.3. What proportion of borrowers reflect some recognition of debt repayment pressures?

Loan arrears are higher amongst bank borrowers (19%) than MFI borrowers (14%) – loan arrears are concentrated in the foreign currency loans and 'own business' segments – 50% of borrowers recognise that they have debt repayment problems – 70% would like assistance to resolve debt problems with their lending institution.

# 2.4. To what extent do borrowers use more than one lender, and do these clients show different characteristics?

Bank clients have more multiple loans than MFI clients – female borrowers have more independent loans in addition to their spouse.

#### 2.5. How often are debt repayment problems caused by exceptional adverse events?

*Higher 'own business' failures and loss of spousal income impact adversely upon loan arrears – family illness is higher amongst those borrowers experiencing loan arrears – the retail sector shows high exposure to these adverse events.* 

#### 2.6. How does the profile of 'employed' borrowers compare with that of 'own business' borrowers?

'Own Business' borrowers show a substantially higher risk profile – regular employment borrowers, with income paid by bank transfer, show a stronger credit profile – banks have higher market share of 'regular employment / bank transfer' borrowers – MFIs have a slightly higher share of 'own business' clients – loan approvals to 'employed' borrowers have been significantly higher in the last 12 months than to 'own business' (particularly to the retail sector).

#### 2.7. To what extent are loans used to support basic domestic expenditure needs?

About 56% of loans to employed persons are used primarily for domestic consumption purposes – 'own business' loan funds are used for business purposes, but responses indicate that budget pressures are likely to result in greater 'leakage' of funds for domestic needs.

#### 2.8. What do former borrowers do after they leave an institution?

Lower average income amongst former bank borrowers – no indication that the former clients feel to have been excluded by the lending institutions – former borrowers show a slightly more positive attitude towards the quality of their live.

#### 3 Lending Institutions and Lending Portfolios

#### 3.1. What are the principal financial characteristics of borrowers?

Significant differences in the credit / risk profiles for borrowers in Baku and other regions – portfolio concentrations in 'own business' (primarily retail and service) and public sector employees – new loan approvals are particularly low for 'own business' during the last 12 months – foreign currency loans have a substantially higher level of loan arrears than loans in national currency – loan approvals in the last 12 months have been lower for 'own business' clients (particularly in the retail sector) and have been highest for public sector employees.

# 3.2. What are the principal similarities and differences between the loan portfolios of the MFIs and banks?

Strong portfolio concentration of loan exposure to higher income clients (> AZN 1,000 per month) – higher loan amounts and leverage in lending by banks – differentiation of loan product structure in relation to usage of funds.

#### 3.3. Do the survey responses indicate credit standards or criteria?

Overall, banks provide higher loans and higher leverage ratios than those taken by MFI borrowers – possible indications that MFIs undertaken a more stringent credit quality assessment of potential borrowers than banks.

### 3.4. How does lending to 'own business' clients compare between MFIs and banks?

'Own Business' present a high risk client segment, which is more adverse in the other regions outside Baku – MFIs and banks show different credit strategies and practices – the profile of Baku 'own business' loans differs substantially from those in other regions – the 'own business' segment presents a structural risk to the lending institutions.

#### 3.5. Collateral Security - does it affect lending?

Borrowers with collateral present a much high risk profile, with higher loan amounts and higher loan arrears – the use of collateral varies considerably between regions and MFIs / banks – collateral is focused primarily towards the foreign currency loan and 'own business' segments –property collateral is relatively low being primarily related to bank borrowers in Baku.

#### 3.6. What is the scope of lending in foreign currency?

31% of loan balances are attributable to foreign currency loans (but only 17% of borrowers) – loan arrears are about 60% - foreign currency borrowers show generally higher risk characteristics and anxieties – foreign currency loan exposures present a fundamental strategic risk to lending institutions.

#### 4. Risk Profile and Performance

#### 4.1. What proportion of borrowers are over-indebted?

A large majority of borrowers appear to be over-indebted with minimal capacity to meet non-essential or unexpected expenditure needs – regions outside Baku and Abershon show a greater debt dependency, despite the budget and family pressures which it arise – 'own business' segment show the highest debt dependency despite the particular pressures faced currently by this segment.

### 4.2. What is the profile of loan arrears?

Retail and service trade sectors have a high loan arrears rate – substantial differences in refinance levels across the regions – 'own business' show high loan arrears (linked with higher levels of foreign currency loans and older, male borrowers) particularly in regions outside Baku – arrears in Baku are well-spread across client segments.

#### 4.3. Do borrowers who move between lenders have a different risk profile?

Bank borrowers who use multiple institutions show a substantially higher level of loan arrears – however, such borrowers do not display any significantly higher levels of concern for their financial position.

#### 4.4. Do borrowers with problem lending show different characteristics?

About 50% of borrowers recognise that they have debt repayment problems – significant differences between Baku and other regions in relation to the scale and recognition of problem debt – substantive difference in the risk profiles of Baku and the other regions.

#### 4.5. Do borrowers who undertake loan refinance have particular characteristics?

*Refinance has occurred primarily in relation to foreign currency loans and 'own business' clients (these reflect some overlap) – Baku and Abershon are the primarily locations for refinance.* 

# 4.6. What is the extent of informal lending?

Informal lending is primarily from friends and retailer credit – retailer credit is more prevalent in Baku – loans from friends are more frequent in other regions – borrowers who recognise their financial pressures are more likely to use informal sources of credit.

# 4.7. Are there differences in the credit profiles of those borrowers who have savings balances and those who do not?

Almost no usage of financial institutions for savings – about 28% of borrowers have 'other savings' (non-bank) – no direct linkage between savings and problem debt.

# 5 Impact of Borrowing

# 5.1. What proportion of borrowers appear to have benefitted, or been adversely affected, by the loan experience?

Strongly contrasting attitudes between MFI and bank borrowers in Baku – strongly contrasting attitudes between borrowers in Baku and those in other regions – such differences are so marked that there may have been some over-arching economic or strategic difference in the provision and delivery of financial services in these different locations.

## 5.2. Do microfinance institutions stimulate greater 'financial inclusion'?

*MFIs appear to have a greater exposure to the 'own business' segment than the banks – MFIs demonstrate more cautious standards of operational credit and loan approval.* 

# 6 Lender / Borrower Relationship

### 6.1. What is the reputation of the lending institutions?

The reputation of lending institutions is extremely low in the core dimensions of trustworthiness and integrity - the scale of this is intensified by comparison with other countries – the reputational profile of Baku differs substantially from that in other regions – conversely, borrowers show a much more favourable attitude to the manner in which lending institutions respond to problem lending situations – there is a strong feeling by borrowers of inclusion in the target client base of lending institutions.

### 6.2. Do borrowers feel that the lender is providing clear information about the loan?

Major contrast between the high transparency of loan terms in national currency and the very low explanation of foreign currency risks – even in Baku, 65% of foreign currency borrowers considered that exchange rate risks were not explained.

### 6.3. Do lenders understand the borrower's financial position?

In regions outside Baku, a majority of borrowers do not feel that their needs are understood – borrowers consider that full information was provided at the time of the loan application.

# 7 Outlook for Borrowing

#### 7.1. What is the outlook for borrowing demand?

Strongly different borrower profiles in Baku and the other regions – particular pressure upon the 'own business' segment which is more vulnerable in the 'other regions' than in Baku – 'employed' segment in Baku shows a relatively greater discretionary borrowing capacity than in the other regions.

#### 7.2. What is the Sensitivity of Affordability?

The loan portfolios show significant sensitivity to relatively modest increases in the costs of basic foodstuffs and household essentials – this presents a significant structural and strategic risk to the lending institutions – there should be close and continuing review of the dynamics of this sensitivity.

#### **QUESTIONS AND ANSWERS**

1 Survey Respondent Demographics

### 1.1 What is the domestic profile of borrowers?

Baku has a different demographic profile than other regions – high concentration of borrowers in the retail, service, and public sector

• The profile of clients contrasted between those of Baku and the other regions. Although the age profile was broadly similar, Baku showed a lower number of dependents in the household.

|              | Average Age | Number in<br>Household | Number of<br>Dependents | Number of<br>Wage<br>Earners | Married |
|--------------|-------------|------------------------|-------------------------|------------------------------|---------|
| Baku: MFI    | 37.71       | 3.86                   | 1.74                    | 1.88                         | 70%     |
| Baku: Bank   | 37.03       | 3.97                   | 1.87                    | 1.94                         | 74%     |
| City: Other  | 37.50       | 4.69                   | 2.06                    | 2.40                         | 75%     |
| Urban: Other | 37.75       | 4.39                   | 1.93                    | 2.17                         | 81%     |
| Rural: Other | 41.64       | 5.13                   | 2.41                    | 2.50                         | 88%     |

- The survey review shows (below) that the budgetary position, loan performance and attitudes of Baku people were significantly different from those of the other regions.
- These demographic characteristics of households may be summarised across the regions.

|                  | Average<br>Age | Number in<br>Household | Number of<br>Dependents | Number of<br>Wage<br>Earners | Married |
|------------------|----------------|------------------------|-------------------------|------------------------------|---------|
| Baku             | 37.4           | 3.9                    | 1.8                     | 1.9                          | 72%     |
| Abershon         | 36.8           | 3.9                    | 1.6                     | 2.0                          | 71%     |
| Guba-Khachmaz    | 37.6           | 4.8                    | 2.1                     | 2.4                          | 77%     |
| Aran             | 38.2           | 4.9                    | 2.1                     | 2.5                          | 78%     |
| Ganja-Gazakh     | 38.7           | 4.8                    | 2.2                     | 2.4                          | 81%     |
| Shaki-Zagatala   | 37.8           | 4.8                    | 2.2                     | 2.5                          | 78%     |
| Dagligh Shirvan  | 37.9           | 4.9                    | 2.2                     | 2.6                          | 75%     |
| Lankaran         | 38.4           | 4.7                    | 2.3                     | 2.3                          | 76%     |
| Yukhari Garabagh | 39.3           | 4.8                    | 2.3                     | 2.4                          | 80%     |

- This profile varied in relation to the location of the borrower, and the following factors may be noted:
  - The principal trade sectors of employment are shown below:

|              | Agriculture | Retail | Service | Public Sector | Other |
|--------------|-------------|--------|---------|---------------|-------|
| Baku: MFI    | 0%          | 23%    | 31%     | 25%           | 21%   |
| Baku: Bank   | 2%          | 18%    | 14%     | 37%           | 29%   |
| City: Other  | 1%          | 27%    | 22%     | 29%           | 21%   |
| Urban: Other | 2%          | 18%    | 20%     | 35%           | 24%   |
| Rural: Other | 35%         | 17%    | 9%      | 25%           | 14%   |

• These emphasise the concentration of income sources for individual borrowers upon three major sectors – retail, service and public service.

• This profile was reflected across all regions, although there was a larger segment of public sector employees in Abershon region.

|                  | Agriculture | Retail | Service | Public Sector | Other |
|------------------|-------------|--------|---------|---------------|-------|
| Baku             | 1%          | 21%    | 22%     | 31%           | 25%   |
| Abershon         | 2%          | 9%     | 19%     | 47%           | 24%   |
| Guba-Khachmaz    | 6%          | 26%    | 19%     | 28%           | 21%   |
| Aran             | 8%          | 27%    | 19%     | 27%           | 19%   |
| Ganja-Gazakh     | 7%          | 25%    | 21%     | 26%           | 21%   |
| Shaki-Zagatala   | 8%          | 26%    | 20%     | 27%           | 19%   |
| Dagligh Shirvan  | 3%          | 26%    | 18%     | 35%           | 18%   |
| Lankaran         | 6%          | 30%    | 21%     | 26%           | 17%   |
| Yukhari Garabagh | 9%          | 27%    | 19%     | 23%           | 22%   |

## 1.2 What are the income profiles of borrowers?

Almost identical income profiles for MFI and bank borrowers – incomes in Baku significantly higher than in other regions – incomes paid by bank transfer higher than those paid by cash / cheque

• The overall average household of all respondent borrowers was substantially higher in Baku than in the other regions.

|              | Household Income | Average Income<br>per Earner | Average Income<br>per Household<br>Member | Average Number<br>of Wage-Earners |
|--------------|------------------|------------------------------|---|-----------------------------------|
| Baku: MFI    | 1,266            | 675                          | 328                                       | 1.9                               |
| Baku: Bank   | 1,224            | 630                          | 308                                       | 1.9                               |
| City: Other  | 910              | 379                          | 194                                       | 2.4                               |
| Urban: Other | 883              | 408                          | 201                                       | 2.2                               |
| Rural: Other | 903              | 361                          | 176                                       | 2.5                               |

- The distribution of household income was broadly similar for MFIs and banks across the country;
- However, in Baku, the MFIs held a slightly higher proportion of higher income borrowers (see later comparative assessment of MFIs and banks).
- Across the other regions (non-Baku), the household income levels were broadly similar.

|                  | Household<br>Income | Average Income<br>per Earner | Average Income per<br>Household Member | Average Number<br>of Wage-Earners |
|------------------|---------------------|------------------------------|--|-----------------------------------|
| Baku             | 1,245               | 652                          | 318                                    | 1.9                               |
| Abershon         | 979                 | 495                          | 250                                    | 2.0                               |
| Guba-Khachmaz    | 877                 | 360                          | 183                                    | 2.4                               |
| Aran             | 901                 | 358                          | 183                                    | 2.5                               |
| Ganja-Gazakh     | 911                 | 379                          | 190                                    | 2.4                               |
| Shaki-Zagatala   | 922                 | 373                          | 191                                    | 2.5                               |
| Dagligh Shirvan  | 897                 | 352                          | 184                                    | 2.6                               |
| Lankaran         | 869                 | 375                          | 185                                    | 2.3                               |
| Yukhari Garabagh | 880                 | 374                          | 184                                    | 2.4                               |

- This suggests two distinct income profiles within the portfolio of individual borrowers;
- The similarity of the overall distribution of incomes for MFI and bank borrowers is shown in the following table:
  - The former bank borrowers show a lower level of incomes than current borrowers. (The sample size of 'former MFI borrowers' is too small to provide an adequate profile);
  - Those persons who have never borrowed demonstrate an overall still lower income profile.

| Distribution of borrowers across<br>the income ranges: AZN | < 600 | 601-750 | 751-850 | 851-1,000 | >1,000 |
|--|-------|---------|---------|-----------|--------|
| MFI  | 9%    | 18%     | 19%     | 25%       | 30%    |
| Bank   | 9%    | 17%     | 19%     | 23%       | 31%    |
|  |       | •       |         |           |        |
| Former Bank Clients  | 12%   | 20%     | 21%     | 25%       | 22%    |
| Never Borrowed   | 20%   | 22%     | 14%     | 24%       | 21%    |

• There is, therefore, a significant level of overlap across the client portfolios. This is shown in the following graphs.



- The left-hand graph shows household incomes of all 3,000 respondents, whilst the right-hand chart is limited to those borrowers with incomes up to AZN 2,000;
- The almost-total overlap of the comparative MFI and bank income profiles is clearly demonstrated (in relation to the respondent individual borrowers).
- A comparison of household income across the different sources of income is shown below:

|                     | Household<br>Income | Average Income<br>per Earner | Average Income<br>per Household<br>Member | Proportion of<br>Total<br>Respondents |
|---------------------|---------------------|------------------------------|---|---------------------------------------|
| MFI: Bank Transfer  | 933                 | 412                          | 220                                       | 14%                                   |
| MFI: Cash / Cheque  | 878                 | 386                          | 197                                       | 19%                                   |
| MFI: Own Business   | 1,216               | 570                          | 256                                       | 17%                                   |
| Bank: Bank Transfer | 948                 | 422                          | 221                                       | 21%                                   |
| Bank: Cash / Cheque | 872                 | 361                          | 195                                       | 15%                                   |
| Bank: Own Business  | 1,312               | 618                          | 277                                       | 13%                                   |

- The similarity of the MFI and bank borrower profiles is again demonstrated;
- The income differentials indicate these three client segments to have different characteristics.
- A comparison of household incomes in relation to loan products is shown below:

|                       | Household<br>Income | Average Income<br>per Earner | Average Income per<br>Household Member | Proportion of<br>Total Respondents |
|-----------------------|---------------------|------------------------------|--|------------------------------------|
| Business              | 1,179               | 565                          | 253                                    | 23%                                |
| Consumer: Expenditure | 863                 | 382                          | 195                                    | 37%                                |
| Consumer: Appliance   | 1,080               | 507                          | 270                                    | 11%                                |

- This comparison of income levels shows an interesting comparison between business and consumer-based loans;
- The use of loan funds for domestic consumption purposes (rather than asset acquisition) is based upon lower income levels;
- The following table provides a comparison between AZN and foreign currency.

|                      | Household<br>Income | Average Income<br>per Earner | Average Income per<br>Household Member | Proportion of<br>Total Respondents |
|----------------------|---------------------|------------------------------|--|------------------------------------|
| MFI: AZN: Total      | 970                 | 443                          | 221                                    | 41%                                |
| MFI: Fgn Ccy: Total  | 1,188               | 505                          | 241                                    | 9%                                 |
| Bank: AZN: Total     | 957                 | 422                          | 219                                    | 41%                                |
| Bank: Fgn Ccy: Total | 1,302               | 578                          | 270                                    | 9%                                 |

The appropriateness of the use of foreign currency loans for certain purposes is reviewed in a later section. However, whilst the average income of currency borrowers is about 30% higher than that of AZN borrowers, the debt commitments are substantially higher.

### 1.3 What is the dependency upon multiple incomes to a household budget?

Over 80% of borrowers have multiple earners in the household – average incomes are significantly higher in single income households.

• The scale and impact of multiple income sources to households is shown in the following table:

|                  | Household<br>Income | Average Income per<br>Household Member | Proportion of<br>Total Respondents | Proportion of Total<br>Loan Balances |
|------------------|---------------------|--|------------------------------------|--------------------------------------|
| One Income       | 1,003               | 281                                    | 16%                                | 21%                                  |
| Two Incomes      | 955                 | 226                                    | 49%                                | 48%                                  |
| Over Two Incomes | 1,094               | 210                                    | 35%                                | 31%                                  |
| Non Borrowers    | 942                 | 212                                    | 0%                                 | 0%                                   |

- The average earnings are much lower for the multiple earning clients;
- The resultant income per household member is, however, similar for the large majority of borrowing households.
- The following table shows that single income households are more prevalent amongst 'own business' clients, whilst multiple income households are primarily based in the employee segment.

|                  | Sc              | ource of Incor | ne  | Trade Sector of Activity |         |                  |
|------------------|-----------------|----------------|-----|--------------------------|---------|------------------|
|                  | Regular<br>work |                |     | Retail                   | Service | Public<br>Sector |
| One Income       | 48%             | 7%             | 42% | 29%                      | 22%     | 23%              |
| Two Incomes      | 65%             | 6%             | 28% | 23%                      | 19%     | 31%              |
| Over Two Incomes | 70%             | 3%             | 25% | 21%                      | 22%     | 31%              |

• This level of multiple income earners is similar to that in Tajikistan, but higher than has been seen in Kyrgyzstan and Bosnia and Herzegovina (BiH).

# 1.4 What is the level of expenditure on household essentials and utility costs?

Large majority of borrowers identify that household expenses are rising faster than incomes – basic expenditures (as % of income) are consistent across most regions, but lower in Baku and Abershon – majority of borrowers reduce food expenditure to meet loan repayments.

- The overall monthly expenditure by borrowing households on basic domestic needs (food, family and domestic essentials, but excluding utilities) was AZN 455, equivalent to an average of AZN 102 per household person. Average utility costs amounted to AZN 68.
  - Borrower responses also identify that 59% had reduced food expenditures in order to afford loan repayments. This is significantly higher than the 41% identified in the comparable 2016 Tajikistan survey.

• 77% of borrowers identified that their household expenses had increased faster than incomes over the last 6 months. This clearly suggests increasing pressure upon the household budget.

| Income<br>Range | Average Income | Household<br>costs | Utility<br>costs | Net Disposable<br>Income (pre loan) | Net disposable income<br>as % of Income |
|-----------------|----------------|--------------------|------------------|-------------------------------------|---|
| <600            | 526            | 269                | 45               | 213                                 | 40%                                     |
| 601-750         | 703            | 347                | 55               | 301                                 | 43%                                     |
| 751-850         | 818            | 408                | 63               | 347                                 | 42%                                     |
| 851-1,000       | 947            | 470                | 70               | 407                                 | 43%                                     |
| >1,000          | 1,508          | 550                | 83               | 875                                 | 58%                                     |

• The impact of expenditure costs in relation to income is shown in the following table:

- This shows a strong consistency in the proportion of income being spent on basic essentials by clients with incomes up to AZN 1,000 (70% of respondent borrowers);
- This contrasts somewhat with the survey findings in other countries (most recently Tajikistan) in which the level of such expenditures were higher for lower income segments in relation to income.
- The cost-of-living was similar across most regions, with the exceptions of Baku and Abershon.

|                 | Income | Household | Utility | Net Disposable    | Net Disposable     |
|-----------------|--------|-----------|---------|-------------------|--------------------|
|                 |        | costs     | costs   | Income (pre loan) | Income as % Income |
| Baku            | 1,245  | 448       | 66      | 731               | 59%                |
| Abershon        | 979    | 341       | 47      | 590               | 60%                |
| Guba-Khachmaz   | 877    | 435       | 72      | 370               | 42%                |
| Aran            | 901    | 459       | 75      | 367               | 41%                |
| Ganja-Gazakh    | 911    | 464       | 67      | 379               | 42%                |
| Shaki-Zagatala  | 922    | 464       | 74      | 384               | 42%                |
| Dagligh Shirvan | 897    | 454       | 80      | 363               | 40%                |
| Lankaran        | 869    | 434       | 66      | 369               | 42%                |

- This shows a very consistent net income profile across most regions;
- The higher incomes in Baku are not reflected in higher expenditures upon the 'basics' of food, household essentials and utilities.
- However, the profile of MFI and bank borrowers in Baku is quite different, and may be compared with city, urban and rural locations.

|              | Income | Household<br>costs | Utility<br>costs | Net Disposable<br>Income (pre loan) | Net Disposable<br>Income as % Income |
|--------------|--------|--------------------|------------------|-------------------------------------|--------------------------------------|
| Baku: MFI    | 1,266  | 471                | 60               | 735                                 | 58%                                  |
| Baku: Bank   | 1,224  | 425                | 71               | 728                                 | 59%                                  |
| City: Other  | 910    | 449                | 70               | 391                                 | 43%                                  |
| Urban: Other | 883    | 381                | 59               | 443                                 | 50%                                  |
| Rural: Other | 903    | 438                | 68               | 397                                 | 44%                                  |

- The level of consumption expenditure amongst MFI clients in Baku is significantly higher than across the country;
- This suggests that there may be opportunities for tighter budget management and thereby an increase in net disposable income;
- Additionally, 42% of MFI clients (in Baku) indicated that loan funds were used for domestic consumption, in comparison with 32% of bank clients.
- The levels of household domestic expenditure increased as household incomes increased. However, the proportion of expenditure in relation to income remained broadly similar across the income ranges (with the exception of those incomes over AZN 1,000).

| All Borrowers                        | Income Segments: AZN |         |         |           |        |  |  |
|--------------------------------------|----------------------|---------|---------|-----------|--------|--|--|
| All Dollowers                        | <600                 | 601-750 | 751-850 | 851-1,000 | >1,000 |  |  |
| Household Expenditure                | 269                  | 347     | 474     | 470       | 550    |  |  |
| Per capita                           | 78                   | 82      | 106     | 100       | 116    |  |  |
| Household Expenditure as % of income | 51%                  | 49%     | 58%     | 50%       | 36%    |  |  |

The changing impact of food and household costs in relation to income levels is shown in the following graph.



This shows that:

- the impact of food and essential household costs are relatively stable across the income range;
- the net disposable income (after food, basic household and utility costs) fluctuates at different income within different income levels, reflecting the different spending behaviour of households;
- the above chart is based upon a moving-50 average.
- The levels of household expenditure (including utilities) were:

| Income Segments | Average Monthly Household<br>Segments Expenditure |      |          | hly Household<br>er Capita: AZN | Average Monthly Household<br>Expenditure as % of Income |      |
|-----------------|---|------|----------|---------------------------------|---|------|
| Ŭ               | MFI   | Bank | MFI Bank |                                 | MFI   | Bank |
| <600            | 318   | 309  | 92       | 89                              | 59%   | 40%  |
| 601-750         | 409   | 395  | 95       | 95                              | 58%   | 44%  |
| 751-850         | 513   | 465  | 114      | 105                             | 63%   | 43%  |
| 851-1,000       | 543   | 526  | 115      | 112                             | 58%   | 44%  |
| >1,000          | 633   | 632  | 134      | 133                             | 42%   | 58%  |

• A majority of borrowers indicates that food expenditure is reduced in order to make loan repayments. The following table shows that this was higher amongst bank borrowers than MFI.

| Reduction in food expenditure | Income Segments |   |     |     |     |  |  |  |
|-------------------------------|-----------------|---|-----|-----|-----|--|--|--|
| to meet loan repayments       | < 600           | < 600 601-750 751-850 851-1,000 > 1,000 |     |     |     |  |  |  |
| MFI                           | 52%             | 75%                                     | 72% | 63% | 30% |  |  |  |
| Bank                          | 59%             | 65%                                     | 67% | 73% | 49% |  |  |  |

- o The middle income segments are clearly experiencing significant pressures;
- Such expenditure reductions represent a significant social cost in relation to the real overall impact of loan repayments upon the family.
- The impact of reduced food expenditure was not shown consistently across the regions. In Baku and Abershon, the overall incidence of 'food reduction' was 17% of borrowers, whilst in the other regions, the level was between 73% and 91%.

# 1.5 What impact does basic household expenditures (including food) have on attitudes and lifestyle?

Borrowers outside Baku show strong signs of financial pressure, together with a need for assistance to resolve debt problems – Bank borrowers in Baku show greater concern than MFI clients.

- The expenditures upon basic household essentials are outlined in the above section.
- The impact of essential household expenditure impacts more strongly in the regions than in Baku.

|              | Income | Household<br>costs | Utility<br>costs | Net Disposable<br>Income (pre<br>loan) | Net Disposable<br>Income as %<br>Income |
|--------------|--------|--------------------|------------------|--|---|
| Baku: MFI    | 1,266  | 471                | 60               | 735                                    | 58%                                     |
| Baku: Bank   | 1,224  | 425                | 71               | 728                                    | 59%                                     |
| City: Other  | 910    | 449                | 70               | 391                                    | 43%                                     |
| Urban: Other | 883    | 381                | 59               | 443                                    | 50%                                     |
| Rural: Other | 903    | 438                | 68               | 397                                    | 44%                                     |

- The higher level of disposable income in Baku is primarily driven by higher income, with expenditure levels being broadly similar.
- However, borrowers have been experiencing increasing budgetary pressures.

|               | Indicato   | ors of Expenditu  | ure Trends   | Impact of Expenditure Pressures                                |  |  |  |
|---------------|--|---|--|--|--|--|--|
| All Borrowers | My<br>financial<br>situation<br>has<br>improved<br>in the last<br>6 months | My<br>household<br>expenses<br>have risen<br>faster than<br>income in<br>the last 6<br>months | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | I can afford<br>to buy<br>'treats' for<br>myself or<br>my family | I would like<br>help to<br>resolve debt<br>problems<br>with my<br>lending<br>institution |  |
| Baku: MFI     | 3%   | 94%   | 2%   | 9%   | 23%  | 16%  |  |
| Baku: Bank    | 29%  | 69%   | 32%  | 33%  | 50%  | 58%  |  |
| City: Other   | 17%  | 75%   | 80%  | 47%  | 76%  | 83%  |  |
| Urban: Other  | 24%  | 71%   | 55%  | 37%  | 74%  | 80%  |  |
| Rural: Other  | 15%  | 72%   | 86%  | 54%  | 76%  | 83%  |  |

- o These responses reflect the financial and emotional pressures upon borrowers.
- The responses by Baku show a contrasting position than the other regions:
  - Although the increasing prices are strongly recognised, this has not yet been 'translated' into changes in their financial actions – reduced food expenditure is not as widespread, debt appears to be a much lower impact on the family, and a much lower perception of a need for assistance with debt issues - but, a lower level of spending on 'treats';
  - The rural areas appear to be experiencing particular pressure.
- These attitudes may be compared with those seen in Tajikistan on the basis of similar surveys the 2016 responses were obtained after a period of severe economic pressure and substantial devaluation of the currency against the US\$.

|                    | Indicat  | ors of Expenditu   | e Trends   | Impact o   | Impact of Expenditure Pressures                                     |  |  |  |
|--------------------|--|--|--|--|---|--|--|--|
|                    | My<br>financial<br>situation<br>has<br>improved<br>in the last<br>6 months | My<br>household<br>expenses have<br>risen faster<br>than income<br>in the last 6<br>months | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | I can<br>afford to<br>buy<br>'treats' for<br>myself or<br>my family | I would like<br>help to<br>resolve debt<br>problems<br>with my<br>lending<br>institution |  |  |
| Azerbaijan         | 17%  | 77%  | 59%  | 39%  | 64%   | 69%  |  |  |
| Tajikistan<br>2016 | 67%  | 68%  | 41%  | 47%  | 69%   | 52%  |  |  |
| Tajikistan<br>2014 | 85%  | 69%  | 41%  | 22%  | 86%   | 29%  |  |  |

- This comparison suggests that:
  - The impact of the adverse economic situation with high inflation in early-2016 has impacted the large majority of Azerbaijan borrowers;
  - Outside Baku, borrowers have adjusted their domestic budgets to a much greater extent than n either Baku or Tajikistan;
  - The need for assistance with problem debt situation is highly acute in regions outside Baku and this is greater than in Tajikistan.
- These overall indicators are shown below in relation to different income ranges.

|           | Indicat  | ors of Expenditur   | e Trends   | Impact of Expenditure Pressures                                |   |  |  |  |
|-----------|--|---|--|--|---|--|--|--|
|           | My<br>financial<br>situation<br>has<br>improved<br>in the last<br>6 months | My household<br>expenses have<br>risen faster<br>than income<br>in the last 6<br>months | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | I can<br>afford to<br>buy<br>'treats' for<br>myself or<br>my family | I would like<br>help to<br>resolve debt<br>problems<br>with my<br>lending<br>institution |  |  |
| <600      | 9%   | 79%   | 55%  | 37%  | 55%   | 76%  |  |  |
| 601-750   | 12%  | 77%   | 70%  | 39%  | 68%   | 74%  |  |  |
| 751-850   | 12%  | 72%   | 69%  | 35%  | 65%   | 67%  |  |  |
| 851-1,000 | 16%  | 80%   | 68%  | 47%  | 65%   | 74%  |  |  |
| >1,000    | 26%  | 76%   | 40%  | 37%  | 62%   | 61%  |  |  |

- These tables indicate the following:
  - Borrowers (outside Baku) have used food expenditure as a primary means to manage their budget capacity;
  - o The adverse cost-of-living pressures are being felt across all individual borrowers;
  - Borrowers in Baku appear to be in a situation of either [i] there is still a feeling of some financial capacity to absorb the price changes, or [ii] there is a reluctance to accept (or acknowledge) the financial vulnerability which they face. (This will be explored in relation to other responses in later sections).

# 1.6 What are the principal differences between city, urban and rural borrower profiles?

Higher levels of loan arrears outside Baku – concentration of employment in the retail, service and public sectors – higher levels of foreign currency debt in the regions outside Baku – informal debt usage higher outside Baku – lending practices / structure appear different between Baku and the rest of the regions.

• The demographic profile of borrowers varies across the country:

|              | Number in<br>Household | Number of<br>Dependents | Less than 10 Years in Neighbourhood | Household Net<br>Disposable Income<br>(pre loan) | Average Household<br>Expenditure<br>per person |
|--------------|------------------------|-------------------------|-------------------------------------|--|--|
| Baku: MFI    | 3.9                    | 1.7                     | 3%                                  | 735  | 122  |
| Baku: Bank   | 4.0                    | 1.9                     | 9%                                  | 728  | 107  |
| City: Other  | 4.7                    | 2.1                     | 4%                                  | 391  | 96   |
| Urban: Other | 4.4                    | 1.9                     | 19%                                 | 443  | 87   |
| Rural: Other | 5.1                    | 2.4                     | 2%                                  | 397  | 85   |

- This table highlights:
  - The higher household size in rural arears;
  - The greater mobility towards urban areas;
  - The higher expenditures in Baku.
- The similarity of average income in regions outside Baku was shown in an earlier section. The following table shows the varying levels of borrowing and arrears.

|              | Household<br>Income | Net Disposable<br>Income<br>(after Loan) | Average<br>Loan | Loan<br>Arrears | Leverage: Loan payments<br>as % of Net Disposable<br>Income (pre loan) |
|--------------|---------------------|--|-----------------|-----------------|--|
| Baku: MFI    | 1,266               | 532                                      | 2,081           | 3%              | 28%  |
| Baku: Bank   | 1,224               | 487                                      | 3,883           | 20%             | 33%  |
| City: Other  | 910                 | 227                                      | 1,898           | 20%             | 42%  |
| Urban: Other | 883                 | 270                                      | 1,922           | 17%             | 39%  |
| Rural: Other | 903                 | 228                                      | 2,038           | 16%             | 43%  |

- This table indicates further that the borrowing market in Baku appears to be different from that in other parts of the country;
- The comparative performance of MFI and bank loan portfolios will be assessed later.

|              | Type of Employment |                |              | Trade Sector of Employment |         |             |                  |
|--------------|--------------------|----------------|--------------|----------------------------|---------|-------------|------------------|
|              | Regular work       | Irregular work | Own business | Retail                     | Service | Agriculture | Public<br>Sector |
| Baku: MFI    | 58%                | 10%            | 31%          | 23%                        | 31%     | 0%          | 25%              |
| Baku: Bank   | 62%                | 13%            | 20%          | 18%                        | 14%     | 2%          | 37%              |
| City: Other  | 67%                | 2%             | 31%          | 27%                        | 22%     | 1%          | 29%              |
| Urban: Other | 65%                | 7%             | 27%          | 18%                        | 20%     | 2%          | 35%              |
| Rural: Other | 63%                | 2%             | 35%          | 17%                        | 9%      | 35%         | 25%              |

• The sources of income varied across the regions:

- This shows the significant concentrations of activity amongst individual borrowers. (These segments will be examined further in later sections of this report);
- The profiles of the MFI and bank client bases in Baku show some differing dimensions, with the banks having a more diversified portfolio across the trade sectors;
- The public sector employees represent a significant segment of the client base.
- The profile of loan balances across the regions reflects the greater pressures which are being experienced by borrowers in the regions outside Baku.
|                  | Average<br>Loan | Loan<br>Arrears | % of loans in foreign currency | % of borrowers with collateral assets | I would like help to resolve<br>debt problems with my lending<br>institution |
|------------------|-----------------|-----------------|--------------------------------|---------------------------------------|--|
| Baku             | 2,981           | 11%             | 13%                            | 24%                                   | 37%  |
| Abershon         | 2,481           | 17%             | 5%                             | 27%                                   | 82%  |
| Guba-Khachmaz    | 1,974           | 23%             | 23%                            | 50%                                   | 77%  |
| Aran             | 1,962           | 21%             | 25%                            | 45%                                   | 83%  |
| Ganja-Gazakh     | 2,005           | 22%             | 20%                            | 41%                                   | 84%  |
| Shaki-Zagatala   | 1,784           | 18%             | 18%                            | 41%                                   | 85%  |
| Dagligh Shirvan  | 1,707           | 11%             | 20%                            | 41%                                   | 83%  |
| Lankaran         | 1,524           | 16%             | 17%                            | 43%                                   | 83%  |
| Yukhari Garabagh | 1,585           | 14%             | 14%                            | 44%                                   | 86%  |

- Baku shows again a more resilient, or stronger, financial performance the average loan levels are comparatively lower in relation to incomes (lower leverage);
- The financial pressures and need for assistance with debt problems are extremely high outside Baku;
- The scale responses (outside Baku) in relation to repayment difficulties and need for assistance are substantially higher than have been seen in other countries (notably recently in Tajikistan despite the currency devaluations and increasing inflation).
- The profile of the loan amounts showed some differences.

| Distribution of | Outstanding Loan Balance (Average) |           |             |             |         |         |  |  |  |
|-----------------|------------------------------------|-----------|-------------|-------------|---------|---------|--|--|--|
| Borrowers       | < 600                              | 601-1,200 | 1,201-1,800 | 1,801-2,400 | > 2,400 | Average |  |  |  |
| Baku: MFI       | 12%                                | 28%       | 18%         | 12%         | 31%     | 2,081   |  |  |  |
| Baku: Bank      | 8%                                 | 28%       | 15%         | 8%          | 41%     | 3,883   |  |  |  |
| City: Other     | 20%                                | 34%       | 12%         | 6%          | 27%     | 1,898   |  |  |  |
| Urban: Other    | 17%                                | 28%       | 18%         | 8%          | 28%     | 1,922   |  |  |  |
| Rural: Other    | 20%                                | 32%       | 13%         | 4%          | 30%     | 2,038   |  |  |  |

• In addition to loan borrowings from the lending institutions, some borrowers used other 'informal' sources of credit.

|                  | Utility | Informal Loans |                |                  | Food expenditure has been       |
|------------------|---------|----------------|----------------|------------------|---------------------------------|
|                  | Arrears | Friends        | Retail: Assets | Retail: Domestic | reduced to make loan repayments |
| Baku             | 8%      | 5%             | 15%            | 11%              | 17%                             |
| Abershon         | 2%      | 10%            | 6%             | 3%               | 17%                             |
| Guba-Khachmaz    | 16%     | 23%            | 12%            | 5%               | 88%                             |
| Aran             | 16%     | 21%            | 12%            | 5%               | 91%                             |
| Ganja-Gazakh     | 4%      | 20%            | 7%             | 5%               | 85%                             |
| Shaki-Zagatala   | 6%      | 16%            | 10%            | 3%               | 86%                             |
| Dagligh Shirvan  | 11%     | 17%            | 9%             | 4%               | 73%                             |
| Lankaran         | 6%      | 12%            | 4%             | 3%               | 83%                             |
| Yukhari Garabagh | 6%      | 17%            | 7%             | 3%               | 82%                             |

• This table demonstrates the wide range of additional debt liability being undertaken by borrowers.

# 1.7 Is the loan structure consistent with the income cash flow of the borrower and the usage of the loan funds?

Loan products appear to be reasonably aligned to the purpose / usage of loan funds – collateral is used to support lending – the type of collateral is differentiated in relation to the purpose of loan funds – the maturity periods of loans appear to reflect the different usage of loan funds.

| AZN currency<br>loans | Business | Consumer:<br>Expenditure | Consumer:<br>Appliance | Credit Card | Other            |
|-----------------------|----------|--------------------------|------------------------|-------------|------------------|
| MFI                   | 28%      | 44%                      | 8%                     | 0%          | 20%              |
| Bank                  | 19%      | 31%                      | 15%                    | 11%         | 25%              |
|                       |          |                          |                        |             |                  |
| Baku: MFI             | 28%      | 41%                      | 18%                    | 0%          | 13%              |
| Baku: Bank            | 9%       | 26%                      | 22%                    | 19%         | 24%              |
| City: Other           | 27%      | 39%                      | 7%                     | 4%          | 23%              |
| Urban: Other          | 31%      | 38%                      | 13%                    | 1%          | 19%              |
| Rural: Other          | 20%      | 41%                      | 1%                     | 1%          | 37% <sup>8</sup> |

• The distribution of the principal loan products is shown in the following tables:

- The dominant majority of lending was undertaken by fixed-term, fixed repayment loans;
- Credit card usage appears to be limited to Baku.
- The usage of the loan funds (based upon the number of loans, not value) may be summarised as:

| AZN currency<br>loans | Business:<br>Working Capital | Individual:<br>Domestic | Individual:<br>Appliances | Holiday / Travel /<br>Family Event | Other            |
|-----------------------|------------------------------|-------------------------|---------------------------|------------------------------------|------------------|
| MFI                   | 30%                          | 44%                     | 7%                        | 11%                                | 9%               |
| Bank                  | 19%                          | 36%                     | 16%                       | 10%                                | 20% <sup>9</sup> |
|                       |                              |                         |                           |                                    |                  |
| Baku: MFI             | 29%                          | 42%                     | 16%                       | 3%                                 | 11%              |
| Baku: Bank            | 9%                           | 32%                     | 28%                       | 1%                                 | $30\%^{10}$      |
| City: Other           | 27%                          | 42%                     | 6%                        | 14%                                | 11%              |
| Urban: Other          | 23%                          | 40%                     | 12%                       | 9%                                 | 17%              |
| Rural: Other          | 29%                          | 41%                     | 2%                        | 19%                                | 10%              |

- The level of domestic consumption spending is consistent across the regions;
- Bank lending in Baku shows a much stronger emphasis towards asset acquisition loans (appliances and auto credit);
- MFI lending in Baku shows a stronger focus towards the small business-person.
- However, the pattern of loan usage may be compared with loan product being delivered to the borrower. This is shown for the major loan products. (The sample size for other products was small).

|                          | Usage of Loan Funds     |                              |                         |                           |                                    |       |  |  |  |
|--------------------------|-------------------------|------------------------------|-------------------------|---------------------------|------------------------------------|-------|--|--|--|
| Loan Product             | Business:<br>Investment | Business:<br>Working Capital | Individual:<br>Domestic | Individual:<br>Appliances | Holiday / Travel<br>/ Family Event | Other |  |  |  |
| Business                 | 12%                     | 84%                          | 2%                      | 0%                        | 0%                                 | 1%    |  |  |  |
| Consumer:<br>Expenditure | 1%                      | 1%                           | 93%                     | 3%                        | 0%                                 | 2%    |  |  |  |
| Consumer:<br>Appliance   | 1%                      | 0%                           | 10%                     | 84%                       | 1%                                 | 4%    |  |  |  |
| Other                    | 0%                      | 1%                           | 5%                      | 1%                        | 84%                                | 9%    |  |  |  |

• There appears to be a strong alignment between the loan product description and the usage purpose of the loan funds.

<sup>&</sup>lt;sup>8</sup> Rural: Other Regions: Other Loans includes 14% of clients with an Agricultural loan

<sup>&</sup>lt;sup>9</sup> Bank: Other includes 9% in relation to autocredit loans

<sup>&</sup>lt;sup>10</sup> Baku: Bank: Other includes 13% in relation to autocredit loans

• The scale and distribution of usage is shown in the following table:

| Purpose / Usage of<br>Loan Funds   | Average<br>Loan<br>AZN | Average Residual<br>Repayment Period<br>(months) | Collateral<br>Held | % of Loans<br>in Foreign<br>Currency | Loan<br>Arrears |
|------------------------------------|------------------------|--|--------------------|--------------------------------------|-----------------|
| Business: Investment               | 5,448                  | 16   | 57%                | 37%                                  | 36%             |
| Business: Working<br>Capital       | 3,402                  | 13   | 78%                | 48%                                  | 38%             |
| Individual: Domestic               | 1,164                  | 9  | 19%                | 5%                                   | 6%              |
| Individual: Appliances             | 1,319                  | 10   | 6%                 | 4%                                   | 9%              |
| Individual: Autocredit             | 5,481                  | 16   | 52%                | 20%                                  | 22%             |
| Mortgage: property                 | 5,572                  | 21   | 35%                | 10%                                  | 23%             |
| Holiday / Travel /<br>Family Event | 1,044                  | 8  | 24%                | 1%                                   | 5%              |

- This table identifies some significantly different loan structures;
- The residual repayment period varies substantially and appears to correspond, on an intuitive basis, to the purpose of the loan;
- The levels of collateral are higher for the non-domestic usages (see following analysis of collateral);
- Higher loan arrears correspond with higher levels of foreign currency lending.
- The underlying types of collateral are shown in the following table in relation to the above usages of loan funds.

| Dumose / Hears of                  |                      |                         | Туре о                | f Collateral I       | Held    |           |                     |
|------------------------------------|----------------------|-------------------------|-----------------------|----------------------|---------|-----------|---------------------|
| Purpose / Usage of<br>Loan Funds   | Business<br>Property | Residential<br>Property | Business<br>Equipment | Domestic<br>Asset(s) | Vehicle | Guarantee | Gold /<br>Jewellery |
| Business: Investment               | 34%                  | 6%                      | 35%                   | 4%                   | 11%     | 0%        | 10%                 |
| Business: Working<br>Capital       | 4%                   | 5%                      | 65%                   | 9%                   | 10%     | 0%        | 7%                  |
| Individual: Domestic               | 0%                   | 5%                      | 3%                    | 40%                  | 9%      | 1%        | 41%                 |
| Individual:<br>Appliances          | 0%                   | 10%                     | 5%                    | 20%                  | 25%     | 15%       | 25%                 |
| Individual:<br>Autocredit          | 0%                   | 10%                     | 0%                    | 0%                   | 84%     | 4%        | 2%                  |
| Mortgage: property                 | 0%                   | 49%                     | 0%                    | 5%                   | 19%     | 0%        | 27%                 |
| Holiday / Travel /<br>Family Event | 0%                   | 1%                      | 1%                    | 52%                  | 3%      | 0%        | 43%                 |

- The types of collateral appear to be broadly aligned to the usage of loan funds;
- The level of domestic residential property is low, which suggests that this is being used to directly support mortgage lending (which was not the primary focus of this survey);
- The collateralisation of 'domestic assets' appears to suggest some form of lien over these assets during the period of the loan (possibly under some form of hire purchase / fixed asset finance arrangement;
- Such alignment of the loan with the asset is particularly shown in relation to autocredit loans. (Note: this clear linkage provides good evidence that the respondents were treating the survey responses with respect and accuracy);
- Similarly, the more extensive use of gold / jewellery as collateral for domesticconsumption loans appears to correspond with an intuitive expectation;
- However, many of the types of collateral may be difficult to realise and have a significant market value. The collateral appears, therefore, to be in large part a motivational dynamic for repayment;

• It may be noted also that the levels of indebtedness for collateralised loans is significantly higher than those of non-collateralised borrowings. (See later section on collateralised loans).

# 2 FINANCIAL PROFILE OF BORROWERS

#### 2.1 What is the impact of loan repayments on net disposable income?

Repayment ratios are extremely similar for both MFI and bank lending – net disposable income is very similar in all regions outside Baku and Abershon – all income segments experience pressures in their capacity to make loan repayments impacts – disposable incomes could be increased by 50-100% without loan repayments which creates a focus upon the perceived value of the loan.

• The overall average household income for individual borrowers was AZN 1,012, being a similar average for MFI clients (AZN 1,008) and bank clients (AZN 1,016). The net disposable incomes are shown in the following table in relation to current and former borrowers, and also persons who have never borrowed.

| Net Disposable Income              | Income | Household | Utility | Net Disposable    | Loan       | Net Disposable      |
|------------------------------------|--------|-----------|---------|-------------------|------------|---------------------|
| AZN                                | income | costs     | costs   | Income (pre-Loan) | Repayments | Income (after Loan) |
| MFI                                | 1,008  | 447       | 66      | 494               | 173        | 321                 |
| Bank                               | 1,016  | 435       | 69      | 512               | 193        | 319                 |
| Former Borrowers MFI <sup>11</sup> | 925    | 423       | 73      | 429               |            | 429                 |
| Former Borrowers Bank              | 941    | 449       | 73      | 419               |            | 419                 |
| Non-Borrowers                      | 950    | 437       | 74      | 439               |            | 439                 |

- The net disposable income for borrowers was similar for both MFI and bank clients, but was 25% less than that of non-borrowers. In view of the budget pressures being recognised by borrowers, the benefits (if perceived by borrowers) of the use of loan funds may be set against the 'comfort' of additional disposable income (which arises from non-borrowing);
- The former borrowers of banks had a lower average income than those who continue to borrow from the banks. This suggests that the banks have reduced their exposure to lower income clients.
- The profile of net disposable income, after loan payments, was extremely consistent across the regions (outside Baku and Abershon).

| Net Disposable<br>Income AZN | Income | Household<br>costs | Utility<br>costs | Net Disposable<br>Income (pre-Loan) | Loan<br>Repayments | Net Disposable<br>Income (after Loan) |
|------------------------------|--------|--------------------|------------------|-------------------------------------|--------------------|---------------------------------------|
| Baku                         | 1,245  | 448                | 66               | 731                                 | 222                | 509                                   |
| Abershon                     | 979    | 341                | 47               | 590                                 | 191                | 400                                   |
| Guba-Khachmaz                | 877    | 435                | 72               | 370                                 | 159                | 212                                   |
| Aran                         | 901    | 459                | 75               | 367                                 | 168                | 198                                   |
| Ganja-Gazakh                 | 911    | 464                | 67               | 379                                 | 167                | 213                                   |
| Shaki-Zagatala               | 922    | 464                | 74               | 384                                 | 161                | 223                                   |
| Dagligh Shirvan              | 897    | 454                | 80               | 363                                 | 161                | 201                                   |
| Lankaran                     | 869    | 434                | 66               | 369                                 | 153                | 216                                   |
| Yukhari Garabagh             | 880    | 436                | 67               | 376                                 | 147                | 229                                   |

- This suggests that there is a consistent basis of assessment of loan affordability by the lending institutions;
- However, as essential domestic expenditure costs are reasonably similar across the country, it may suggest that the 'balance' of 'perceived loan benefit' versus increased disposable income' (from non-borrowing) may be a more acute decision in the other regions.

<sup>&</sup>lt;sup>11</sup> MFI: Former Borrowers: small sample size

• However, among the lower income segments, the impact of committed expenditures was necessarily strong. The table below highlights the greater vulnerability of the financial position of a significant proportion of borrowers.

| Household Income<br>AZN | Income | Net Disposable<br>Income (pre-<br>Loan) | Loan<br>Repayments | Net Disposable<br>Income (after Loan) | Distribution of Borrowers | Distribution of<br>Loan Value |
|-------------------------|--------|---|--------------------|---------------------------------------|---------------------------|-------------------------------|
| <600                    | 526    | 213                                     | 104                | 109                                   | 9%                        | 4%                            |
| 601-750                 | 703    | 301                                     | 116                | 185                                   | 18%                       | 8%                            |
| 751-850                 | 818    | 347                                     | 137                | 210                                   | 19%                       | 11%                           |
| 851-1,000               | 947    | 407                                     | 185                | 222                                   | 24%                       | 22%                           |
| >1,000                  | 1,508  | 875                                     | 273                | 602                                   | 30%                       | 54%                           |

- For 70% of borrowers, net disposable income would be increased by 50-100% if loan repayments were not made;
- This emphasises the balance between loan benefit and greater spending power or a recognition of being 'locked into' a debt situation;
- This table highlights the particular vulnerability of about 70% of borrowers to only modest increases in the real cost-of-living. The costs in this table reflect only the committed essential expenditures other costs such a clothing, medical, transport, education are not included;
- The impact of earlier financial inclusion of lower income borrowers is now reflected in a much reduced capacity to respond to external inflationary pressures.
- The MFIs and banks appear to adopt similar 'affordability ratios' in relation to level of loan repayments.

|                            |                                     | MFI  |  | Bank                                |  |  |  |
|----------------------------|-------------------------------------|--|--|-------------------------------------|--|--|--|
| Household<br>Income<br>AZN | Loan<br>Repayment as<br>% of Income | Loan<br>Repayment as<br>% of NDI<br>(pre-loan) | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Repayment as<br>% of Income | Loan<br>Repayment as<br>% of NDI<br>(pre-loan) | Net Disposable<br>Income (after<br>loan payment) |  |
| <600                       | 20%                                 | 49%  | 113  | 20%                                 | 49%  | 105  |  |
| 601-750                    | 16%                                 | 39%  | 179  | 17%                                 | 38%  | 191  |  |
| 751-850                    | 17%                                 | 45%  | 169  | 17%                                 | 39%  | 216  |  |
| 851-1,000                  | 19%                                 | 45%  | 223  | 20%                                 | 45%  | 232  |  |
| >1,000                     | 16%                                 | 28%  | 625  | 20%                                 | 34%  | 581  |  |

- These operational credit ratios are extremely similar;
- However, the financial vulnerability of the lower income clients is more delicately balanced.
- The impact of credit risk across these segments is briefly demonstrated in the following table:

|                            |                 | MFI                                | Bank   |                 |  |  |
|----------------------------|-----------------|------------------------------------|--|-----------------|--|--|
| Household<br>Income<br>AZN | Loan<br>Arrears | Difficulty to make loan repayments | Food expenditure<br>reduced to make<br>loan repayments | Loan<br>Arrears | Difficulty to<br>make loan<br>repayments | Food expenditure<br>reduced to make<br>loan repayments |
| <600                       | 13%             | 44%                                | 52%  | 13%             | 47%                                      | 59%  |
| 601-750                    | 7%              | 45%                                | 75%  | 6%              | 44%                                      | 65%  |
| 751-850                    | 6%              | 42%                                | 72%  | 11%             | 32%                                      | 67%  |
| 851-1,000                  | 22%             | 49%                                | 63%  | 24%             | 49%                                      | 73%  |
| >1,000                     | 18%             | 33%                                | 30%  | 29%             | 46%                                      | 49%  |

- The pressure to make loan repayments (excluding loan arrears) is shown systemically across all income segments;
- The longer residual repayment periods applicable to the higher loan levels amongst bank clients result in similar payment and affordability levels across MFIs and

banks – and this is reflected in similar levels of financial pressure being reported by each segment of borrowers.

• The consistency of the similar pressures being experienced by both MFI and bank clients is further reflected in the recourse to informal loan sources.

|                            |                      | MFI                                 |                                | Bank                 |                                     |                                |  |
|----------------------------|----------------------|-------------------------------------|--------------------------------|----------------------|-------------------------------------|--------------------------------|--|
| Household<br>Income<br>AZN | Loan from<br>Friends | Retailer Loan for Asset Acquisition | Arrears on Utility<br>Payments | Loan from<br>Friends | Retailer Loan for Asset Acquisition | Arrears on Utility<br>Payments |  |
| <600                       | 12%                  | 5%                                  | 8%                             | 17%                  | 6%                                  | 16%                            |  |
| 601-750                    | 17%                  | 9%                                  | 10%                            | 12%                  | 11%                                 | 13%                            |  |
| 751-850                    | 14%                  | 8%                                  | 9%                             | 11%                  | 10%                                 | 7%                             |  |
| 851-1,000                  | 18%                  | 12%                                 | 9%                             | 16%                  | 12%                                 | 8%                             |  |
| >1.000                     | 9%                   | 7%                                  | 3%                             | 14%                  | 17%                                 | 12%                            |  |

- This table indicates that the social dependency upon friends for financial support is strong. (This is at a similar level to that demonstrated in Tajikistan in June 2016);
- Bank borrowers, however, show a greater use of retailer credit to enable asset acquisition;
- The incidence of arrears with utility payments is [surprisingly] erratic.

The comparative ratios with other countries are shown in the following table:

| Loan Repayment<br>as % of Income | <10% | 11-20% | 21-30% | 31-40% | >40% | Average Repayment<br>Period mths |
|----------------------------------|------|--------|--------|--------|------|----------------------------------|
| Baku: MFI                        | 24%  | 43%    | 21%    | 9%     | 4%   | 10                               |
| Baku: Bank                       | 26%  | 36%    | 21%    | 9%     | 8%   | 16                               |
| City: Other                      | 12%  | 55%    | 29%    | 3%     | 1%   | 12                               |
| Urban: Other                     | 14%  | 50%    | 22%    | 7%     | 6%   | 11                               |
| Rural: Other                     | 8%   | 59%    | 29%    | 4%     | 0%   | 12                               |
|                                  |      |        |        |        |      |                                  |
| Tajikistan: 2016                 | 23%  | 26%    | 20%    | 14%    | 18%  | 10                               |
| Tajikistan: 2014                 | 14%  | 26%    | 19%    | 15%    | 26%  | 9                                |
| Kyrgyzstan: 2014                 | 13%  | 24%    | 21%    | 16%    | 26%  | 11                               |
| Kyrgyzstan: 2013                 | 12%  | 28%    | 21%    | 14%    | 24%  | 10                               |
| Bosnia: 2014                     | 29%  | 48%    | 16%    | 4%     | 2%   | 22                               |
| Bosnia: 2013                     | 39%  | 39%    | 13%    | 5%     | 4%   | 22                               |

- This suggests that Azerbaijan has adopted a more conservative level of leverage of loan repayments in relation to income;
- Such leverage in Azerbaijan has not been achieved by any excessive extension of the residual repayment period.

# 2.2 How does the frequency and regularity of income impact upon borrower performance and attitude?

Majority of borrowers are in regular employment or have their own business – 'own business' clients have a much higher incidence of loan arrears – income profiles of 'regular employment' clients are similar for MFIs and banks – loan amounts and loan arrears are higher amongst bank borrowers.

• The overwhelming majority of individual borrowers (responding to the survey) were in either regular employment (64%) and self-employed (29%). This was similar for MFIs and banks

| 0 | MFI  | Regular employment | 62% | Own Business | 33% |
|---|------|--------------------|-----|--------------|-----|
| 0 | Bank | Regular employment | 67% | Own Business | 25% |

• The level of borrowers with 'irregular' employment is low at about 5% for both MFIs and banks. This suggests (and this is only an inference) that the lending institutions have focused their credit standards towards the greater security of those with regular incomes.

• Those clients with regular employment were paid by either bank transfer or cash/cheque. Their income profiles, together with those of the 'own business' segment are shown in the following table:

|                     | Income | Household<br>costs | Utility<br>costs | Net Disposable<br>Income (pre-Loan) | Loan<br>Repayment | Net Disposable<br>Income (after Loan) |
|---------------------|--------|--------------------|------------------|-------------------------------------|-------------------|---------------------------------------|
| MFI: Bank Transfer  | 933    | 407                | 61               | 465                                 | 135               | 330                                   |
| MFI: Cash / Cheque  | 878    | 419                | 62               | 398                                 | 135               | 263                                   |
| MFI: Own Business   | 1,216  | 515                | 76               | 625                                 | 249               | 376                                   |
|                     |        |                    |                  |                                     |                   |                                       |
| Bank: Bank Transfer | 948    | 401                | 64               | 484                                 | 170               | 314                                   |
| Bank: Cash / Cheque | 872    | 422                | 67               | 383                                 | 137               | 246                                   |
| Bank: Own Business  | 1,312  | 514                | 83               | 715                                 | 301               | 414                                   |

• The characteristics of these different employment segments are illustrated below:

|                     | Distrib'n<br>of<br>Borrowers | Average<br>Loan | Loan<br>Arrears | Loan Repayment as<br>% of Net Disposable<br>Income | Utility<br>Arrears | Food expend.<br>reduced to make<br>loan repayment |
|---------------------|------------------------------|-----------------|-----------------|--|--------------------|---|
| MFI: Bank Transfer  | 28%                          | 1,234           | 6%              | 29%  | 7%                 | 47%   |
| MFI: Cash / Cheque  | 38%                          | 1,137           | 6%              | 34%  | <b>8</b> %         | 60%   |
| MFI: Own Business   | 34%                          | 3,170           | 31%             | 40%  | 7%                 | 61%   |
|                     |                              |                 |                 |  |                    |   |
| Bank: Bank Transfer | 42%                          | 2,250           | 11%             | 35%  | 11%                | 56%   |
| Bank: Cash / Cheque | 31%                          | 1,590           | 11%             | 36%  | 11%                | 69%   |
| Bank: Own Business  | 26%                          | 4,650           | 43%             | 42%  | 9%                 | 65%   |

- This comparative table provides some indication of a different market position of MFIs and banks.
  - The banks have a higher share of the 'bank transfer' client segment. This should provide greater security in obtaining loan repayments from those in receipt of income payments;
  - Nevertheless, with 28% of MFI clients using bank transfer for employment income, this represents a significant proportion of borrowers who must use some services from the banks;
  - The levels of lending are much higher by the banks across all these borrower segments, even though the average incomes are similar for both MFIs and banks. The interest income revenues to the banks will, therefore, be correspondingly higher;
  - The variations in loan arrears are stark. The situations of 'arrears' and 'own business' performance will be reviewed separately, later in this report. However, in relation to the 'employed' segment, although income levels are similar for both MFI and bank clients, the incidence of arrears for bank clients is almost twice that for MFI clients. This is also reflected in slightly higher indicators of financial pressure among bank clients.
- Borrowers recognise the pressures on their financial position in qualitative terms in addition to the quantitative financial dimensions.

|                     | Loans<br>improve<br>the<br>quality<br>of life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family lives | My loan<br>repayment<br>is more<br>than I can<br>afford | Debt repayment<br>causes problems<br>within my<br>family | It is difficult to<br>resolve debt<br>problems with<br>my lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution |
|---------------------|---|--|---|--|--|--|
| MFI: Bank Transfer  | 37%   | 31%  | 31%   | 27%  | 50%  | 58%  |
| MFI: Cash / Cheque  | 44%   | 40%  | 39%   | 34%  | 45%  | 62%  |
| MFI: Own Business   | 42%   | 53%  | 53%   | 50%  | 62%  | 73%  |
|                     |   |  |   |  |  |  |
| Bank: Bank Transfer | 49%   | 38%  | 35%   | 33%  | 40%  | 65%  |
| Bank: Cash / Cheque | 55%   | 46%  | 43%   | 38%  | 39%  | 71%  |
| Bank: Own Business  | 45%   | 58%  | 59%   | 56%  | 68%  | 90%  |

- These responses show a much stronger recognition of the financial pressures than is demonstrated solely by loan arrears. However, the responses appear to indicate different positions between MFI and bank client interaction.
  - Although MFI arrears are lower, it appears that it is more difficult to deal with problem debt with MFIs than banks;
  - Despite a greater assistance from banks, those clients appear to suggest that they 'know' that their problems may be more deep-rooted.

#### 2.3 What proportion of borrowers reflect some recognition of debt repayment pressures?

Loan arrears are higher amongst bank borrowers (19%) than MFI borrowers (14%) – loan arrears are concentrated in the foreign currency loans and 'own business' segments – 50% of borrowers recognise that they have debt repayment problems – 70% would like assistance to resolve debt problems with their lending institution.

- The overall level of loan arrears amongst individual borrowers (within the survey) is 17% within which MFI arrears are 14% and bank arrears are 19%.
- The incidence of loan arrears across the principal locations and different income segments is shown in the following table.

| Location     |     | Income    |  |
|--------------|-----|-----------|--|
| Baku: MFI    | 3%  | <600      |  |
| Baku: Bank   | 20% | 601-750   |  |
| City: Other  | 20% | 751-850   |  |
| Urban: Other | 17% | 851-1,000 |  |
| Rural: Other | 16% | >1,000    |  |

| Income    | MFI | Bank |
|-----------|-----|------|
| <600      | 13% | 13%  |
| 601-750   | 7%  | 6%   |
| 751-850   | 6%  | 11%  |
| 851-1,000 | 22% | 24%  |
| >1,000    | 18% | 29%  |

- These tables reflect some significant influence in the levels of arrears in different borrower segments. These are illustrated below.
- The demonstration of debt pressures is not limited to loan arrears but is reflected in other behaviour and attitudes of borrowers (as is shown throughout this review). However, there are some seemingly-substantial differences between the situations in Baku and the other regions.

| Location     | Income | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Amount | Loan<br>Arrears | Food expenditure<br>has been reduced<br>to make loan<br>repayments | My loan<br>repayment is<br>more than I<br>can afford |
|--------------|--------|--|----------------|-----------------|--|--|
| Baku: MFI    | 1,266  | 532  | 2,081          | 3%              | 2%   | 8%   |
| Baku: Bank   | 1,224  | 487  | 3,883          | 20%             | 32%  | 29%  |
| City: Other  | 910    | 227  | 1,898          | 20%             | 80%  | 53%  |
| Urban: Other | 883    | 270  | 1,922          | 17%             | 55%  | 45%  |
| Rural: Other | 903    | 228  | 2,038          | 16%             | 86%  | 60%  |

• The performance of the MFI and bank borrowers in Baku differs sharply;

• Although the loan arrears levels of Baku (bank) and the other regions are similar, the initial indications of impact and concern are substantially different. This may reflect the higher level of net disposable income (after loan payments) in Baku – but, nonetheless, the difference is substantial;

| Location     | Loans<br>improve the<br>quality of<br>life | I need to<br>continue to<br>borrow to<br>maintain<br>how my<br>family lives | I can afford<br>to buy<br>'treats' for<br>my family | Debt<br>repayment<br>causes<br>problems<br>within my<br>family | It is difficult<br>to resolve<br>debt<br>problems<br>with my<br>lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution |
|--------------|--|---|---|--|--|--|
| Baku: MFI    | 2%   | 4%  | 23%   | 9%   | 57%  | 16%  |
| Baku: Bank   | 37%  | 22%   | 50%   | 33%  | 46%  | 58%  |
| City: Other  | 57%  | 59%   | 76%   | 47%  | 49%  | 83%  |
| Urban: Other | 43%  | 38%   | 74%   | 37%  | 59%  | 80%  |
| Rural: Other | 62%  | 65%   | 76%   | 54%  | 46%  | 83%  |

• The attitudes of borrowers in these regions are further identified in the following table:

- The Baku MFI clients show again an independent position (except for the resolution of debt issues with their lender);
- Although the attitudes of Baku clients demonstrate concern, they are less extreme than those in other regions.
- The borrower segments of 'foreign currency' and 'own business' show high levels of loan arrears and related pressures upon loan affordability.

| Currency of Loan     | Income | Net Disposable<br>Income (after loan<br>payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | My loan<br>repayment is more<br>than I can afford |
|----------------------|--------|--|----------------|-----------------|----------------------------------|---|
| MFI: AZN: Total      | 970    | 317  | 1,545          | 5%              | 34%                              | 37%   |
| MFI: Fgn Ccy: Total  | 1,188  | 329  | 3,300          | 58%             | 80%                              | 65%   |
| Bank: AZN: Total     | 957    | 308  | 2,199          | 11%             | 21%                              | 39%   |
| Bank: Fgn Ccy: Total | 1,302  | 372  | 4,864          | 60%             | 73%                              | 67%   |

- The level of loan arrears for foreign currency loans is dramatically higher than that of national currency debt;
- However, the levels of net disposable income (after loan payments) are broadly similar. The wide difference in arrears suggests that there are likely to be other factors, including the lifestyle of the borrower, which affect the payment performance. It may be noted that the average residual repayment period on the currency loans is slightly longer than those in Manat AZN;
- The impact of these higher debt and arrears levels is reflected in the attitudes and lifestyle of the different borrower segments.

| Currency of Loan        | Loans<br>improve the<br>quality of<br>life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family lives | Food<br>expend. has<br>been<br>reduced to<br>make loan<br>repayment | Debt<br>repayment<br>causes<br>problems<br>within my<br>family | It is difficult<br>to resolve<br>debt<br>problems<br>with my<br>lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution |
|-------------------------|--|--|---|--|--|--|
| MFI: AZN: Total         | 39%  | 36%  | 53%   | 32%  | 51%  | 62%  |
| MFI: Fgn Ccy:<br>Total  | 49%  | 67%  | 71%   | 61%  | 61%  | 76%  |
| Bank: AZN: Total        | 48%  | 41%  | 58%   | 36%  | 43%  | 70%  |
| Bank: Fgn Ccy:<br>Total | 54%  | 67%  | 78%   | 64%  | 67%  | 90%  |

- Despite the extremely high loan arrears, the foreign currency borrowers are [perhaps surprisingly] more positive about the role of debt in their lifestyle (but nevertheless only about 50% of borrowers). This is further reflected in an apparent higher debt dependency, or risk acceptance, by the currency borrowers. (It may also be noted that the previous table identified much higher levels of collateralisation of foreign currency loans);
- Foreign currency borrowers do, however, indicate the greater financial pressures which they are experiencing and their inability to resolve them.
- The 'own business' segment is shown in the tables below. This data relates only to those clients whose income is sourced from 'own business'.

| 'Own Business'<br>Borrowers | Income | Net Disp.<br>Income (after<br>Loan | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>in Foreign<br>Currency | % of Loans<br>with<br>Collateral | My loan<br>payment is<br>more than I<br>can afford |
|-----------------------------|--------|------------------------------------|----------------|-----------------|--------------------------------------|----------------------------------|--|
| MFI: Baku                   | 1,569  | 700                                | 3,014          | 4%              | 26%                                  | 54%                              | 12%  |
| MFI: Other Regions          | 1,066  | 239                                | 3,236          | 42%             | 51%                                  | 84%                              | 70%  |
| Bank: Baku                  | 1,814  | 786                                | 7,001          | 29%             | 33%                                  | 41%                              | 35%  |
| Bank: Other Regions         | 1,137  | 285                                | 3,830          | 47%             | 54%                                  | 85%                              | 67%  |

- This table identifies some starkly contrasting situations:
  - The different levels of loan value in Baku between MFI and bank borrowers;
  - The sharply different levels of loan arrears between MFI and bank clients in Baku, and between the arrears performance between Baku and the other regions;
  - The sharply different levels of the problems with meeting loan repayments between Baku and other regions.
- This is a further example of the apparently substantial difference in the loan markets of Baku and other regions. (This is considered further in another section of this review);
- These differences are continued into the attitudes and concerns of borrowers, as shown in the following table:

| 'Own Business'<br>Borrowers | Loans<br>improve<br>the<br>quality of<br>life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family lives | Food expend.<br>has been<br>reduced to<br>make loan<br>repayment | Debt repayment<br>causes problems<br>within my<br>family | It is difficult to<br>resolve debt<br>problems with<br>my lender | I would like help<br>to resolve debt<br>problems with my<br>lending institution |
|-----------------------------|---|--|--|--|--|---|
| MFI: Baku                   | 1%  | 3%   | 3%   | 13%  | 64%  | 22%   |
| MFI: Other Regions          | 58%   | 74%  | 85%  | 66%  | 61%  | 95%   |
| Bank: Baku                  | 30%   | 24%  | 30%  | 38%  | 65%  | 76%   |
| Bank: Other Regions         | 50%   | 70%  | <b>78</b> %  | 62%  | 69%  | 94%   |

- The MFI clients in Baku present a completely different attitude profile from other MFI clients, and from bank clients. In view of the consistency of many other survey responses, this suggests that there may be a fundamental difference in the client relationship structure of MFI clients in Baku;
- The difference in attitudes continues with differences between the client attitudes of Baku and the other regions. This is a significant dimension of the survey responses and is examined further in this review.
- However, whilst arrears in loan repayments are a 'headline public measure' of credit risk quality, they do not fully reflect there is a significant range of risk appetite and recognition of risk problems by borrowers. Other surrogate measures may be used to provide some indication of such recognition of repayment pressures which borrowers may be experiencing. These are summarised in the following tables in which each segment is exclusive (no borrower is included in more than one segment).

| Repayment Characteristic <sup>12</sup><br>(Al Borrowers) | Household<br>Income | Net Disposable<br>Income (after Loan) | Average<br>Loan | Distribution of<br>Borrowers | Distribution of loans |
|--|---------------------|---------------------------------------|-----------------|------------------------------|-----------------------|
| Arrears  | 1,064               | 243                                   | 3,918           | 17%                          | 29%                   |
| Lender Refusal   | 1,107               | 402                                   | 3,350           | 3%                           | 4%                    |
| Repayment Difficulty <sup>13</sup>                       | 920                 | 258                                   | 1,999           | 29%                          | 26%                   |
| Expenditure >75% Income                                  | 871                 | 134                                   | 1,785           | 19%                          | 15%                   |
| Remainder  | 1,137               | 508                                   | 1,797           | 33%                          | 26%                   |

- This table indicates that:
  - 49% of clients recognise that they have a debt problem, representing 59% of loan balances;
  - a further 19% of clients have a very high level of committed basic expenditures in relation to income, with minimal capacity to meet the other costs of living;
  - only 25% of loan balances to individual borrowers relate to borrowers who demonstrate some budget capacity (although are not necessarily financially strong).
- These characteristics of repayment pressure are further demonstrated in the following additional dimensions of borrower profile.

| Repayment<br>Characteristic | Food expenditure<br>has been reduced<br>to make loan<br>repayments | I (or my spouse) have<br>taken additional<br>work to make loan<br>repayments | Arrears:<br>Utility<br>Payments | Informal<br>Loan:<br>Friends | Informal<br>Loan: Retail:<br>Domestic<br>Assets | Informal<br>Loan: Retail:<br>Domestic<br>Consumption |
|-----------------------------|--|--|---------------------------------|------------------------------|---|--|
| Arrears                     | 75%  | 26%  | 13%                             | 21%                          | 16%   | 10%  |
| Lender Refusal              | 40%  | 24%  | 12%                             | 9%                           | 19%   | 10%  |
| Repayment<br>Difficulty     | 74%  | 22%  | 9%                              | 16%                          | 9%  | 5%   |
| Expenditure >75% Income     | 63%  | 14%  | 13%                             | 15%                          | 13%   | 6%   |
| Remainder                   | 37%  | 11%  | 5%                              | 8%                           | 8%  | 6%   |

- The above characteristics demonstrate the range of actions which have been taken not only by those borrowers who have recognised the financial pressures which they must address, but also those under particular financial constraint;
- The level of reduction of monthly food expenditure may be particularly significant. Current average monthly expenditures on food across all these segment is only about AZN 100 per person. If these borrowers are experiencing repayment problems, and many have already taken the actions indicated above, there may be minimal scope for further domestic budget economies or external borrowing;
- It may be suggested that the amount, or continuation, of support from family is likely to be limited for many of these problem debt situations. As 'problem debt' is such a sizeable segment, it is appropriate to seek to identify and address such problems, either by a review of budget expenditures, or possible refinance / restructure of the debt.
- The impact of problem lending extends across all income segments. However, the following table highlights that the greatest impact of loan arrears occurs within the highest income segments.

<sup>&</sup>lt;sup>12</sup> This reflects a progressive segmentation of clients – those in 'arrears' are excluded from subsequent segments and then 'lender refusal' are similarly excluded from the following segments, and so on.

<sup>&</sup>lt;sup>13</sup> 'Repayment Difficulty': Based upon those borrowers who agreed that "my loan repayments are more than I can afford", and excluding those who have loan arrears or had been refused a loan by a lender in the last 12 months.

| Household Income        | <600 | 601-750 | 751-850 | 851-1,000 | >1,000 | Average<br>Income | Average per<br>earner |
|-------------------------|------|---------|---------|-----------|--------|-------------------|-----------------------|
| Arrears                 | 7%   | 7%      | 10%     | 33%       | 43%    | 1,064             | 482                   |
| Lender Refusal          | 7%   | 9%      | 17%     | 24%       | 42%    | 1,107             | 504                   |
| Repayment Difficulty    | 11%  | 24%     | 20%     | 24%       | 22%    | 920               | 396                   |
| Expenditure >75% Income | 10%  | 22%     | 26%     | 28%       | 14%    | 871               | 395                   |
| Remainder               | 8%   | 17%     | 19%     | 17%       | 40%    | 1,137             | 515                   |

- These figures show the total share of clients in each income segment for each 'problem' category for example, in income segment AZN 851-1,000, 24% of borrowers had 'repayment difficulty', 28% of all borrowers in this income range had committed expenditures above 75% of income, and 33% had loan arrears.
- Such widespread recognition of problem lending amongst clients (although the lending institutions will not be able to directly measure it) requires the lending institutions to differentiate the types / segments of debt problem which they face to reflect the concerns and underlying attitudes of different borrowers;
- Such widespread financial problems amongst borrowers, most of whom are striving to maintain loan payments and meet their financial obligations, requires lending institutions, together with other stakeholders, to recognise the strategic and structural risk drivers – and not to focus primarily on the visible levels of arrears.

# 2.4 To what extent do borrowers use more than one lender, and do these clients show different characteristics?

# Bank clients have more multiple loans than MFI clients – female borrowers have more independent loans in addition to their spouse.

- This issue can be considered in three principal dimensions.
  - The extent to which borrowers leave an MFI institution and move to a bank (or vice versa);
  - The extent to which borrowers hold more than one loan at any single time;
  - $\circ$   $\;$  The extent to which borrowers move between lending institutions when they renew their loan.
- The survey did not indicate any substantive level of movement between lenders by borrowers.
- Borrowers indicated a high level of stability with the lending institution during the last two years.

|      |     | vears, how many loa | How many lenders have you used for these loans |     |     |     |
|------|-----|---------------------|--|-----|-----|-----|
|      | 1   | 2                   | > 2  | 1   | 2   | > 2 |
| MFI  | 87% | 13%                 | 0%   | 99% | 1%  | 0%  |
| Bank | 74% | 21%                 | 5%   | 85% | 13% | 2%  |

- This suggests that the average loan period is either
  - significantly longer than 12-18 months, or
  - there is a high level of non-renewal client attrition (which may be a less likely scenario).
- There was no indication of any movement of borrowers between MFIs and banks, although there was a high level of overlap in the demographic profiles of MFI and bank individual borrowers.
- The level of borrowers with multiple concurrent loans is limited:
  - 12% of MFI clients have two loans;

- $\circ~~20\%$  of bank clients have two loans and a further 4% have three loans.
- In response to a separate, direct question, whilst a majority of both MFI (84%) and bank (79%) clients agreed that "It is better to borrow from only one institution, rather than to change lenders".
  - This is lower than Tajikistan (89% in 2016) but higher than 66% in BiH (2014).
- The borrowing behaviour of men and women appears to be substantially different. The following table indicates a recurrent pattern across different locations of the domestic borrowing patterns of households.

|                |          | Who undertakes the l     | oans in your | family                    |
|----------------|----------|--------------------------|--------------|---------------------------|
|                | Only you | Only your spouse/partner | Jointly      | Both of you independently |
| City - Male    | 88%      | 0%                       | 5%           | 7%                        |
| City - Female  | 50%      | 3%                       | 12%          | 35%                       |
| Urban - Male   | 83%      | 1%                       | 6%           | 10%                       |
| Urban - Female | 51%      | 4%                       | 15%          | 30%                       |
| Rural - Male   | 92%      | 2%                       | 2%           | 5%                        |
| Rural - Female | 40%      | 6%                       | 1%           | 53%                       |

- This table shows a pattern of responses in which male borrowers predominately assert that they are the only borrowers; whilst,
- Female borrowers show a consistently higher level of separate (and joint) borrowings by themselves and their spouses;
- The differences in these responses are incompatible if the male responses are primarily correct, then the female response cannot be applicable and vice versa;
- This may suggest a significant behavioural or social dynamic. Whilst the writer is unaware of the social or cultural implications of this situation in Azerbaijan, the following may be options which impact the lending situation.
  - The male borrowers wish to be seen as the primary financial decision-makers; or,
  - Some of the male borrowers are unaware of the financial behaviour of their spouses; or,
  - Some female borrowers obtain loan funds on behalf of their spouses (possibly the spouse cannot access additional loan funds); or,
  - Some female borrowers need additional funds for [household] needs and cannot obtain such monies from their spouses;
  - The extent to which such multiple debts are acknowledged between spouses is not known.
- The financial characteristics of the 'sole' and 'both independently' borrower segments differ:

|                    | Income | Net Disp.<br>Income<br>(after Loan | Loan<br>Amount | Loan<br>Arrears | Have you pledged any<br>assets as collateral to<br>secure your loan | Loan<br>from<br>Friends | % who<br>are female<br>borrowers |
|--------------------|--------|------------------------------------|----------------|-----------------|---|-------------------------|----------------------------------|
| Sole Borrower      | 1,021  | 309                                | 2,489          | 19%             | 40%   | 17%                     | 36%                              |
| Both Independently | 896    | 259                                | 1,511          | 11%             | 30%   | 7%                      | 84%                              |

35% of 'independent' borrowers have a household income less than AZN 750, compared with 26% of the 'sole' borrowers – whilst the average monthly income per earner was significantly lower at AZN 366 for 'independent' borrowers than AZN 468 for 'sole' borrowers;

- The average monthly expenditure on food and household essentials (per person) was also much lower for 'independent' borrowers at AZN 91, compared with AZN 101 for 'sole' borrowers;
- 52% of 'sole' borrowers used loan funds for domestic consumption purposes (compared with 36%);

|                    | Loans<br>improve the<br>quality of<br>life | I need to continue<br>to borrow to<br>maintain how my<br>family lives | I feel in<br>control of<br>my financial<br>situation | Debt<br>repayment<br>causes<br>problems<br>within my<br>family | Food<br>expend. Has<br>been<br>reduced to<br>make loan<br>payments | My loan<br>payments are<br>more than I<br>can afford |
|--------------------|--|---|--|--|--|--|
| Sole Borrower      | 44%  | 44%   | 42%  | 42%  | 60%  | 45%  |
| Both Independently | 56%  | 52%   | 29%  | 36%  | 73%  | 43%  |

• These differences suggest that the additional 'independent' loans may be used to supplement domestic income:

- The above responses suggest further that the 'independent' borrower may, on average, be in a more constrained financial position and loan funds are being used to meet essential domestic needs.
- $\circ~$  The development of credit bureau data on households will further identify / clarify this situation.

### 2.5 How often are debt repayment problems caused by exceptional adverse events?

Higher 'own business' failures and loss of spousal income impact adversely upon loan arrears – family illness is higher amongst those borrowers experiencing loan arrears – the retail sector shows high exposure to these adverse events.

• The incidence of adverse events in the last 6 months can be seen to impact particularly upon the 'own business' and higher income segments.

| Adverse Events during the previous 6 months | I lost<br>my job | My business<br>was not<br>successful | My spouse /<br>partner lost<br>his/her job | I had to sell a<br>major asset to<br>repay a loan | Major<br>illness of<br>self or<br>family | Remittance<br>income<br>stopped, or<br>reduced |
|---|------------------|--------------------------------------|--|---|--|--|
| Regular Employment                          | 1%               | 1%                                   | 8%   | 1%  | 23%                                      | 2%   |
| Own Business                                | 0%               | 62%                                  | 20%  | 1%  | 30%                                      | 12%  |

• There is, therefore, a clear emphasis the particularly adverse events which appear to have faced the 'own business' segment during, at least, the last 6 months. This is further reflected in the incidence of such events in relation to loan arrears by borrowers.

| Adverse Events<br>during the previous<br>6 months | I lost<br>my job | My business<br>was not<br>successful | My spouse /<br>partner lost<br>his/her job | I had to sell a<br>major asset to<br>repay a loan | Major<br>illness of<br>self or<br>family | Remittance<br>income<br>stopped, or<br>reduced |
|---|------------------|--------------------------------------|--|---|--|--|
| Arrears   | 2%               | 53%                                  | 22%  | 3%  | 31%                                      | 12%  |
| Lender Refusal                                    | 2%               | 13%                                  | 13%  | 3%  | 20%                                      | 7%   |
| Repayment Difficulty                              | 1%               | 19%                                  | 13%  | 1%  | 28%                                      | 6%   |
| Expenditure > 75%                                 | 1%               | 10%                                  | 10%  | 0%  | 25%                                      | 1%   |
| Remainder   | 1%               | 7%                                   | 5%   | 1%  | 19%                                      | 2%   |

- The incidence of arrears appears to be related, to some extent, with the higher levels of the loss of a spousal [second] income to the household and reduced remittance income. Whilst a direct causal relationship cannot be asserted, the higher financial problems appear to be also linked to higher health problems;
- Such adverse events, and their potential impact, can also be related to the principal trade sectors;

| Adverse Events<br>during the previous<br>6 months | My business<br>was not<br>successful | My spouse /<br>partner lost<br>his/her job | Major illness<br>of self or<br>family | Remittance<br>income stopped,<br>or reduced | Loan<br>Arrears | % of borrowers<br>in 'Own<br>Business' |
|---|--------------------------------------|--|---------------------------------------|---|-----------------|--|
| Retail  | 53%                                  | 17%  | 31%                                   | 10%   | 35%             | 74%                                    |
| Service   | 20%                                  | 9%   | 22%                                   | 4%  | 15%             | 33%                                    |
| Agriculture                                       | 32%                                  | 19%  | 38%                                   | 10%   | 14%             | 52%                                    |

- These three trade sectors represent 90% of 'own business' borrowers (based upon survey respondents);
- The particular pressures on the retail 'own business' segment are starkly shown;
- The characteristics of the 'own business' segment and the higher risk profile which it displays are reviewed later in this report.

#### 2.6 How does the profile of 'employed' borrowers compare with that of 'own business' borrowers?

'Own Business' borrowers show a substantially higher risk profile – regular employment borrowers, with income paid by bank transfer, show a stronger credit profile – banks have higher market share of 'regular employment / bank transfer' borrowers – MFIs have a slightly higher share of 'own business' clients – loan approvals to 'employed' borrowers has been significantly higher in the last 12 months than to 'own business' (particularly to the retail sector.

• The overall distribution of borrowers is shown in the following table in relation to the major sources<sup>14</sup> of income, together with some dimensions of their loan performance.

| Source of Income    | Income | Net Disposable<br>Income (after loan<br>payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | % of loans in<br>Foreign<br>Currency |
|---------------------|--------|--|----------------|-----------------|----------------------------------|--------------------------------------|
| MFI: Bank Transfer  | 933    | 330  | 1,234          | 6%              | 18%                              | 5%                                   |
| MFI: Cash / Cheque  | 878    | 263  | 1,137          | 6%              | 30%                              | 4%                                   |
| MFI: Own Business   | 1,216  | 376  | 3,170          | 31%             | 75%                              | 43%                                  |
|                     |        |  |                |                 |                                  |                                      |
| Bank: Bank Transfer | 948    | 314  | 2,250          | 11%             | 10%                              | 6%                                   |
| Bank: Cash / Cheque | 872    | 246  | 1,590          | 11%             | 23%                              | 6%                                   |
| Bank: Own Business  | 1,312  | 414  | 4,650          | 43%             | 73%                              | 48%                                  |

- This table highlights:
  - The sharp difference in loan performance between borrowers with regular incomes and those in 'own business';
  - The strong concentration of problem lending in the 'own business' segment;
  - The higher incomes of 'employed' persons with regular incomes. This is reflected significantly higher loan amounts for bank clients – although this differential is not reflected in the MFI client portfolio;
  - The survey responses identified a structural difference between the 'mix' of the client portfolios of the MFIs and banks, in which the banks had less exposure to the higher risk segments.

<sup>&</sup>lt;sup>14</sup> Sources of Employment: the table relates only those in paid employment – the receipt of remittances and/or social benefits causes overlap and are considered elsewhere in this review.

|                     | Distribution of Clients | Distribution of Loan Value |
|---------------------|-------------------------|----------------------------|
| MFI: Bank Transfer  | 28%                     | 19%                        |
| MFI: Cash / Cheque  | 38%                     | 23%                        |
| MFI: Own Business   | 34%                     | 58%                        |
|                     |                         |                            |
| Bank: Bank Transfer | 42%                     | 35%                        |
| Bank: Cash / Cheque | 31%                     | 19%                        |
| Bank: Own Business  | 26%                     | 46%                        |

• Such differences are further reflected in the attitudes of these three borrower segments.

|                        | Loans<br>improve<br>the quality<br>of life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family lives | I feel in<br>control of<br>my<br>financial<br>situation | Debt repayment<br>causes problems<br>within my<br>family | Food expend.<br>Has been<br>reduced to<br>make loan<br>payments | My loan<br>payments are<br>more than I<br>can afford |
|------------------------|--|--|---|--|---|--|
| MFI: Bank Transfer     | 37%  | 31%  | 49%   | 27%  | 47%   | 31%  |
| MFI: Cash / Cheque     | 44%  | 40%  | 36%   | 34%  | 60%   | 39%  |
| MFI: Own Business      | 42%  | 53%  | 43%   | 50%  | 61%   | 53%  |
|                        |  |  |   |  |   |  |
| Bank: Bank<br>Transfer | 49%  | 38%  | 52%   | 33%  | 56%   | 35%  |
| Bank: Cash /<br>Cheque | 55%  | 46%  | 32%   | 38%  | 69%   | 43%  |
| Bank: Own<br>Business  | 45%  | 58%  | 40%   | 56%  | 65%   | 59%  |

- The 'employed' borrowers with a regular income paid by bank transfer demonstrate consistently more positive attitudes than the other borrowers;
- Bank borrowers show slightly greater levels of pressure as a result of their borrowings.
- The level of loan approvals for 'employed' borrowers has been higher than for 'own business' clients. This is shown in the following table, which identifies different client segments.

| Time since last loan was approved | Within 1<br>month | 1-3 months | 4-6 months | 7-12 months | Over 12<br>months |
|-----------------------------------|-------------------|------------|------------|-------------|-------------------|
|                                   |                   | Baku       |            |             |                   |
| Employed: Public Sector           | 0%                | 4%         | 22%        | 36%         | 35%               |
| Employed: Non Public Sector       | 1%                | 4%         | 18%        | 42%         | 33%               |
| Own Business: Retail              | 0%                | 1%         | 8%         | 40%         | 51%               |
| Own Business: Non Retail          | 1%                | 6%         | 12%        | 44%         | 36%               |
| Other Regions                     |                   |            |            |             |                   |
| Employed: Public Sector           | 0%                | 7%         | 22%        | 34%         | 36%               |
| Employed Non Public Sector        | 0%                | 3%         | 13%        | 37%         | 46%               |
| Own Business: Retail              | 0%                | 1%         | 4%         | 13%         | 82%               |
| Own Business Non Retail           | 1%                | 2%         | 7%         | 15%         | 75%               |

- The Public Sector is the largest segment of employed borrowers, and retail is the largest trade sector of borrowers;
- There are significant differences in the frequency of provision of new or renewal loans;
- The retail segment in Baku appears to have accessed loans more frequently in the period 7-12 months than their counterparts in other regions;
- Against the difficult economic background of the last 6-12 months, it may have been anticipated that there would have been a higher level of loan activity, or restructure amongst lending to the retail sector in the other regions<sup>15</sup>;

<sup>&</sup>lt;sup>15</sup> Loans to retail in 'other regions' was a significant sample size of 509 respondents

- Loan to the retail sector in other regions show a high level of arrears (43%). It is not known if this is the cause of the low level of loan approvals, or if it is caused, or exacerbated, by the low level of loan approvals.
- The major trade sector exposures of the 'income source' borrower segments are shown in the following table:

|                     | Retail | Service | Public Sector | Manufacture | Agriculture |  |  |
|---------------------|--------|---------|---------------|-------------|-------------|--|--|
| MFI                 |        |         |               |             |             |  |  |
| MFI: Bank Transfer  | 0%     | 5%      | 88%           | 1%          | 0%          |  |  |
| MFI: Cash / Cheque  | 15%    | 35%     | 1%            | 12%         | 7%          |  |  |
| MFI: Own Business   | 59%    | 23%     | 0%            | 2%          | 9%          |  |  |
|                     |        | Bank    |               |             |             |  |  |
| Bank: Bank Transfer | 0%     | 4%      | 83%           | 4%          | 1%          |  |  |
| Bank: Cash / Cheque | 19%    | 32%     | 2%            | 9%          | 4%          |  |  |
| Bank: Own Business  | 58%    | 23%     | 1%            | 2%          | 8%          |  |  |

- The distribution of borrowers is again very similar for both MFIs and banks;
- The strong concentrations in the retail, service and public sectors are major determinants of the loan profile and performance, and the consequent strategic options.
- Informal borrowings and budget adjustment initiatives suggest additional actions being undertaken by individuals to maintain up-to-date loan repayments.

|                     |         | Arrears:       |                  |          |           |
|---------------------|---------|----------------|------------------|----------|-----------|
|                     | Friends | Retail: Assets | Retail: Domestic | Employer | Utilities |
| MFI: Bank Transfer  | 5%      | 6%             | 3%               | 1%       | 7%        |
| MFI: Cash / Cheque  | 19%     | 7%             | 4%               | 12%      | 8%        |
| MFI: Own Business   | 16%     | 13%            | 6%               | 2%       | 7%        |
|                     |         |                |                  |          |           |
| Bank: Bank Transfer | 9%      | 14%            | 9%               | 4%       | 11%       |
| Bank: Cash / Cheque | 15%     | 10%            | 7%               | 9%       | 11%       |
| Bank: Own Business  | 19%     | 13%            | 9%               | 2%       | 9%        |

- These responses show a lower level of usage amongst those receiving income payments by bank transfer;
- The higher pressures upon the 'own business' segment are again evident.

#### 2.7 To what extent are loans used to support basic domestic expenditure needs?

About 56% of loans to employed persons are used primarily for domestic consumption purposes – 'own business' loan funds are used for business purposes, but responses indicate that budget pressures are likely to result in greater 'leakage' of funds for domestic needs.

The profile of the use of loan funds is shown in the following table:

•

|             | Business:<br>Investment | Business:<br>Working<br>Capital | Individual:<br>Domestic | Individual:<br>Appliances |     | Holiday /<br>Travel /<br>Family Event | Other |
|-------------|-------------------------|---------------------------------|-------------------------|---------------------------|-----|---------------------------------------|-------|
| MFI         | 3%                      | 30%                             | 44%                     | 7%                        | 1%  | 11%                                   | 4%    |
| Bank        | 4%                      | 19%                             | 36%                     | 16%                       | 9%  | 10%                                   | 6%    |
| Former Bank | 5%                      | 15%                             | 31%                     | 22%                       | 13% | 9%                                    | 5%    |

- The larger market share of 'own business' clients by MFIs is reflected in the above table in relation to the use of funds for working capital purposes;
- Within the above figures, the primary use of loan funds by 'regular work' / employed and 'own business' clients was:

|              | Business:<br>Investment | Business:<br>Working Capital | Individual:<br>Domestic | Individual:<br>Appliances | Individual:<br>Autocredit | Holiday / Travel<br>/ Family Event | Other |
|--------------|-------------------------|------------------------------|-------------------------|---------------------------|---------------------------|------------------------------------|-------|
| Employed     | 0%                      | 1%                           | 56%                     | 15%                       | 6%                        | 15%                                | 7%    |
| Own Business | 12%                     | 78%                          | 4%                      | 2%                        | 3%                        | 0%                                 | 1%    |

- The tables indicate:
  - 'Own Business' display a strong focus for business usage of loan funds. This must be considered also in the context of the loan performance pressures which this borrower segment is experiencing. It does not reflect the extent which the 'own business' client withdraws funds from the business to meet on-going domestic expenditures. In view of other responses, it may be assumed that such indirect usage of funds is occurring to meet domestic consumption needs;
  - The use of funds for domestic consumption (c.55%) is high amongst the 'employed' segment. This reflects short-term usage being undertaken against medium-term (12-18 months) loan periods. Interest is currently charged at about 20-25% nominal and this represents a substantial increase in the real 'total cost' of the domestic consumption.
- The usage of loan funds changes in relation to the level of household income.

|           | Business:<br>Investment | Business:<br>Working<br>Capital | Individual:<br>Domestic | Individual:<br>Appliances | Individual:<br>Autocredit | Holiday /<br>Travel /<br>Family Event | Other |
|-----------|-------------------------|---------------------------------|-------------------------|---------------------------|---------------------------|---------------------------------------|-------|
| <600      | 2%                      | 5%                              | 59%                     | 20%                       | 2%                        | 8%                                    | 5%    |
| 601-750   | 1%                      | 6%                              | 63%                     | 11%                       | 1%                        | 14%                                   | 4%    |
| 751-850   | 2%                      | 12%                             | 51%                     | 13%                       | 2%                        | 17%                                   | 3%    |
| 851-1,000 | 3%                      | 33%                             | 35%                     | 7%                        | 4%                        | 13%                                   | 5%    |
| >1,000    | 8%                      | 41%                             | 19%                     | 12%                       | 12%                       | 2%                                    | 7%    |

- This table shows the strong and greater usage of loan funds for domestic consumption by lower income households with a majority (55%) of such borrowers being female.
- The different impacts of the usage of loan funds on credit performance is shown below:

|                                    | Income | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Amount | Loan<br>Arrears | % of<br>Loans<br>with<br>Collateral | % of<br>loans in<br>Foreign<br>Currency |
|------------------------------------|--------|--|----------------|-----------------|-------------------------------------|---|
| Business: Investment               | 1,193  | 350  | 3,759          | 35%             | 57%                                 | 35%                                     |
| Business: Working Capital          | 1,201  | 350  | 3,549          | 39%             | <b>78</b> %                         | 51%                                     |
| Individual: Domestic               | 847    | 249  | 1,124          | 7%              | 20%                                 | 5%                                      |
| Individual: Appliances             | 956    | 348  | 1,729          | 14%             | 14%                                 | 6%                                      |
| Individual: Autocredit             | 1,115  | 395  | 3,461          | 15%             | 29%                                 | 11%                                     |
| Holiday / Travel / Family<br>Event | 958    | 304  | 1,472          | 4%              | 24%                                 | 2%                                      |

• This indicates that, perhaps somewhat surprisingly, the lowest incidence of loan arrears occurs in conjunction with the usage of loan funds for domestic consumption (although the average loan amount is much lower).

• The perceptions by the borrower of the need to continue to borrow are reflected in the following table:

| % of Borrowers in each<br>Segment  | Total expenditures<br>(inc. loan<br>repayment) greater<br>than 75 % of<br>Income | Loans<br>improve<br>the<br>quality<br>of life | I need to continue to<br>borrow to maintain<br>how my family and<br>I live | Debt repayments<br>cause problems<br>within my family | My loan<br>repayments<br>are more<br>than I can<br>afford |
|------------------------------------|--|---|--|---|---|
| Business: Investment               | 54%  | 46%   | 42%  | 44%   | 46%   |
| Business: Working Capital          | 57%  | 44%   | 63%  | 59%   | 62%   |
| Individual: Domestic               | 44%  | 52%   | 47%  | 35%   | 41%   |
| Individual: Appliances             | 29%  | 36%   | 28%  | 30%   | 33%   |
| Individual: Autocredit             | 32%  | 27%   | 22%  | 24%   | 31%   |
| Mortgage: property                 | 30%  | 25%   | 17%  | 30%   | 27%   |
| Holiday / Travel / Family<br>Event | 45%  | 58%   | 41%  | 39%   | 33%   |

- This shows again the particular current pressures of the 'own business' segment;
- The use of loan funds for domestic consumption is reflected in a higher perception of the 'value' of the loan and the higher recognition of the continuing need to borrow.

# 2.8 What do former borrowers do after they leave an institution?

# Lower average income amongst former bank borrowers – no indication that the former clients feel to have been excluded by the lending institutions – former borrowers show a slightly more positive attitude towards the quality of their lives.

- The survey obtained the responses of former borrowers of both MFIs and banks, and were selected based on those who had ceased to borrow from that type of lending institution within the last 2 years. The sample size of 'former bank clients' is adequate to provide comparison with current bank borrowers. However, the sample size of former MFI clients is too small to provide a reliable assessment.
- The principal characteristics of the former bank borrower segments are:
  - The average age and family size was similar for both current and former bank borrowers;
  - The type of employment for current and former borrowers was similar.
- However, the financial budget profiles display some significant differences and are shown in the following table, together with a further comparative of persons who have never borrowed:

|                       | Income | Household<br>costs | Utility<br>costs | Loan<br>Repayments | Net Disposable Income<br>(after Loan) |
|-----------------------|--------|--------------------|------------------|--------------------|---------------------------------------|
| Commercial Bank       | 1,016  | 435                | 69               | 193                | 319                                   |
| Former Borrowers Bank | 941    | 449                | 73               |                    | 419                                   |
| Never Borrowed        | 950    | 437                | 74               |                    | 439                                   |

- The significant dimensions of this table are:
  - The former and non-borrowers have, on average, lower and similar income levels;
  - Despite the higher income levels of those clients who continued to borrow, the 'non-borrowers' have a significantly higher level of net disposable income (after loan costs). The former bank borrowers show a stronger indication that the quality of their lives has improved in the last 12 months, but this cannot be directly aligned to the higher level of net disposable income;
  - Non-borrowers maintained similar levels of essential household expenditures as the 'borrowers'.

• The attitudes of these segments of respondents present somewhat different profiles.

| % of respondents who<br>'Agree' | My financial situation<br>has improved in the<br>last 6 months | The quality of my<br>life has improved in<br>the last 12 months | Loans improve<br>the quality of life | Loans were<br>easy to obtain |
|---------------------------------|--|---|--------------------------------------|------------------------------|
| Commercial Bank                 | 23%  | 13%   | 49%                                  | 33%                          |
| Former Borrowers Bank           | 30%  | 23%   | 56%                                  | 32%                          |
| Never Borrowed                  | 27%  | 22%   | na                                   | na                           |

| % of respondents who<br>'Agree' | My loan repayments<br>are / were more than<br>I can afford | It is / was difficult<br>to resolve debt<br>problems with my<br>lender | I need / needed to<br>continue to borrow<br>to maintain how my<br>family and I live | Lending<br>institutions<br>want to lend to<br>people like me |
|---------------------------------|--|--|---|--|
| Commercial Bank                 | 44%  | 47%  | 45%   | 78%  |
| Former Borrowers Bank           | 45%  | 43%  | 43%   | 83%  |

- These responses may suggest:
  - The 'former borrowers' show more positive attitude in relation to the quality of their lives;
  - The 'former borrowers' do not indicate that they feel to have been excluded by their lending institution.
- This may suggest that the 'former borrowers' are more 'discretionary' borrowers who have chosen not to take another loan at the current time.

# 3 LENDING INSTITUTIONS AND LENDING PORTFOLIOS

#### 3.1 What are the principal financial characteristics of borrowers?

Significant differences in the credit / risk profiles for borrowers in Baku and other regions – portfolio concentrations in 'own business' (primarily retail and service) and public sector employees – new loan approvals are particularly low for 'own business' during the last 12 months – foreign currency loans have a substantially higher level of loan arrears than loans in national currency – 'loan approvals in the last 12 months have been lower for 'own business' clients (particularly in the retail sector) and have been highest for public sector employees.

- The following comments relate to the major generic client segments across the borrowing population and thereby span both MFIs and banks. The tables in this section show the quantitative financial profile and also indications of risk which have been recognised by the borrower.
  - In relation to a more detailed review of income and expenditure, it may be noted that:
    - There is a significant level of overlap between MFI and bank client bases, and this applies strongly across the range of income;
    - Bank borrowers have higher loan balances / loan leverage.

• **Regional Activity**: There are significant differences in the financial profiles of individual borrowers in the Baku region in comparison with those of other regions.

|              | Income | Net Disposable Income<br>(after loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | % of loans in<br>Foreign<br>Currency |
|--------------|--------|---|----------------|-----------------|----------------------------------|--------------------------------------|
| Baku: MFI    | 1,266  | 532   | 2,081          | 3%              | 30%                              | 12%                                  |
| Baku: Bank   | 1,224  | 487   | 3,883          | 20%             | 18%                              | 15%                                  |
| City: Other  | 910    | 227   | 1,898          | 20%             | 41%                              | 20%                                  |
| Urban: Other | 883    | 270   | 1,922          | 17%             | 38%                              | 14%                                  |
| Rural: Other | 903    | 228   | 2,038          | 16%             | 48%                              | 17%                                  |

- There is, therefore, a significant regional overlay in relation to the assessment of the portfolio segments of individual borrowers;
- However, there appears to be a generally strong level of overlap between the demographic and budget profiles of MFI and bank borrowers with the principal differences relating to the employment types of client and the loan amounts.

#### • Regional: Problem Lending

|                     | Loan Arrears<br>Overall average = 17% | Utility Arrears<br>Overall average = 9% | My loan repayments<br>are more than I can<br>afford<br>Overall average = 43% | Debt repayments cause<br>problems within my<br>family<br>Overall average = 39% | Food expenditure<br>reduced for loan repay<br>Overall average = 59% | I would like help to<br>resolve debt problems<br>with my lending<br>institution<br>Overall average = 69% |
|---------------------|---------------------------------------|---|--|--|---|--|
| Baku                | 11%                                   | <b>8</b> %                              | 18%  | 21%  | 17%   | 37%  |
| Abershon            | 17%                                   | 2%                                      | 40%  | 33%  | 17%   | 82%  |
| Guba-Khachmaz       | 23%                                   | 16%                                     | 43%  | 46%  | 88%   | 77%  |
| Aran                | 21%                                   | 16%                                     | 48%  | 46%  | 91%   | 83%  |
| Ganja-Gazakh        | 22%                                   | 4%                                      | 58%  | 51%  | 85%   | 84%  |
| Shaki-Zagatala      | 18%                                   | 6%                                      | 60%  | 48%  | 86%   | 85%  |
| Dagligh Shirvan     | 11%                                   | 11%                                     | 55%  | 43%  | 73%   | 83%  |
| Lankaran            | 16%                                   | 6%                                      | 64%  | <b>58</b> %  | 83%   | 83%  |
| Yukhari<br>Garabagh | 14%                                   | 6%                                      | 71%  | 52%  | 82%   | 86%  |

- These responses indicate some substantial differences in pressures being experienced by borrowers across the regions;
- The Baku market shows some fundamental differences in borrower attitude.

• **Trade Activity in relation to Region**: The three major concentrations of employment in trade sectors (together with agriculture in rural arears) is shown in the following table:

|              | Retail | Service | Public Sector | Agriculture | Other |
|--------------|--------|---------|---------------|-------------|-------|
| Baku: MFI    | 23%    | 31%     | 25%           | 0%          | 21%   |
| Baku: Bank   | 18%    | 14%     | 37%           | 2%          | 29%   |
| City: Other  | 27%    | 22%     | 29%           | 1%          | 21%   |
| Urban: Other | 18%    | 20%     | 35%           | 2%          | 24%   |
| Rural: Other | 17%    | 9%      | 25%           | 35%         | 14%   |

• **Trade Activity**: Financial: the principal trading activities which underpin the income of borrowers are agriculture, retail, service, and public sector.

|                      | Income | Net Disposable Income<br>(after loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with Collateral | % of loans in<br>Foreign Currency |
|----------------------|--------|---|----------------|-----------------|-------------------------------|-----------------------------------|
| Retail               | 1,148  | 321   | 3,276          | 35%             | 65%                           | 46%                               |
| Service              | 1,003  | 330   | 1,903          | 15%             | 38%                           | 14%                               |
| <b>Public Sector</b> | 919    | 314   | 1,549          | 8%              | 11%                           | 5%                                |
| Agriculture          | 1,155  | 356   | 3,236          | 14%             | 61%                           | 11%                               |

- These show quite different financial and loan profiles which may suggest:
  - The lending institutions do establish different lending strategies and structures for different trade sectors;
  - The 'own business' segment is particularly concentrated in the retail sector and this increases the average loan;
  - The use of collateral differs substantially;
  - The focus of foreign currency loans in the retail sector implies that there was a [fundamental] mis-match between the currency of trading revenues and the loan currency.
- **Trade Activity: the scale of 'problem repayment'** amongst borrowers varies between these major sectors and is reflected in the following indicators:

|               | Loan<br>Arrears<br>Overall<br>average<br>= 17% | Utility<br>Arrears<br>Overall<br>average<br>= 9% | My loan<br>repayments are<br>more than I<br>can afford<br>Overall<br>average = 43% | Debt repayments<br>cause problems<br>within my family<br>Overall average<br>= 39% | Food<br>expenditure<br>reduced for<br>loan repay<br>Overall<br>average = 59% | I would like help to<br>resolve debt<br>problems with my<br>lending institution<br>Overall average =<br>69% |
|---------------|--|--|--|---|--|---|
| Retail        | 35%  | 9%   | 56%  | 52%   | <b>68</b> %  | 78%   |
| Service       | 15%  | 9%   | 40%  | 37%   | 55%  | 64%   |
| Public Sector | 8%   | 7%   | 33%  | 30%   | 53%  | 61%   |
| Agriculture   | 14%  | 6%   | 64%  | 58%   | 83%  | 85%   |

• Financial pressures are being experienced and recognised by borrowers across the major sectors, although these are somewhat lower in the Public Sector (with the benefit of regular employment).

### • Age: Financial

|       | Income | Net Disposable Income<br>(after loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with Collateral | % of loans in<br>Foreign Currency |
|-------|--------|---|----------------|-----------------|-------------------------------|-----------------------------------|
| 16-25 | 889    | 336   | 1,363          | 10%             | 11%                           | 5%                                |
| 26-35 | 936    | 301   | 1,888          | 12%             | 26%                           | 10%                               |
| 36-45 | 1,021  | 308   | 2,316          | 18%             | 42%                           | 21%                               |
| 46-55 | 1,168  | 365   | 3,040          | 27%             | 50%                           | 29%                               |
| > 55  | 1,282  | 416   | 3,603          | 19%             | 46%                           | 16%                               |

- A clear progressive change through the age segments;
- The higher debt levels of 46 years and older reflect;

- A much higher proportion (c.50%) of 'own business' clients;
- A related greater exposure to the retail sector;
- A slightly higher level of multiple incomes in the household.

# • Age: Problem Lending

• The following table shows, again, that the financial pressures are most impacting the older borrowers:

|       | Loan<br>Arrears<br>Overall<br>average =<br>17% | Utility<br>Arrears<br>Overall<br>average =<br>9% | My loan<br>repayments are<br>more than I can<br>afford<br>Overall average<br>= 43% | Debt repayments<br>cause problems<br>within my family<br>Overall average<br>= 39% | Food<br>expenditure<br>reduced for<br>loan repay<br>Overall<br>average = 59% | I would like help<br>to resolve debt<br>problems with my<br>lending institution<br>Overall average =<br>69% |
|-------|--|--|--|---|--|---|
| 16-25 | 10%  | 9%   | 28%  | 26%   | 36%  | 55%   |
| 26-35 | 12%  | 10%  | 36%  | 34%   | 56%  | 66%   |
| 36-45 | 18%  | 9%   | 45%  | 41%   | 62%  | 70%   |
| 46-55 | 27%  | 9%   | 55%  | 51%   | 65%  | 75%   |
| > 55  | 19%  | 4%   | 60%  | 44%   | 66%  | 74%   |

### Loan Amount:

- Distribution of outstanding loan balances:
  - The distribution of outstanding loan balances (expressed in AZN Manat) is somewhat lower for MFIs than banks. The average outstanding bank balance for individual borrowers is 43% higher than that of MFI individual borrowers. The monthly loan payment for such higher loans is somewhat off-set by a longer residual repayment period. If the repayment period were the same for bank loans as that of MFI loans, the average repayment would be increased by AZN 55 per month (+29%).

| Outstanding<br>Loan Balance | < 600 | 601-<br>1,200 | 1,201-<br>1,800 | 1,801-<br>2,400 | > 2,400 | Average | Average remaining<br>repayment period<br>mths |
|-----------------------------|-------|---------------|-----------------|-----------------|---------|---------|---|
| MFI                         | 17%   | 32%           | 16%             | 8%              | 27%     | 1,849   | 11  |
| Commercial                  |       |               |                 |                 |         |         |   |
| Bank                        | 16%   | 31%           | 13%             | 6%              | 34%     | 2,654   | 14  |

• However, the structure of outstanding loans has been significantly impacted by the currency devaluation against the US Dollar during the last 12 months. It is appropriate, therefore, to review the separate distributions of Manat AZN and foreign currency loans:

| Outstanding Loan<br>Balance | < 600 | 601-<br>1,200 | 1,201-<br>1,800 | 1,801-<br>2,400 | > 2,400 | Average | Average remaining repayment period mths |
|-----------------------------|-------|---------------|-----------------|-----------------|---------|---------|---|
| MFI: AZN: Total             | 21%   | 38%           | 17%             | 7%              | 18%     | 1,545   | 10                                      |
| Bank: AZN: Total            | 19%   | 37%           | 14%             | 6%              | 24%     | 2,199   | 13                                      |
| MFI: Fgn Ccy: Total         | 0%    | 7%            | 10%             | 14%             | 70%     | 3,300   | 14                                      |
| Bank: Fgn Ccy: Total        | 1%    | 3%            | 7%              | 7%              | 82%     | 4,864   | 16                                      |

• The higher level of outstanding loan balance and longer loan repayment period by banks is demonstrated in both AZN and foreign currency loans;

• The performance of these loan portfolios is summarised in the following table:

|                         | Income | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | % of loans with<br>expenditure ><br>75% of income |
|-------------------------|--------|--|----------------|-----------------|----------------------------------|---|
| MFI: AZN: Total         | 970    | 317  | 1,545          | 5%              | 34%                              | 41%   |
| Bank: AZN: Total        | 957    | 308  | 2,199          | 11%             | 21%                              | 38%   |
| MFI: Fgn Ccy:<br>Total  | 1,188  | 329  | 3,300          | 58%             | 80%                              | 63%   |
| Bank: Fgn Ccy:<br>Total | 1,302  | 372  | 4,864          | 60%             | 73%                              | 68%   |

- The concentration of loan arrears in the foreign currency loan portfolios is stark;
- In Baku, foreign currency loans account for 13% of clients and 22% of balances, whilst in the other regions, the levels are 19% of clients and 27% of balances;
- The AZN-based loans demonstrate a relatively low loan arrears rate in relation to the economic pressures which have occurred during the last year;

|                         | Loan<br>from<br>Friends<br>Overall<br>average<br>= 14% | Utility<br>Arrears<br>Overall<br>average<br>= 9% | My loan<br>repayments<br>are more<br>than I can<br>afford<br>Overall<br>average =<br>43% | Debt<br>repayments<br>cause problems<br>within my<br>family<br>Overall average<br>= 39% | Food<br>expenditur<br>e reduced<br>for loan<br>repay<br>Overall<br>average =<br>59% | I would like help<br>to resolve debt<br>problems with my<br>lending<br>institution<br>Overall average =<br>69% |
|-------------------------|--|--|--|---|---|--|
| MFI: AZN: Total         | 13%  | 7%   | 37%  | 32%   | 53%   | 62%  |
| Bank: AZN: Total        | 12%  | 10%  | 39%  | 36%   | 58%   | 70%  |
| MFI: Fgn Ccy: Total     | 21%  | 10%  | 65%  | 61%   | 71%   | 76%  |
| Bank: Fgn Ccy:<br>Total | 21%  | 16%  | 67%  | 64%   | 78%   | 90%  |

• These foreign currency debt problems are reflected in the attitudes of the borrowers:

- The foreign currency borrowers have clearly made additional efforts to maintain their loan repayment and lifestyle obligations;
- The impact of the indebtedness extends substantially beyond the loan arrears and is having a significant impact upon the lifestyle of borrowers.

#### Loan Approvals

• The pattern of loan approvals appears to indicate that there has been a slow-down in loan approvals during the first 6 months of 2016:

| Period since<br>last loan was taken | Within 1 month | 1-3 months | 4-6 months | 7-12 months | Over 12 months |
|-------------------------------------|----------------|------------|------------|-------------|----------------|
| MFI: AZN: Total                     | 0%             | 4%         | 15%        | 37%         | 44%            |
| Bank: AZN: Total                    | 0%             | 5%         | 18%        | 33%         | 42%            |
| MFI: Fgn Ccy: Total                 | 1%             | 1%         | 5%         | 10%         | 83%            |
| Bank: Fgn Ccy: Total                | 0%             | 1%         | 3%         | 13%         | 81%            |

- The profile of new foreign currency loan sanctions is, unsurprisingly, much lower than that of AZN-based loans;
- 19% of MFI loans were approved in the 6 months to June 2016, compared with 23% for the banks. This suggests that:
  - There are either different lending strategies, or different funding capacities, between the MFIs and the banks;

- If the average loan period for bank AZN-based loans is 24 months, then the survey responses would be consistent with such a loan structure. However, such a loan period would not be appropriate for the levels of loan usage for domestic consumption purposes;
- However, national statistics (see Attachment 3) indicate that there has been a substantial slow-down in the level of lending to households.
- The profile of loan approvals is substantially different between Baku and the other regions:

| Period since<br>last loan was taken | Within 1 month | 1-3 months | 4-6 months | 7-12 months | Over 12 months |
|-------------------------------------|----------------|------------|------------|-------------|----------------|
| Baku: MFI                           | 0%             | 3%         | 13%        | 41%         | 42%            |
| Baku: Bank                          | 1%             | 4%         | 19%        | 37%         | 35%            |
| City: Other                         | 0%             | 4%         | 13%        | 27%         | 56%            |
| Urban: Other                        | 2%             | 9%         | 19%        | 33%         | 37%            |
| Rural: Other                        | 0%             | 3%         | 12%        | 24%         | 61%            |
|                                     |                |            |            |             |                |
| MFI: Fgn Ccy: Non-Baku              | 1%             | 0%         | 3%         | 2%          | 92%            |
| Bank: Fgn Ccy: Non-Baku             | 0%             | 1%         | 2%         | 4%          | 92%            |

- This table suggests that there has been a lower level of loan approvals during the last year in regions outside Baku;
- There has been an almost cessation of foreign currency lending in regions outside Baku in the last 12 months;
- The financial profiles of these different segments of loan approval identify the significant differences in the budgetary and borrowing positions of these clients.
- The low level of loan approvals during the last 12 months is shown in the 'own business' segment, particularly in the other regions throughout the country:

| Period since<br>last loan was taken:<br>Own Business | Within 1 month | 1-3 months | 4-6 months | 7-12 months | Over 12 months |
|--|----------------|------------|------------|-------------|----------------|
| MFI: Baku  | 1%             | 3%         | 10%        | 42%         | 45%            |
| Bank: Baku   | 0%             | 2%         | 5%         | 36%         | 54%            |
| MFI: Other Regions                                   | 1%             | 1%         | 3%         | 10%         | 84%            |
| Bank: Other Regions                                  | 0%             | 1%         | 5%         | 9%          | 84%            |

- The rate of loan approvals in other regions appears to have been particularly subdued in the period 7-12 months prior to the survey – but has returned to similar levels as banks in Baku in the 6 months prior to the survey;
- The income profiles of the different periods since the last loan approval are shown in the following table:

|                   | Income | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | % of Loans<br>with Foreign<br>Currency | % of loans with<br>expend.<br>> 75% of income |
|-------------------|--------|--|----------------|-----------------|----------------------------------|--|---|
| Baku < 6 mths     | 1,184  | 510  | 2,367          | 12%             | 17%                              | 6%                                     | 17%   |
| Baku 7-12 mths    | 1,241  | 532  | 2,465          | 13%             | 18%                              | 12%                                    | 27%   |
| Baku > 12 mths    | 1,293  | 499  | 3,664          | 10%             | 34%                              | 17%                                    | 25%   |
| Regions < 6 mths  | 829    | 264  | 1,370          | 7%              | 26%                              | 4%                                     | 34%   |
| Regions 7-12 mths | 823    | 231  | 1,162          | 6%              | 25%                              | 2%                                     | 46%   |
| Regions > 12 mths | 972    | 222  | 2,468          | 29%             | 55%                              | 32%                                    | 62%   |

- This table indicates that:
  - There is a clear concentration of problem lending in regions outside Baku amongst borrowers in which the loan was approved more than 12 months ago (representing 55% of non-Baku borrowers);
  - The credit 'affordability' of non-Baku borrowers is more delicately balanced. This may be reflected in operational credit standards having a lower rate of loan acceptance.
- Such differences in the profile of loan approvals are highlighted in a comparison of 'employed' borrowers and 'own business' borrowers:

| Period since<br>last loan was taken:<br>Own Business | Within 1 month | 1-3 months | 4-6 months | 7-12 months | Over 12 months |
|--|----------------|------------|------------|-------------|----------------|
| Employed   | 0%             | 5%         | 18%        | 37%         | 39%            |
| Own Business   | 1%             | 2%         | 5%         | 18%         | 74%            |

• This represents a substantive difference in the timing of loan approvals between these client segments;

| Time since<br>last loan was approved | Within 1 month | 1-3 months    | 4-6 months | 7-12 months | Over 12 months |  |
|--------------------------------------|----------------|---------------|------------|-------------|----------------|--|
|                                      |                | Baku          |            |             |                |  |
| Employed: Public Sector              | 0%             | 4%            | 22%        | 36%         | 35%            |  |
| Employed: Non Public Sector          | 1%             | 4%            | 18%        | 42%         | 33%            |  |
| Own Business: Retail                 | 0%             | 1%            | 8%         | 40%         | 51%            |  |
| Own Business: Non Retail             | 1%             | 6%            | 12%        | 44%         | 36%            |  |
|                                      | C              | Other Regions |            |             |                |  |
| Employed: Public Sector              | 0%             | 7%            | 22%        | 34%         | 36%            |  |
| Employed Non Public Sector           | 0%             | 3%            | 13%        | 37%         | 46%            |  |
| Own Business: Retail                 | 0%             | 1%            | 4%         | 13%         | 82%            |  |
| Own Business Non Retail              | 1%             | 2%            | 7%         | 15%         | 75%            |  |

• Such differences are further extended by comparison between Baku and other regions:

- There appears to be a stronger emphasis towards loans to public sector employees across the regions;
- The retail sector has shown a low level of recent loan approvals, and this has applied particularly in regions outside Baku.
- Structure of Outstanding Loans

| Outstanding<br>Loan Amount | Distribution<br>of Borrowers | Distribution<br>of loans | Foreign<br>Currency | Residual<br>repayment<br>period (months) | Refinance / consolidation<br>of loans in last 12<br>months | Collateral<br>pledge of<br>assets |
|----------------------------|------------------------------|--------------------------|---------------------|--|--|-----------------------------------|
| < 600                      | 17%                          | 3%                       | 0%                  | 5  | 5%   | 13%                               |
| 601-1,200                  | 31%                          | 12%                      | 3%                  | 7  | 7%   | 18%                               |
| 1,201-1,800                | 14%                          | 9%                       | 10%                 | 9  | 7%   | 27%                               |
| 1,801-2,400                | 7%                           | 7%                       | 25%                 | 10                                       | 16%  | 48%                               |
| > 2,400                    | 30%                          | 68%                      | 43%                 | 16                                       | 17%  | 68%                               |

- The impact of foreign currency lending in the larger loan balances contrasts sharply with the other segments;
- The higher level of loan reschedule amongst the largest loans is reflected in higher loan arrears (see next comments);

- The higher value loans represent a significant entrenched higher-risk portfolio the overall quality of the loan portfolios is highly dependent, therefore, upon the credit quality of on-going new and renewal loan approvals;
- Higher levels of collateral are held for the higher value loans.

| Outstanding<br>Loan Amount | Loan<br>Arrears<br>Overall<br>average =<br>17% | Utility<br>Arrears<br>Overall<br>average<br>= 9% | My loan<br>repayments are<br>more than I can<br>afford<br>Overall average =<br>43% | Debt repayments<br>cause problems<br>within my family<br>Overall average<br>= 39% | Food<br>expenditure<br>reduced for<br>loan repay<br>Overall average<br>= 59% | I would like help to<br>resolve debt<br>problems with my<br>lending institution<br>Overall average =<br>69% |
|----------------------------|--|--|--|---|--|---|
| < 600                      | 4%   | 7%   | 37%  | 31%   | 64%  | 63%   |
| 601-1,200                  | 5%   | 9%   | 38%  | 33%   | 62%  | 68%   |
| 1,201-1,800                | 13%  | 12%  | 42%  | 38%   | 57%  | 68%   |
| 1,801-2,400                | 20%  | 11%  | 37%  | 40%   | 49%  | 63%   |
| > 2,400                    | 37%  | 8%   | 53%  | 50%   | 57%  | 75%   |

# • Loan Amount: Problem Lending

- Taken together, these reflect the substantive financial pressures being experienced by borrowers with higher value outstanding loan amounts;
- The impact of loan arrears increases directly with the amount of outstanding loan balance;
- There is clearly a widespread feeling of an inability to identify how to resolve current financial / debt problems.

# 3.2 What are the principal similarities and differences between the loan portfolios of the MFIs and banks?

This section takes the previous dimensions of borrowers and provides a comparison between MFI and bank clients in relation to location, income, loan type, and savings.

# Strong portfolio concentration of loan exposure to higher income clients – higher loan amounts and leverage in lending by banks – differentiation of loan product structure in relation to usage of funds.

• There is a broad overlap in the comparative distributions of client numbers in relation to the range of household incomes.

| Household |     | ution of<br>owers |     | ution of<br>Value | Outstanding | Distribution of<br>Borrowers |      | Distribution of<br>Loan Value |      |
|-----------|-----|-------------------|-----|-------------------|-------------|------------------------------|------|-------------------------------|------|
| Income    | MFI | Bank              | MFI | Bank              | Loan        | MFI                          | Bank | MFI                           | Bank |
| <600      | 9%  | 9%                | 4%  | 4%                | < 600       | 17%                          | 16%  | 4%                            | 3%   |
| 601-750   | 18% | 17%               | 9%  | 8%                | 601-1,200   | 32%                          | 31%  | 15%                           | 10%  |
| 751-850   | 19% | 19%               | 13% | 10%               | 1,201-1,800 | 16%                          | 13%  | 12%                           | 7%   |
| 851-1,000 | 25% | 23%               | 27% | 19%               | 1,801-2,400 | 8%                           | 6%   | 9%                            | 5%   |
| >1,000    | 30% | 31%               | 48% | 59%               | > 2,400     | 27%                          | 34%  | 59%                           | 75%  |

- Although the income distribution of borrowers is similar for both MFIs and banks, the higher lending and leverage of bank clients is shown by the greater distribution of bank lending towards higher income clients;
- This suggests that MFIs and banks have similar target markets but the development strategies differ in relation to available loan amounts.
- Amongst individual borrowers, MFIs show a slightly greater proportion of 'own business' and 'cash paid' employees, whilst banks have a greater share of employees being paid by bank transfer.

| Income Payment  |     | istribution Distributio<br>Borrowers of Loan Val |     |      | Loan Arrears |      | % of Loans with<br>Collateral |      | % of Loans in<br>Foreign Currency |      |
|---|-----|--|-----|------|--------------|------|-------------------------------|------|-----------------------------------|------|
| , in the second s | MFI | Bank   | MFI | Bank | MFI          | Bank | MFI                           | Bank | MFI                               | Bank |
| Bank Transfer   | 28% | 42%  | 19% | 35%  | 7%           | 11%  | 18%                           | 10%  | 5%                                | 6%   |
| Cash / Cheque   | 38% | 31%  | 23% | 19%  | 8%           | 11%  | 30%                           | 23%  | 4%                                | 6%   |
| Own Business  | 34% | 26%  | 58% | 46%  | 7%           | 9%   | 75%                           | 73%  | 43%                               | 48%  |

- Despite a greater share of 'bank transfer' employed borrowers, bank clients show a higher level of arrears, which may be a further indication of the underlying financial pressures;
- Similar strategies appear to have been used by both MFIs and banks in relation to foreign currency lending;
- However, MFIs appear to have placed a greater focus upon some form of collateral to support loans. (See later comments in relation to the structure and potential value of collateral and guarantees).

### • Problem Lending

| Household<br>Income | Loan A | Loan Arrears Loan Refinance |     | My loan repayments<br>are more than I can<br>afford |     | Food expenditure has been<br>reduced to make loan<br>repayments |     |      |
|---------------------|--------|-----------------------------|-----|---|-----|---|-----|------|
|                     | MFI    | Bank                        | MFI | Bank  | MFI | Bank  | MFI | Bank |
| <600                | 13%    | 13%                         | 12% | 14%   | 44% | 47%   | 52% | 59%  |
| 601-750             | 7%     | 6%                          | 4%  | 8%  | 45% | 44%   | 75% | 65%  |
| 751-850             | 6%     | 11%                         | 4%  | 8%  | 42% | 32%   | 72% | 67%  |
| 851-1,000           | 22%    | 24%                         | 8%  | 10%   | 49% | 49%   | 63% | 73%  |
| >1,000              | 18%    | 29%                         | 12% | 20%   | 33% | 46%   | 30% | 49%  |

- Problem debt appears to be somewhat more severe amongst bank borrowers. This appears to be experienced particularly by high income borrowers, who show higher loan arrears despite higher levels of loan refinance and longer loan repayment periods;
- Whilst the overall levels of reduction of food expenditure are high, the MFI clients appear to have shown greater constraint amongst lower income borrowers;
- **Income**: Range: Financial

### This segmentation is based upon clients in the various income segments.

| Household | Net Disposable Lo | Income NDI (pre<br>an) |       | tanding Loan<br>ance | Net Disposable Income NDI<br>(after Loan) |      |  |
|-----------|-------------------|------------------------|-------|----------------------|---|------|--|
| Income    | MFI               | Bank                   | MFI   | Bank                 | MFI                                       | Bank |  |
| <600      | 219               | 207                    | 888   | 1,191                | 113                                       | 105  |  |
| 601-750   | 294               | 308                    | 902   | 1,169                | 179                                       | 191  |  |
| 751-850   | 341               | 353                    | 1,249 | 1,409                | 204                                       | 216  |  |
| 851-1,000 | 404               | 421                    | 1,959 | 2,229                | 223                                       | 232  |  |
| >1,000    | 869               | 881                    | 2,997 | 4,997                | 625                                       | 581  |  |

- Against broadly similar demographic profiles, the MFIs and banks are presenting similar loan product and service propositions with the banks differentiating by slightly higher loan amounts;
- The lowest income segment (up to AZN 600) shows a highly marginal financial situation. However, this segment accounts for only 9% of clients and 4% of loan balances.
- **Income:** Range: Leverage of Loan Repayments
  - Lending by banks continues to be undertaken at significantly higher leverage ratios than those undertaken by the MFIs.

| Household Loan repayment as % of household income |     |      | nent as % of<br>able income | % of Borrowers with expenditures (inc loan payment) over 75% of income |     |      |
|---|-----|------|-----------------------------|--|-----|------|
| Income  | MFI | Bank | MFI                         | Bank   | MFI | Bank |
| <600  | 20% | 20%  | 49%                         | 49%  | 50% | 45%  |
| 601-750   | 16% | 17%  | 39%                         | 38%  | 45% | 42%  |
| 751-850   | 17% | 17%  | 40%                         | 39%  | 54% | 43%  |
| 851-1,000   | 19% | 20%  | 45%                         | 45%  | 58% | 58%  |
| >1,000  | 16% | 20%  | 28%                         | 34%  | 26% | 33%  |

- This suggests:
  - A general industry standard of loan repayments across most income ranges of a maximum of about 20% of household income. This appears to be applied by both banks and MFIs;
  - However, the impact of essential food and household expenditures highlights the relative higher commitment of loan repayments by the lower income segments.
- Loan Product / Type: Financial
  - The survey responses identified that the principal loan products were:
    - National Currency
      - 72% of loans were based upon business loans, consumer expenditure loans, and consumer appliance loans;
      - The other types of loan had relatively small sample sizes and are not included in the following table.
    - Foreign Currency
      - 73% of loans were business loans;
      - The consumer loans were spread across expenditure, appliance, and autocredit loans. These have been consolidated in the following tables:

| National Currency<br>Loans<br>(Manat AZN) | Income | Net Disposable<br>Income (after<br>loan payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with<br>Collateral | % of loans with<br>expenditure ><br>75% of income |
|---|--------|--|----------------|-----------------|----------------------------------|---|
| Business                                  | 1,179  | 336  | 3,538          | 36%             | 74%                              | 57%   |
| Consumer: Expenditure                     | 863    | 253  | 1,267          | 7%              | 20%                              | 44%   |
| Consumer: Appliance                       | 1,080  | 487  | 1,436          | 10%             | 6%                               | 24%   |

- These major types of loan product show clearly differentiated characteristics in relation to credit performance and structure;
- This suggests that the product / credit delivery process is, to a significant extent, differentiating the loan product with the end usage. (Note: earlier comments identified that female borrowers show a higher incidence of loan usage for doimestic consumption needs);
- The higher risk profile of the 'own business' loan segment is shown starkly in relation to AZN-based loans even without the impact of foreign currency-based loans:

| Foreign<br>Currency Loans<br>(US Dollar) | Income | Net Disposable<br>Income (after loan<br>payment) | Loan<br>Amount | Loan<br>Arrears | % of Loans<br>with Collateral | % of loans with<br>expenditure > 75% of<br>income |
|--|--------|--|----------------|-----------------|-------------------------------|---|
| Business                                 | 1,215  | 307  | 4,002          | 67%             | 85%                           | 70%   |
| Consumer                                 | 1,193  | 422  | 3,260          | 22%             | 37%                           | 44%   |

• The income profiles of these foreign currency loan products is broadly similar to those of the national currency loans;

- Despite the net disposable income (after loan payments) being only slightly lower than for AZN-based borrowers (10% for business loans and 25% for consumer loans), the loan arrears levels for foreign currency loans are significantly and disproportionately higher;
- Such higher risk profile is further reflected by the greater proportion of foreign currency borrowers having committed expenditures (food, household, utility and loan payments) over 75% of income.
- Loan Product / Type: Debt Pressure on Borrowers
  - In addition to the levels of loan arrears shown above, the following table provides some wider indications of the extent of debt pressures being experienced by different borrower segments:

|   | Loan from<br>Friends<br>Overall<br>average =<br>14% | Utility<br>Arrears<br>Overall<br>average =<br>9% | My loan<br>repayment<br>s are more<br>than I can<br>afford<br>Overall<br>average =<br>43% | Debt<br>repayments<br>cause problems<br>within my<br>family<br>Overall<br>average = 39% | Food<br>expenditur<br>e reduced<br>for loan<br>repay<br>Overall<br>average =<br>59% | I would like<br>help to resolve<br>debt problems<br>with my<br>lending<br>institution<br>Overall<br>average = 69% |  |  |  |
|---|---|--|---|---|---|---|--|--|--|
|   |   | Nation   | al Currency: A  | ZN  |   |   |  |  |  |
| Business  | 19%   | 8%   | 53%   | 51%   | 62%   | 80%   |  |  |  |
| Consumer:<br>Expenditure<br>Consumer: Appliance | 13%<br>7%   | 11%<br>9%  | 40%<br>23%  | 34%<br>24%  | 64%<br>32%  | 65%<br>51%  |  |  |  |
| Consumer. Appliance                             | Foreign Currency: USS                               |  |   |   |   |   |  |  |  |
| Business  | 26%   | 11%  | 73%   | 70%   | 81%   | 89%   |  |  |  |
| Consumer  | 7%  | 12%  | 34%   | 35%   | 52%   | 56%   |  |  |  |

- The greater concentration of risk pressures is consistently shown amongst the 'own business' segment of borrowers in both national and foreign currency loans;
- Consumer loans for appliances show consistently lower risk indicators.
- Savings: Financial

The level of savings with a financial institution is almost non-existent (only 1% of all borrowers), although the incidence of savings through other mechanisms is higher.

• The level of savings is low with financial institutions, although a minority of borrowers do undertake savings through other mechanisms.

|      | Do you make savings with a financial institution | Do you make<br>other savings | Have you bought an insurance product(s) from your financial institution |
|------|--|------------------------------|---|
| MFI  | 1%   | 23%                          | 19%   |
| Bank | 2%   | 33%                          | 7%  |

• The budget profiles of 'savers' and 'non-savers' are shown in the following table – the level of responses by savers with a financial institution is so small that these are not shown. However, the responses of borrowers show that the reputation of financial institutions is extremely low, particularly in relation to trustworthiness and integrity (see later comments). This may be a significant dimension in the apparent negligible use of financial institutions for savings.

|                     | Income | Net Disposable<br>Income (after loan<br>payment) | Loan<br>Amount | Loan<br>Arrears | % of<br>Loans with<br>Collateral | % of loans with<br>expenditure > 75%<br>of income |
|---------------------|--------|--|----------------|-----------------|----------------------------------|---|
| Other Savings: MFI  | 931    | 263  | 1,845          | 20%             | 51%                              | 47%   |
| Other Savings: Bank | 1,069  | 355  | 2,967          | 25%             | 42%                              | 43%   |
| No Savings: MFI     | 1,032  | 336  | 1,856          | 13%             | 39%                              | 44%   |
| No Savings: Bank    | 990    | 300  | 2,498          | 16%             | 24%                              | 43%   |

- This table shows the apparently perverse situation in which borrowers with some form of savings have higher loan arrears than the non-savers. This suggests that the savings are illiquid/non-realisable in the short term, or the problems of debt repayment are not sufficiently acute as to motivate the borrower to realise such assets;
- There is minimal difference in the incomes of savers and non-savers and the levels of net disposable income show contrasting levels between MFI and bank clients.

#### 3.3 Do the survey responses indicate credit standards or criteria?

# Overall, banks provide higher loans and higher leverage ratios than those taken by MFI borrowers – possible indications that MFIs undertaken a more stringent credit quality assessment of potential borrowers than banks.

The survey responses show the differences in the loan leverage between MFI (lower leverage) and bank clients (higher leverage). Whilst other responses show an increasing recognition by many borrowers of the difficulties to manage their debt levels and loan repayments, the following tables demonstrate some characteristics of the relationship of debt to income, which reveal the dimensions of pressures being faced.

• The level of debt repayments may be considered in relation to household income. These aggregate figures reflect a range of committed expenditures across the income ranges:

| Household<br>Income | Household and Utility costs as % of<br>Household Income |      |     | ment as % of<br>hold Income | Loan Repayment as % of<br>Net Disposable Income<br>(pre loan repayments) |      |  |
|---------------------|---|------|-----|-----------------------------|--|------|--|
|                     | MFI   | Bank | MFI | Bank                        | MFI  | Bank |  |
| <600                | 59%   | 60%  | 20% | 20%                         | 49%  | 49%  |  |
| 601-750             | 58%   | 56%  | 16% | 17%                         | 39%  | 38%  |  |
| 751-850             | 58%   | 57%  | 17% | 17%                         | 40%  | 39%  |  |
| 851-1,000           | 57%   | 56%  | 19% | 20%                         | 45%  | 45%  |  |
| >1,000              | 42%   | 42%  | 16% | 20%                         | 28%  | 34%  |  |

- This table presents some critical perspectives of the credit risk process, based on the quantitative financial positions reported by borrowers<sup>16</sup>;
- The cost of basic household essentials is much greater, in real terms, for the lower income households, and such households are more vulnerable to price changes in basic domestic essentials (including food);
- However, loan amounts are higher and the repayment periods in bank lending are longer than for MFI loans. This 'improves' the repayment: income ratio for bank borrowers;
- o 27% of clients (MFI: 27% and Bank: 26%) are in the lowest two income segments.

<sup>&</sup>lt;sup>16</sup> Data quality was reviewed and validated by the independent research agency which undertook the survey interviews. Additionally, the similarity of responses from different client segments (MFI and bank) and the relationship between responses at different income levels provides support for the appropriateness of these quantitative evaluations.

• The following table provides some indications of the interaction of the lending institution and the borrower at the time of the loan.

| Household Loans were easy to obtain |     | When I drew m<br>lender knew wha |     | Lending institutions understand<br>customers' needs |     |      |
|-------------------------------------|-----|----------------------------------|-----|---|-----|------|
| income                              | MFI | Bank                             | MFI | Bank  | MFI | Bank |
| < 600                               | 20% | 31%                              | 92% | 89%   | 35% | 29%  |
| 601-750                             | 27% | 28%                              | 93% | 87%   | 33% | 26%  |
| 751-850                             | 27% | 33%                              | 91% | 86%   | 43% | 32%  |
| 851-1,000                           | 22% | 37%                              | 92% | 88%   | 43% | 30%  |
| >1,000                              | 15% | 34%                              | 96% | 93%   | 64% | 41%  |

- This table suggests:
  - The MFIs had adopted a more stringent loan review / acceptance process, although this is not reflected in the profile and level of the loan approvals during the preceding 12 months;
  - The responses to the other two questions suggest that the MFIs may be more demanding in the information required prior to loan approval;
  - It may also be noted that loan arrears are lower with the MFIs than with the bank.

#### 3.4 How does lending to 'own business' clients compare between MFIs and banks?

'Own Business' present a high risk client segment, which is more adverse in the other regions outside Baku – MFIs and banks show different credit strategies and practices – the profile of Baku 'own business' loans differs substantially from those in other regions – the 'own business' segment presents a structural risk to the lending institutions.

- Within the individual borrowers responding to the survey, the MFIs had a higher proportion of 'own business' clients than the banks.
- The credit performance and financial characteristics of the 'own business' segment were adverse to those of the other borrower segments.

| Source of Income    | Are<br>any of<br>your<br>loans<br>in<br>arrears | Have you<br>refinanced, or<br>consolidated<br>your debts<br>during the last<br>12 months | Have you<br>applied<br>for a loan<br>in the last<br>12<br>months | My loan<br>repayments<br>are / were<br>more than I<br>can afford | Have you<br>pledged<br>any assets<br>as<br>collateral<br>to secure<br>your loan | Is any of your loan<br>indebtedness<br>(Q.43)<br>outstanding in a<br>currency which is<br>not Azerbaijan<br>AZN |
|---------------------|---|--|--|--|---|---|
| MFI: Bank Transfer  | 6%  | 8%   | 53%  | 31%  | 18%   | 5%  |
| MFI: Cash / Cheque  | 6%  | 2%   | 48%  | 39%  | 30%   | 4%  |
| MFI: Own Business   | 31%   | 14%  | 22%  | 53%  | 75%   | 43%   |
|                     |   |  |  |  |   |   |
| Bank: Bank Transfer | 11%   | 14%  | 54%  | 35%  | 10%   | 6%  |
| Bank: Cash / Cheque | 11%   | 4%   | 46%  | 43%  | 23%   | 6%  |
| Bank: Own Business  | 43%   | 22%  | 25%  | 59%  | 73%   | 48%   |

- The 'own business' segment is showing the following characteristics which are slightly more adverse in bank clients than MFI:
  - Much higher loan arrears;
  - Higher levels of loan refinance;
  - Lower level of loan application in the last 12 months.
- The demographic structure of the 'own business' clients is similar for both MFIs and banks.

• There is also a broad similarity in the trade sectors which are supported, with some variation in the service and agricultural sectors:

|                     | Manufacture | Food<br>Production | Retail | Engineering | Building -<br>Property | Service | Agriculture |
|---------------------|-------------|--------------------|--------|-------------|------------------------|---------|-------------|
| MFI: Baku           | 3%          | 3%                 | 62%    | 1%          | 2%                     | 22%     | 0%          |
| Bank: Baku          | 3%          | 1%                 | 63%    | 0%          | 6%                     | 8%      | 10%         |
| MFI: Other Regions  | 1%          | 0%                 | 58%    | 0%          | 0%                     | 23%     | 13%         |
| Bank: Other Regions | 1%          | 0%                 | 56%    | 0%          | 0%                     | 29%     | 7%          |

- *Care*: The above table reflects the survey responses and thereby provides a comparative profile of MFIs and banks it does not purport to reflect a nationally-weighted sample each lending institution will have its own mix of 'own business' activity;
- This table shows a major change in concentration towards the retail segment. This is a 'low entry low exit', low technology, [potentially] lower experience segment which offers relatively short-term opportunities for start-up situations. Such characteristics are likely to sustain short-term price competition, which will necessarily constrain the rate at which problem debt can resolved;
- This 'vulnerability' of the retail sector is reflected in the highest level of business failures (53%) and arrears (35%) amongst borrowers in the retail sector resulting in this sector being the highest credit risk segment;
- The risk exposure of the 'own business' segment appears to be much higher in the regions outside Baku, than in Baku itself.

| 'Own Business'      | Loan    | My business was | My spouse lost | Major illness of | Remittance income   |
|---------------------|---------|-----------------|----------------|------------------|---------------------|
| Borrowers           | Arrears | not successful  | his/her job    | self or family   | stopped, or reduced |
| MFI: Baku           | 4%      | 36%             | 1%             | 20%              | 0%                  |
| Bank: Baku          | 29%     | 38%             | 5%             | 14%              | 7%                  |
| MFI: Other Regions  | 42%     | 74%             | 26%            | 38%              | 15%                 |
| Bank: Other Regions | 47%     | 70%             | 26%            | 32%              | 15%                 |

- The contrasting performance of borrowers in these different locations is stark;
- It may also be noted that the loan arrears of MFI borrowers in Baku is substantially lower than that of the bank clients.
- The structure of the loans to 'own business' also differs significantly between Baku and other regions:

| Own Business'<br>Borrowers | % of Loans<br>with<br>Collateral | % of Loans % of Loans applied for a t<br>with in Foreign loan in the last |     | I understand which<br>type(s) of loan should<br>be used for different<br>needs | Loans<br>refinance in<br>the last 12<br>months |
|----------------------------|----------------------------------|---|-----|--|--|
| MFI: Baku                  | 54%                              | 26%   | 36% | 88%  | 8%   |
| Bank: Baku                 | 41%                              | 33%   | 45% | 90%  | 27%  |
| MFI: Other Regions         | 84%                              | 51%   | 17% | 59%  | 17%  |
| Bank: Other Regions        | 85%                              | 54%   | 18% | 63%  | 20%  |

- This table suggests that there are different lending strategies and practices in Baku in contrast to other regions;
- The differences in loan refinance are substantial in Baku, between MFIs and banks for MFIs, between Baku and other regions. This suggests, again, that different lending strategies and standards are being applied;
- The Baku market appears to be continuing to support loans to 'own business', whilst there have been relatively few loan applications in the last 12 months in the regions outside Baku.

• The comparative levels of income and loan exposure are shown in the following table:

| Own Business'<br>Borrowers | Income | Net Disposable<br>Income<br>(after Loan) | Average<br>Loan | Loan<br>Repayment as<br>% of Income | Loan Repayment as %<br>of Net Disposable<br>Income (pre loan) |
|----------------------------|--------|--|-----------------|-------------------------------------|---|
| MFI: Baku                  | 1,569  | 700                                      | 3,014           | 17%                                 | 28%   |
| Bank: Baku                 | 1,814  | 786                                      | 7,001           | 22%                                 | 33%   |
| MFI: Other Regions         | 1,066  | 239                                      | 3,236           | 22%                                 | 50%   |
| Bank: Other Regions        | 1,137  | 285                                      | 3,830           | 24%                                 | 49%   |

- The contrasting lending strategies and standards appear to be significant:
  - MFIs apply much lower loan amounts and leverage than the banks and this may be causal to the lower levels of loan arrears and the perception (by borrowers) of the greater difficulty to obtain a loan;
  - However, there is minimal differential between MFIs and banks in the other regions.
- The approval of loans for 'own business' has been much less than that for 'employed' borrowers although the overall rate of new loans appears to have slowed generally.

| How loan ago did you take your last loan? | Within 1 month | 1-3 months | 4-6 months | 7-12 months | Over 12 months |
|---|----------------|------------|------------|-------------|----------------|
| Own Business: MFI                         | 1%             | 2%         | 5%         | 19%         | 72%            |
| Own Business:                             | 0%             | 1%         | 5%         | 16%         | 76%            |
| Employed: MFI                             | 0%             | 4%         | 16%        | 40%         | 40%            |
| Employed: Bank                            | 1%             | 5%         | 20%        | 34%         | 39%            |

- The impact of this low level of lending upon the cash flow management of these business is not known.
- The product structure and loan usage for the 'own business' segment is shown in the following table:

| Own Business'          |     | Loan Prod<br>(AZN Loa |                       | Usage of Loan Funds     |                              |                       |
|------------------------|-----|-----------------------|-----------------------|-------------------------|------------------------------|-----------------------|
| Borrowers Busines      |     | Agricultural          | Consumer and<br>Other | Business:<br>Investment | Business:<br>Working Capital | Consumer and<br>Other |
| MFI: Baku              | 87% | 0%                    | 13%                   | 2%                      | 88%                          | 10%                   |
| Bank: Baku             | 46% | 6%                    | 48%                   | 24%                     | 39%                          | 37%                   |
| MFI: Other<br>Regions  | 83% | 12%                   | 5%                    | 12%                     | 85%                          | 3%                    |
| Bank: Other<br>Regions | 87% | 3%                    | 10%                   | 13%                     | 78%                          | 9%                    |

- This suggests that the MFIs apply a particular focus to the type of loan and its usage;
- In Baku, the linkage of loan product to usage is much less defined by the banks however, this contrasts with the much greater linkage of product and usage by banks in the other regions.
- The distribution of incomes is shown in the following table and is broadly similar for MFIs and banks in the respective regions.

| Own Business'<br>Borrowers | <600 | 601-750 | 751-850 | 851-1,000 | >1,000 | Average | Number of Earners in<br>Household |
|----------------------------|------|---------|---------|-----------|--------|---------|-----------------------------------|
| MFI: Baku                  | 1%   | 1%      | 3%      | 15%       | 79%    | 1,569   | 1.81                              |
| Bank: Baku                 | 3%   | 5%      | 5%      | 9%        | 78%    | 1,814   | 1.75                              |
| MFI: Other Regions         | 1%   | 7%      | 13%     | 38%       | 41%    | 1,066   | 2.27                              |
| Bank: Other Regions        | 1%   | 4%      | 10%     | 35%       | 49%    | 1,137   | 2.25                              |

- Again, there are broadly similar income profiles by MFIs and banks in the respective regions;
- This emphasises further the apparently different lending strategies and practices of MFIs and banks in Baku to the 'own business' segment'.
- The differences of MFIs and banks in Baku, and the similarities of MFIs and banks in other regions is further demonstrated in the distribution of outstanding loan balances.

| Own Business'<br>Borrowers | < 600 | 601-<br>1,200 | 1,201-<br>1,800 | 1,801-<br>2,400 | > 2,400 | Average | Average<br>Repayment Period<br>mths |
|----------------------------|-------|---------------|-----------------|-----------------|---------|---------|-------------------------------------|
| MFI: Baku                  | 2%    | 13%           | 17%             | 13%             | 54%     | 3,014   | 11                                  |
| Bank: Baku                 | 0%    | 9%            | 10%             | 9%              | 72%     | 7,001   | 18                                  |
| MFI: Other Regions         | 1%    | 7%            | 13%             | 11%             | 68%     | 3,236   | 14                                  |
| Bank: Other Regions        | 0%    | 3%            | 8%              | 10%             | 78%     | 3,830   | 14                                  |

• The difference in the residual loan repayment period in Baku is substantial. It may be noted that the banks had higher loan arrears and, without the higher levels of loan refinance, such arrears may have been even higher.

### 3.5 Collateral Security – does it affect lending?

Borrowers with collateral present a much high risk profile – the use of collateral varies considerably between regions and MFIs / banks – collateral is focused primarily towards the foreign currency loan and 'own business' segments –property collateral is relatively low being primarily related to bank borrowers in Baku.

- The extent of assets pledged as security is:
  - MFI: 42% of borrowers Bank: 30% of borrowers
  - Within these levels, the incidence of asset collateralisation is higher amongst borrowers in the following segments

| • | MFI:   | Foreign Curren  | су    | Total - 80% |
|---|--------|-----------------|-------|-------------|
| • | Outsid | e Baku          |       | 86%         |
| • | Bank:  | Foreign Curren  | су    | Total - 73% |
| • | Outsid | e Baku          |       | 80%         |
| • | 'Own E | Business': MFI  |       | 75%         |
| • | 'Own E | Business": Bank |       | 73%         |
| • | Region | s outside Baku: | City  | 41%         |
|   |        |                 | Urban | 38%         |
|   |        |                 | Rural | 48%         |
|   |        |                 |       |             |

• The distribution of the collateral loan portfolios of the lending institutions is shown below:

|                     | Distribution<br>of Borrowers | Distribution<br>of loans | Income | Net Disposable<br>Income (after loan) | Outstanding<br>Loan | Loan<br>Arrears |
|---------------------|------------------------------|--------------------------|--------|---------------------------------------|---------------------|-----------------|
| MFI Collateral      | 42%                          | 62%                      | 1,078  | 298                                   | 2,732               | 26%             |
| MFI Non-Collateral  | 58%                          | 38%                      | 957    | 337                                   | 1,212               | 6%              |
| Bank Collateral     | 30%                          | 53%                      | 1,151  | 305                                   | 4,669               | 37%             |
| Bank Non-Collateral | 70%                          | 47%                      | 960    | 327                                   | 1,782               | 11%             |

- The relationship between collateral and higher outstanding loan / higher loan arrears is clearly demonstrated;
- The net disposable incomes of collateralised borrowers are slightly lower, despite the higher average household incomes. This reflects the higher loan commitments;
- It is not known if the collateral was obtained as a component of a higher initial loan, or as a consequence of a problem debt situation.
- A comparison of Baku with other regions is shown below:

| Loans with<br>Collateral | Income | Net Disposable<br>Income (after loan) | Outstanding<br>Loan | Loan<br>Arrears | % of Loans in<br>Foreign Currency | % of Loans<br>Refinanced |
|--------------------------|--------|---------------------------------------|---------------------|-----------------|-----------------------------------|--------------------------|
|                          |        |                                       | Baku                |                 |                                   |                          |
| MFI: Collateral          | 1,417  | 554                                   | 3,457               | 5%              | 21%                               | 6%                       |
| Bank: Collateral         | 1,627  | 570                                   | 9,717               | 25%             | 42%                               | 29%                      |
|                          |        | (                                     | Other City          |                 |                                   |                          |
| MFI: Collateral          | 965    | 213                                   | 2,363               | 35%             | 40%                               | 12%                      |
| Bank: Collateral         | 1,066  | 248                                   | 3,652               | 43%             | 44%                               | 14%                      |
|                          |        | Other Locations (o                    | utside Baku and     | l other cities  | )                                 |                          |
| MFI: Collateral          | 1,013  | 251                                   | 2,885               | 26%             | 28%                               | 8%                       |
| Bank: Collateral         | 961    | 234                                   | 3,048               | 26%             | 31%                               | 22%                      |

- This table shows different lending strategies, standards and performance across these locations by both MFIs and banks;
- There does not appear to be a consistent profile.
- The types of collateralised asset are shown in the following table:

| Loans with Collateral<br>Distribution of loans by type of<br>collateral | Business<br>Property | Residential<br>Property | Business<br>Equipment | Domestic<br>Asset(s) | Vehicle | Gold /<br>Jewellery |
|---|----------------------|-------------------------|-----------------------|----------------------|---------|---------------------|
|   |                      | Baku                    |                       |                      |         |                     |
| MFI: Collateral   | 1%                   | 18%                     | 6%                    | 1%                   | 57%     | 16%                 |
| Bank: Collateral  | 10%                  | 35%                     | 6%                    | 5%                   | 23%     | 20%                 |
|   |                      | Other City              |                       |                      |         |                     |
| MFI: Collateral   | 3%                   | 2%                      | 49%                   | 25%                  | 2%      | 19%                 |
| Bank: Collateral  | 5%                   | 1%                      | 46%                   | 16%                  | 18%     | 13%                 |
| Othe  | er Locations         | (outside Baku a         | and other cities      | :)                   |         |                     |
| MFI: Collateral   | 3%                   | 2%                      | 45%                   | 21%                  | 4%      | 24%                 |
| Bank: Collateral  | 12%                  | 6%                      | 39%                   | 21%                  | 4%      | 18%                 |

- o The structure of collateral differs substantially in Baku between MFIs and banks;
- There is a minimal level of property held outside Baku. The survey responses do not identify the reasons for such a significant absence. However, in view of the scale of the outstanding loan exposure and the high usage of foreign currency loans, it may have anticipated that property collateral would have been widely used.
• The wider pressures upon borrowers with collateral (in addition to the incidence of loan arrears) are shown in the following table:

|                | Loan<br>from<br>Friends<br>Overall<br>average =<br>14% | Utility<br>Arrears<br>Overall<br>average<br>= 9% | My loan<br>repayments are<br>more than I<br>can afford<br>Overall<br>average = 43% | Debt<br>repayments<br>cause problems<br>within my<br>family<br>Overall<br>average = 39% | Food<br>expenditure<br>reduced for<br>loan repay<br>Overall<br>average = 59% | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution<br>Overall average<br>= 69% |
|----------------|--|--|--|---|--|--|
|                |  |  | MFI  |   |  |  |
| Collateral     | 20%  | 7%   | 54%  | 50%   | 67%  | 73%  |
| Non-Collateral | 10%  | 8%   | 33%  | 28%   | 49%  | 58%  |
|                |  |  | Bank   |   |  |  |
| Collateral     | 20%  | 12%  | 61%  | 55%   | 70%  | 88%  |
| Non-Collateral | 11%  | 10%  | 36%  | 35%   | 58%  | 67%  |

- Collateralised borrowers are showing consistently higher levels of pressure;
- Bank clients reflect a slightly worse position;
- Whilst the collateralised borrowers show a need and readiness for assistance to resolve their debt problems, the following table highlights the financial pressures which they face and thereby reduces the options for a ready resolution of the budgetary challenge.
- The leverage ratios reflect the greater financial and budget pressures being experienced by borrowers with collateral.

| Loans with Collateral<br>Distribution of loans by type of<br>collateral | Household &<br>Utility<br>Expenditure as<br>% of Income | Loan<br>Repayment as %<br>of Income | Loan Repayment<br>as % of Net<br>Disposable Income<br>(after loan) | % of Borrowers<br>with expenditure<br>> 75% of<br>Income |
|---|---|-------------------------------------|--|--|
| MFI: Collateral: Baku   | 39%   | 21%                                 | 35%  | 29%  |
| Bank: Collateral: Baku  | 36%   | 29%                                 | 45%  | 39%  |
|   |   |                                     |  |  |
| MFI: Collateral: Other City   | 58%   | 20%                                 | 48%  | 66%  |
| Bank: Collateral: Other City  | 54%   | 23%                                 | 49%  | 62%  |
|   |   |                                     |  |  |
| MFI: Collateral: Other Locations  | 54%   | 21%                                 | 46%  | 56%  |
| Bank: Collateral:Other Locations  | 52%   | 23%                                 | 49%  | 57%  |
|   |   |                                     |  |  |
| MFI: Non-Collateral: Total  | 51%   | 14%                                 | 29%  | 37%  |
| Bank: Non-Collateral: Total   | 50%   | 16%                                 | 32%  | 38%  |

- This table suggests that the debt positions of borrowers with collateral are substantially entrenched and possibly unlikely to be available for resolution in the short-term;
- Again, there are substantive differences between the situation in Baku and in other regions.
- The incidence and types of collateral may be compared with Tajikistan to provide some perspective to the profile in Azerbaijan.
  - The overall levels of collateral were similar in Azerbaijan (MFI 42% and bank 30% of clients) with those seen in Tajikistan (MFI 30% and bank 43%);
  - However, the types of collateral were different.

| Loans with Collateral<br>Distribution of loans by<br>type of collateral | Business<br>Property | Residential<br>Property | Business<br>Equipment | Domestic<br>Asset(s) | Vehicle | Gold /<br>Jewellery |  |  |  |
|---|----------------------|-------------------------|-----------------------|----------------------|---------|---------------------|--|--|--|
|   | Azerbaijan           |                         |                       |                      |         |                     |  |  |  |
| MFI   | 3%                   | 5%                      | 39%                   | 19%                  | 14%     | 19%                 |  |  |  |
| Bank  | 7%                   | 8%                      | 38%                   | 15%                  | 17%     | 15%                 |  |  |  |
|   |                      | Tajik                   | istan                 |                      |         |                     |  |  |  |
| MFI   | 16%                  | 27%                     | 6%                    | 18%                  | 11%     | 15%                 |  |  |  |
| Bank  | 15%                  | 32%                     | 6%                    | 15%                  | 14%     | 12%                 |  |  |  |

- The low proportion of property in collateral in Azerbaijan contrasts with the situation in Tajikistan. (It is not known if such assets have been used to enable separate mortgage borrowings);
- The realisable value of business equipment and domestic assets in Azerbaijan may be highly uncertain;
- It appears, therefore, that the structure of collateral in Tajikistan is stronger, although current market conditions may cause the realisation of most assets (including property) to be problematic.
- The number of borrowers who provide guarantees for borrowings by other individuals is shown in the following table:

| Number of guarantees for outstanding debts | 0   | 1   | 2  | >2 |
|--|-----|-----|----|----|
| MFI  | 11% | 87% | 1% | 0% |
| Commercial Bank                            | 20% | 71% | 9% | 0% |

- There is, therefore, no indication of widespread guarantee exposure.
- However, the underlying value of many of such guarantees does not appear to be strong.

| Risk Dimensions      | Number of guarantees for outstanding debts<br>(2014 levels in parentheses) |     |     |    |  |  |  |  |
|----------------------|--|-----|-----|----|--|--|--|--|
|                      | 0 1 2 >2   |     |     |    |  |  |  |  |
| Arrears              | 13%  | 72% | 14% | 1% |  |  |  |  |
| Lender Refusal       | 26%  | 58% | 14% | 2% |  |  |  |  |
| Repayment Difficulty | 9%   | 88% | 2%  | 0% |  |  |  |  |
| Expenditure > 75%    | 11%  | 85% | 4%  | 0% |  |  |  |  |
| Remainder            | 24%  | 72% | 3%  | 0% |  |  |  |  |

- Risk Dimensions<sup>17</sup> show the extent to which guarantees have been taken from borrowers who are, themselves, under significant financial pressures;
- The underlying value of guarantee obligations appears to be more nominal than real, in relation to most guarantors, except possibly those in 'remainder' segment (33% of borrowers). The operational processes to implement and realise such guarantee commitments would be significant and the cost efficiency of the enforcement of the liability would probably be challenging;
- The role of guarantees appears to be 'motivational' however, the risk of such an extensive use of guarantees (with minimal apparent likelihood of enforcement) could be to further exacerbate the reputation of the financial institutions, and to unite borrowers to resist such obligations.

<sup>&</sup>lt;sup>17</sup> Risk Dimensions are based upon: [1] Arrears: arrears with current loan; [2] Lender refusal: a lender has refused a loan application by the borrower in the last 12 months, although a loan was subsequently obtained from another lender; [3] Repayment difficulty: the borrower acknowledges to have difficulty in making the loan repayments; [4] Expenditure > 75% Income: the aggregate of essential household, utility and loan repayment expenditures exceed 75% of household income; [5] Remainder: all borrowers not included in segments 1 - 4. No borrower is included in more than one segment

- The diversity of factors suggests that the collateralisation of assets may be primarily a motivational factor to support loan repayment, rather than a source of potential realisable value for any shortfall in loan repayment:
  - With the possible exception of property (which is limited primarily to bank borrowers in Baku and, for which, current market conditions may be difficult for even these assets), then the intrinsic realisable value of each item of collateral may be limited;
  - Conversely, the asset may have considerable 'lifestyle' importance to the lender, and any loss of this would represent a significant deprivation to the quality of life;
  - The existence, and occasional enforcement, of such collateral assets may also be perceived by lending institutions as a wider market motivation to maintain repayment – particularly against the financial profile of constrained net disposable income and the extensive usage of informal loan sources;
  - It may be noted that experience in other countries has shown the extreme difficulty of realising domestic assets held as security. It was found that people were reluctant to buy the collateralised assets of other community members / neighbours.
- The interaction of factors shown within this review suggests that the 'collateralised borrower' segment presents a higher-risk profile within the lending portfolio.

# 3.6 What is the scope of lending in foreign currency?

# 31% of loan balances are attributable to foreign currency loans (but only 17% of borrowers) – loan arrears are about 60% - foreign currency borrowers show generally higher risk characteristics and anxieties – foreign currency loan exposures present a fundamental strategic risk to lending institutions

• During the last years the AZN Manat has experienced a severe devaluation against the US\$ (which was the currency of all foreign currency loans in the survey). The trends in the AZN exchange rate are reviewed in Attachment 3. These show that following a long period of stability, with the AZN Manat effectively on a 'peg' against the US Dollar, there have been two significant devaluations since end-2014 – which resulted in about a 100% devaluation of the AZN Manat (from an exchange rate AZN: US\$ of 0.80 to 1.60). This represented the crystallisation of a structural, or 'event', risk – rather than an operational credit risk.

|                      | Distribution<br>of Borrowers | Distribution<br>of loans | Income | Net Disposable<br>Income (after loan) | Outstanding<br>Loan | Loan<br>Arrears |
|----------------------|------------------------------|--------------------------|--------|---------------------------------------|---------------------|-----------------|
| MFI: AZN: Total      | 83%                          | 69%                      | 970    | 317                                   | 1,545               | 5%              |
| MFI: Fgn Ccy: Total  | 17%                          | 31%                      | 1,188  | 329                                   | 3,300               | 58%             |
| Bank: AZN: Total     | 83%                          | 69%                      | 957    | 308                                   | 2,199               | 11%             |
| Bank: Fgn Ccy: Total | 17%                          | 31%                      | 1,302  | 372                                   | 4,864               | 60%             |

• The extent of lending in foreign currency is shown in the following table:

- The concentration of high risk exposure in foreign currency loans is shown starkly in this table;
- This table highlights the immediate vulnerability of the credit quality of the 'foreign currency' segment which is significant because it represents 31% of loan value (in relation to the respondent individual borrowers);
- Such higher risk characteristics of the operational credit position must be considered also in conjunction with the structural risk exposures shown in the following paragraphs;
- However, the level of loan arrears appears to be disproportionately high amongst foreign currency borrowers in relation to the comparable levels of net disposable income amongst AZN-based loan borrowers.
- Additional risk dimensions are shown in the following table which reflect the stronger pressures being experienced by foreign currency borrowers.

|                      | Have you<br>refinanced, or<br>consolidated<br>your debts<br>during the last<br>12 months | Have you<br>applied for<br>a loan in<br>the last 12<br>months | If 'yes',<br>has any<br>lender<br>refused to<br>lend to<br>you | Have you<br>pledged any<br>assets as<br>collateral to<br>secure your<br>loan | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments | My loan<br>repayments<br>are / were<br>more than<br>I can<br>afford |
|----------------------|--|---|--|--|--|---|
| MFI: AZN: Total      | 6%   | 45%   | 2%   | 34%  | 53%  | 37%   |
| MFI: Fgn Ccy: Total  | 17%  | 20%   | 11%  | 80%  | 71%  | 65%   |
| Bank: AZN: Total     | 11%  | 49%   | 5%   | 21%  | 58%  | 39%   |
| Bank: Fgn Ccy: Total | 20%  | 19%   | 11%  | 73%  | 78%  | 67%   |

- There is a consistent profile of higher pressure upon the foreign currency borrower.
- The external economic and political factors affecting the exchange rate continue as a strategic risk, but future repayment is also dependent upon other external factors, in addition to the continuing operational credit performance of individual borrowers.

|                      | % %                            |   | Househ                      |                        | Trade Sector |         |                  |
|----------------------|--------------------------------|---|-----------------------------|------------------------|--------------|---------|------------------|
|                      | Borrowers<br>'Own<br>Business' | Borrowers<br>with lower<br>/ stopped<br>remittances | Number of<br>Income Earners | Number in<br>Household | Retail       | Service | Public<br>Sector |
| MFI: AZN: Total      | 23%                            | 3%  | 2.2                         | 4.4                    | 16%          | 24%     | 29%              |
| MFI: Fgn Ccy: Total  | 83%                            | 14%   | 2.4                         | 4.9                    | 70%          | 15%     | 6%               |
| Bank: AZN: Total     | 16%                            | 3%  | 2.3                         | 4.4                    | 14%          | 18%     | 40%              |
| Bank: Fgn Ccy: Total | 73%                            | 13%   | 2.3                         | 4.8                    | 56%          | 19%     | 11%              |

- This table identifies that the operational credit quality of the 'foreign currency loan' segment is dependent upon a range of other external factors which are outside the control of the borrower irrespective of how hard he/she works or commitment to loan obligations.
  - The higher level of 'own business' reflects the dependency upon the wider levels of national, and probably more particularly, local economic activity;
  - This trading dependency is emphasised by the concentration upon the retail and service sectors – which may be highly sensitive to local economic liquidity and also to variable levels of competitive market action (these are characteristically low-entry-barrier sectors);
  - 'Own Business' borrowers appear to have been particularly adversely affected by the economic environment.
    - The earlier section on 'Own Business' highlighted the pressures of this segment, the high failure rate of businesses, and the high level of loan arrears;
    - The scale of the 'own business' activity would suggest that the business revenue streams are likely to be in AZN national currency and there is, therefore, a basic currency mis-match with the loan indebtedness.
  - 'Own Business' borrowers have other incomes into the household. The wider level of wages and job security will impact, therefore, upon the performance of the foreign currency segment.
- The following table provides a summary of the comparative credit performance of AZN Manat and foreign currency lending.

| Currency of Loan        | Household &<br>Utility<br>Expenditure as<br>% of Income | Loan<br>Repayment<br>as % of<br>Income | Loan Repayment<br>as % of Net<br>Disposable Income<br>(after loan) | Residual<br>Repayment<br>period of Loan<br>(months) | % of Borrowers<br>with expenditure<br>> 75% of<br>Income |
|-------------------------|---|--|--|---|--|
| MFI: AZN: Total         | 45%   | 16%                                    | 67%  | 10  | 41%  |
| MFI: Fgn Ccy: Total     | 45%   | 20%                                    | 57%  | 14  | 63%  |
| Bank: AZN: Total        | 43%   | 18%                                    | 65%  | 13  | 38%  |
| Bank: Fgn Ccy:<br>Total | 41%   | 24%                                    | 55%  | 16  | 68%  |

- Whilst the leverage of the foreign currency borrowers is higher than that of those for national currency loans, the differences in leverage (re NDI) or the residual repayment period do not appear to reflect the full impact of a 100% devaluation;
- The 'foreign currency' borrower segment presents the significant operational and strategic risks which apply to the remaining 'foreign currency' borrowers.
- The impact of foreign currency upon the level of loan arrears is shown in the following table. This shows the distribution of arrears (both clients and the related loan balances).

| Arrears Loans only       | Distribution | of Borrowers | Distribution of Loan Balances |      |  |
|--------------------------|--------------|--------------|-------------------------------|------|--|
| Arrears Loans only       | Manat AZN    | US\$         | Manat AZN                     | US\$ |  |
| Employee: Baku           | 59%          | 7%           | 31%                           | 12%  |  |
| Own Business: Baku       | 16%          | 18%          | 32%                           | 25%  |  |
|                          |              |              |                               |      |  |
| Employee: Other Rgns     | 20%          | 7%           | 11%                           | 7%   |  |
| Own Business: Other Rgns | 9%           | 64%          | 9%                            | 73%  |  |

- It must be noted that this is not a nationally weighted profile but reflects the responses of the survey. The distributions are shown separately for Baku and the other regions because of the substantial differences which are shown in these locations;
- The adverse impact of foreign currency lending in Baku is minimal. This contrasts sharply with the position in the other regions;
- The position in the 'other regions' is starkly different with an extremely strong concentration of arrears attributable to foreign currency loans with the 'own business' segment;
- The survey could not, of course, anticipate this finding and its causes however, the following hypotheses may be suggested (Note: *this is purely conjecture by the writer*):
  - The level of foreign currency lending was always lower in Baku than elsewhere; and/or;
  - Foreign currency borrowers in Baku were able to transfer their loans to national currency loans more readily than in other regions; and/or
  - Some foreign currency borrowers in Baku were able to repay their currency debt from available sources of liquidity – or used the growth in mortgage lending (see Attachment 3.) as a means to refinance currency debt into longerterm national currency debt.

### 4. **RISK PROFILE AND PERFORMANCE**

### 4.1 What proportion of borrowers are over-indebted?

A large majority of borrowers appear to be over-indebted with minimal capacity to meet non-essential or unexpected expenditure needs – regions outside Baku and Abershon show a greater debt dependency, despite the budget and family pressures which it arise – 'own business' segment show the highest debt dependency despite the particular pressures faced currently by this segment

The definition of 'over-indebted' is widely interpreted. It may be appropriate, therefore, to describe the basis upon which the respondent borrowers are being reviewed.

Over-indebtedness: "The extent to which a borrower is adversely affected by the interaction of the quantitative dimensions of loan repayment(s) upon his/her financial position and the qualitative dimensions of the impact of debt upon the financial confidence, risk vulnerability and the lifestyle of the borrower and dependents".

- A range of factors demonstrate that the financial pressures upon borrowers:
  - Loan arrears at 17%: AZN loans 8% and foreign currency loans 59%;
  - Arrears with Utility payments at 9% of all borrowers;
  - Reduction in food expenditure to make loan repayments at 59% of all borrowers;
  - Recognition of loan repayments more than can be afforded at 43% of all borrowers.
- These dimensions are also shown in relation to the range of income segments.

| Income Range<br>All Borrowers | Net<br>Disposable<br>Income<br>(pre loan<br>payment) | Net<br>Disposable<br>Income (after<br>Ioan) as % of<br>Income | Average<br>Loan | Loan Repayment<br>as % of Net<br>Income (pre loan<br>repayment) | Arrears:<br>Loan | Arears:<br>Utilities | Reduced<br>food<br>spending to<br>make loan<br>repayments |
|-------------------------------|--|---|-----------------|---|------------------|----------------------|---|
| <600                          | 213  | 21%   | 1,046           | 49%   | 13%              | 12%                  | 55%   |
| 601-750                       | 301  | 26%   | 1,032           | 39%   | 7%               | 12%                  | 70%   |
| 751-850                       | 347  | 26%   | 1,331           | 40%   | 9%               | 8%                   | 69%   |
| 851-1,000                     | 407  | 23%   | 2,087           | 45%   | 23%              | 9%                   | 68%   |
| >1,000                        | 875  | 40%   | 4,025           | 31%   | 24%              | 8%                   | 40%   |

 These quantitative responses indicate the systemic pressures impacting across most income segments (70% of individual borrowers have household incomes less than AZN 1,000);

- The brief review of external economic influences (Attachment 3) highlights the impact of adverse exchange rate movements, the disproportionate inflationary impact upon non-foodstuff expenditures of households, the lower level of domestic economic activity (with particular impact upon the 'own business' sector, and the constrained growth of incomes.
- Despite the positive actions by both lending institutions and borrowers (as indicated above), the external factors create financial pressure upon borrowers. The qualitative attitudes of borrowers show their perception of the adequacy of their financial position. Such pressures, together with continuing outstanding loans, provide a demonstration of 'over-indebtedness' in that the quality of lifestyle is being increasingly impaired.

|                                 | The quality<br>of my life<br>has<br>improved in<br>the last 12<br>months | My<br>financial<br>situation<br>has<br>improved<br>in the last<br>6 months | I can afford<br>to buy<br>'treats' for<br>myself or<br>my family | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and<br>I live | Loans<br>improve<br>the<br>quality<br>of life | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | My loan<br>repayments<br>are / were<br>more than I<br>can afford |
|---------------------------------|--|--|--|--|---|--|--|
| All Borrowers                   | 9%   | 17%  | 64%  | 44%  | 45%   | 39%  | 43%  |
| Non-<br>Borrowers <sup>18</sup> | 22%  | 29%  | 68%  | 43%  | 55%   | 46%  | 44%  |
|                                 |  |  | Regional   | Borrowers  |   |  |  |
| Baku                            | 12%  | 16%  | 36%  | 13%  | 19%   | 21%  | 18%  |
| Abershon                        | 21%  | 26%  | 79%  | 11%  | 15%   | 33%  | 40%  |
| Guba-<br>Khachmaz               | 7%   | 16%  | 62%  | 52%  | 54%   | 46%  | 43%  |
| Aran                            | 5%   | 15%  | 68%  | 56%  | 62%   | 46%  | 48%  |
| Ganja-Gazakh                    | 6%   | 19%  | 81%  | 66%  | 62%   | 51%  | 58%  |
| Shaki-Zagatala                  | 4%   | 21%  | 82%  | 71%  | 61%   | 48%  | 60%  |
| Dagligh<br>Shirvan              | 9%   | 16%  | 76%  | 69%  | 77%   | 43%  | 55%  |
| Lankaran                        | 8%   | 12%  | 83%  | 70%  | 57%   | 58%  | 64%  |
| Yukhari<br>Garabagh             | 13%  | 19%  | 87%  | 78%  | 63%   | 52%  | 71%  |

- The overall position does not reflect the considerable diversity of attitude across the regions:
  - The apparent greater financial capacity of borrowers and the somewhat more positive profile of lending activities in Baku, the above table shows that Baku presents a more ambivalent attitude towards borrowing than the other regions;
  - Although the budgetary constraints are greater in the other regions (pressures which are reflected in the above table), those borrowers feel nonetheless a greater debt dependency and a need for a continuing access to loans (despite the pressures and limited financial capacities which have been shown above);
  - The perception of loans 'improving the quality of life' is likely to reflect a perception that the inflow of loan funds meets an immediate need and is not directly associated with the pressure of repayment. This may be reflected in:
    - About 40-50% citing domestic expenditure (consumption) as the main reason for the next loan;
    - Only about 60% of borrowers (outside Baku) feel they understand which type iof loan product is appropriate for their needs.

<sup>&</sup>lt;sup>18</sup> Non-Borrowers: includes responses from former borrowers (predominately former bank). Observations in relation to loans are based upon the responses of such former borrowers

• The extent to which financial pressures impact upon the household and domestic lifestyle are indicated in the following table:

|               | The quality<br>of my life<br>has<br>improved<br>in the last<br>12 months | My financial<br>situation has<br>improved in<br>the last 6<br>months | I can afford<br>to buy<br>'treats' for<br>myself or<br>my family | I need to<br>continue to<br>borrow to<br>maintain<br>how my<br>family and I<br>live | Loans<br>improv<br>e the<br>quality<br>of life | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | My loan<br>repaymen<br>ts are<br>more<br>than I<br>can<br>afford |
|---------------|--|--|--|---|--|--|--|
|               |  |  | MFI  |   |  |  |  |
| Bank Transfer | 6%   | 10%  | 55%  | 31%   | 37%  | 27%  | 31%  |
| Cash / Cheque | 4%   | 10%  | 57%  | 40%   | 44%  | 34%  | 39%  |
| Own Business  | 6%   | 14%  | 65%  | 53%   | 42%  | 50%  | 53%  |
|               |  |  | Bank   |   |  |  |  |
| Bank Transfer | 16%  | 26%  | 67%  | 38%   | 49%  | 33%  | 35%  |
| Cash / Cheque | 9%   | 19%  | 66%  | 46%   | 55%  | 38%  | 43%  |
| Own Business  | 14%  | 24%  | 78%  | 58%   | 45%  | 56%  | 59%  |

- This table suggests:
  - A slightly more cautious attitude amongst MFI clients;
  - A slightly more optimistic / less cautious attitude amongst the 'own business' segment.
- The table also appears to suggest the strongest demand for future borrowing lies with the 'own business' segment and the delicate financial position of this segment, together with the lower level of loan approvals, has been highlighted above;
- The 'employed' segment of borrowers show some level of adverse impact of borrowing on their lifestyles, but this does not appear to be at an unduly high level not least in relation to the underlying economic pressures.
- Attachment 4 outlines a process of risk categorisation which identifies the integration of the quantitative dimensions of expenditure as a % of income with the qualitative attitudes of individual borrowers to a range of factors of the impact of debt. This suggests that, after loan repayments, only 6% of all borrowers (accounting for 6% of outstanding loan value) demonstrate a basis for confidence of their financial situation.

| Dick Sogmonto | Distribution |       | Household | Net Disposable Income | Outstanding Loop |
|---------------|--------------|-------|-----------|-----------------------|------------------|
| Risk Segments | Clients      | Value | Income    | (after loan)          | Outstanding Loan |
| Affordable    | 6%           | 6%    | 1,909     | 1,205                 | 2,281            |
| Concerned     | 4%           | 5%    | 1,444     | 860                   | 2,924            |
| Vulnerable    | 38%          | 32%   | 966       | 344                   | 1,896            |
| Exposed       | 53%          | 57%   | 916       | 167                   | 2,459            |

- The concentration of over 50% of borrowers and loan value in the high risk 'Exposed' segment reflects the pressures on the lending portfolio of individual borrowers;
- The pressure upon the 'exposed' borrower category is emphasised by the low level of net disposable income (after loan repayments);
- The 'Vulnerable' segment reflect largely those borrowers with over 75% of income committed to essential domestic and loan payments. This does not include the necessary lifestyle and domestic payments to purchase clothes, health, education and so on. This shows again the delicate financial position of this substantial segment of borrowers;
- Overall, this shows a high risk profile for about 90% of borrowers and loan value in comparison with 17% of individual borrowers being in loan arrears.

• The comparison of distribution of clients between Baku and other regions again shows substantive differences.

| Risk Category<br>(after loan repayment) | Affordable | Cautious | Vulnerable | Exposed |
|---|------------|----------|------------|---------|
| Baku                                    | 16%        | 9%       | 47%        | 29%     |
| Other Regions                           | 1%         | 1%       | 34%        | 63%     |

- These different profiles are starkly illustrated in Attachment 4.
- The attitudes of this different risk segments are reflected in the following table:

| Risk Category | The quality<br>of my life<br>has<br>improved in<br>the last 12<br>months | My<br>financial<br>situation<br>has<br>improved<br>in the last 6<br>months | I can afford<br>to buy<br>'treats' for<br>myself or<br>my family | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and<br>I live | Loans<br>improv<br>e the<br>quality<br>of life | Debt<br>repaymen<br>ts cause<br>problems<br>within<br>my<br>family | My loan<br>repaymen<br>ts are<br>more<br>than I<br>can<br>afford |
|---------------|--|--|--|--|--|--|--|
| Affordable    | 24%  | 30%  | 51%  | 8%   | 15%  | 10%  | 7%   |
| Cautious      | 22%  | 34%  | 57%  | 24%  | 48%  | 50%  | 35%  |
| Vulnerable    | 11%  | 18%  | 61%  | 29%  | 39%  | 23%  | 28%  |
| Exposed       | 6%   | 14%  | 67%  | 59%  | 53%  | 53%  | 58%  |

- This table reflects the contrasting attitudes and risk appetites of different segments of borrowers:
  - At the extremes, the 'affordable' segment show much lower financial concerns, but also a substantially lower dependency on loans; whilst conversely, the 'exposed' segment show a strong debt dependency despite the adverse financial and domestic consequences;
  - The 'Cautious' segment reflect a more risk averse position and show higher level of anxiety about their financial position than the 'Vulnerable' despite their financial position being stronger;
  - The "vulnerable' segment do not either recognise, or accept, the fragility of their financial position.
- The profile if risk categories in Azerbaijan may be compared with that shown in Tajikistan (June 2016).

|               | Azerb                              | baijan   | Tajikistan      |                      |  |
|---------------|------------------------------------|----------|-----------------|----------------------|--|
| Risk Category | Distribution of Distribution of Lo |          | Distribution of | Distribution of Loan |  |
|               | Borrowers                          | Balances | Borrowers       | Balances             |  |
| Affordable    | 6%                                 | 6%       | 7%              | 3%                   |  |
| Cautious      | 4%                                 | 5%       | 7%              | 9%                   |  |
| Vulnerable    | 38%                                | 32%      | 28%             | 16%                  |  |
| Exposed       | 53%                                | 57%      | 58%             | 72%                  |  |

- Azerbaijan shows a similar level of financial pressure amongst borrowers as Tajikistan

   with 91% of borrowers (89% of loan value) in the 'vulnerable' and 'exposed' categories, compared with 86% and 88% respectively in Tajikistan;
- This is not intended to imply that the dynamics and outlook of the two cultures and economies are comparable however, the scale of the immediate challenge of financial pressures amongst the borrowers is similar.
- In Azerbaijan, such distribution of the risk profile of the loan portfolio, the concentration in the high risk segments, and the underlying economic trends, suggest that the particular concern relates to the systemic risk exposure of borrowers to external events which have wide-ranging impacts and thereby affect the performance of the lending industry.

# 4.2 What is the profile of loan arrears?

Retail and service trade sectors have a high loan arrears rate – substantial differences in refinance levels across the regions – 'own business' show high loan arrears (linked with higher levels of foreign currency loans and older, male borrowers) particularly in regions outside Baku – arrears in Baku are well-spread across client segments

The levels of arrears of individual borrowers / survey respondents is 17%, representing 29% of loan balances.

• The following tables demonstrate the impact of arrears across different borrower segments.

| Arrears: | % of<br>Borrowers<br>with loan<br>arrears | Outstanding loan<br>balances of<br>'arrears'<br>borrowers as % of<br>total balances | Reduced Food<br>Expenditure to make<br>Loan Payments<br>amongst borrowers<br>with loan arrears | Refinance /<br>Reschedule in<br>last 12 months<br>borrowers with<br>loan arrears | Difficulty to<br>make loan<br>repayments<br>borrowers with<br>loan arrears |
|----------|---|---|--|--|--|
| MFI      | 14%                                       | 23%   | 80%  | 21%  | 80%  |
| Bank     | 19%                                       | 33%   | 71%  | 26%  | 66%  |

- The performance of the two types of lending institution is broadly similar, with bank borrowers showing slightly higher adverse debt profiles.
- The following table provides a landscape of loan arrears and loan refinance across the country and trade sectors.

| Region           | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule<br>in last 12<br>months | Industry<br>Sectors with more than<br>20% of borrowers shown<br>with ** | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule in<br>last 12 months |
|------------------|---|---|---|---|--|
| Baku             | 11%                                       | 13%   | Manufacture   | 11%                                       | 12%  |
| Abershon         | 17%                                       | 40%   | Food Production   | 4%  | 1%   |
| Guba-Khachmaz    | 23%                                       | 5%  | Retail **   | 35%                                       | 12%  |
| Aran             | 21%                                       | 5%  | Engineering (Small Sample)  | 11%                                       | 11%  |
| Ganja-Gazakh     | 22%                                       | 5%  | Building - Property   | 9%  | 4%   |
| Shaki-Zagatala   | 18%                                       | 7%  | Service **  | 15%                                       | 9%   |
| Dagligh Shirvan  | 11%                                       | 3%  | Agriculture   | 14%                                       | 3%   |
| Lankaran         | 16%                                       | 5%  | Public Sector **  | 8%  | 12%  |
| Yukhari Garabagh | 14%                                       | 4%  | Other   | 18%                                       | 24%  |

- The regions appear to have differing strategies in relation to refinance;
- Despite the high level of refinance in Abershon, the loan arrears have also remained at a relatively high level;
- Despite the particular pressures on the retail sector (adverse economic environment, foreign currency loans and devaluation, and constrained consumer demand), there does not seem to have been widespread formal loan refinance;
- The extent to which refinance may have been achieved by some form of loan restructure (without formal renegotiation of a 'refinance' package) is uncertain.
- The impact of foreign currency upon the level of loan arrears is shown in the following table. This shows the distribution of arrears (both clients and the related loan balances) see also section re foreign currency lending).

| Arrears Loans only       | Distribution of | of Borrowers | Distribution of Loan Balances |      |  |
|--------------------------|-----------------|--------------|-------------------------------|------|--|
| Arrears Loans only       | Manat AZN       | US\$         | Manat AZN                     | US\$ |  |
| Employee: Baku           | 59%             | 7%           | 31%                           | 12%  |  |
| Own Business: Baku       | 16%             | 16% 18%      |                               | 25%  |  |
|                          |                 |              | ·                             |      |  |
| Employee: Other Rgns     | 20%             | 7%           | 11%                           | 7%   |  |
| Own Business: Other Rgns | 9%              | 64%          | 9%                            | 73%  |  |

- It must be noted that this is not a nationally weighted profile but reflects the responses of the survey. The distributions are shown separately for Baku and the other regions because of the substantial differences which are shown in these locations;
- The adverse impact of foreign currency lending in Baku is minimal. This contrasts sharply with the position in the other regions;
- The position in the 'other regions' is starkly different with an extremely strong concentration of arrears attributable to foreign currency loans with the 'own business' segment;
- The survey could not, of course, anticipate this finding and its causes however, the following hypotheses may be suggested (Note: *this is purely conjecture by the writer*):
  - The level of foreign currency lending was always lower in Baku than elsewhere; and/or
  - Foreign currency borrowers in Baku were able to transfer their loans to national currency loans more readily than in other regions; and/or
  - Some foreign currency borrowers in Baku were able to repay their currency debt from available sources of liquidity or used the growth in mortgage lending (see Attachment 3.) as a means to refinance currency debt into longer-term national currency debt.
- The strong incidence of loan arrears in the 'own business' segment is shown clearly in the following table:

| Income Sources      | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule<br>in last 12<br>months | Product<br>AZN Currency only           | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule<br>in last 12<br>months |
|---------------------|---|---|--|---|---|
| MFI: Bank Transfer  | 6%  | 8%  | Business                               | 36%                                       | 19%   |
| MFI: Cash / Cheque  | 6%  | 2%  | Consumer: Expenditure                  | 7%  | 4%  |
| MFI: Own Business   | 31%                                       | 14%   | Consumer: Appliance                    | 10%                                       | 14%   |
| Bank: Bank Transfer | 11%                                       | 14%   | Consumer: Autocredit<br>(Small Sample) | 20%                                       | 18%   |
| Bank: Cash / Cheque | 11%                                       | 4%  | Mortgage Loan (Small Sample)           | 24%                                       | 23%   |
| Bank: Own Business  | 43%                                       | 22%   | Agriculture Loan (Small Sample)        | 18%                                       | 5%  |
|                     |   |   | Credit Card (Small Sample)             | 19%                                       | 18%   |

- o The higher levels of loan refinance are shown for the 'own business' segment;
- These are applied more frequently by the bank lending institutions;
- The following table identifies that loan arrears are more prevalent amongst older, male borrowers.

| Age  | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule<br>in last 12<br>months | Gender         | % of<br>Borrowers<br>with loan<br>arrears | Refinance /<br>Reschedule<br>in last 12<br>months |
|--|---|---|----------------|---|---|
| 16-25  | 10%                                       | 12%   | City - Male    | 20%                                       | 10%   |
| 26-35  | 12%                                       | 10%   | City - Female  | 13%                                       | 8%  |
| 36-45  | 18%                                       | 10%   | Urban - Male   | 23%                                       | 19%   |
| 46-55  | 27%                                       | 13%   | Urban - Female | 17%                                       | 26%   |
| > 55   | 19%                                       | 4%  | Rural - Male   | 19%                                       | 6%  |
| Note: about 50% of borrowers over 45 were employed in 'own business' |   |   | Rural - Female | 14%                                       | 5%  |

• The following table indicates that such pressures are reflected across the major individual lending institutions (which together account for 86% of respondents to the survey – however, it must be recognised that the following statistics are merely indicators, based on limited samples – each institution would need to assess its own loan portfolios independently from their client data-bases.

| Lending<br>Institution | Net Disposable<br>Income (after<br>Ioan payment) | Outstanding<br>Loan | % of<br>Borrowers<br>with loan<br>arrears | % of Loan<br>Refinanced<br>in last 12<br>months | Difficulty to<br>make loan<br>repayments | Food<br>expenditure has<br>been reduced to<br>make loan<br>repayments |
|------------------------|--|---------------------|---|---|--|---|
| MFI: A                 | 368  | 1,944               | 14%                                       | 7%  | 34%                                      | 48%   |
| MFI: B                 | 211  | 1,615               | 20%                                       | 9%  | 49%                                      | 75%   |
| MFI: C                 | 251  | 1,482               | 12%                                       | 7%  | 49%                                      | 65%   |
| MFI: D                 | 336  | 1,552               | 16%                                       | 13%   | 47%                                      | 60%   |
|                        |  |                     |   |   |  |   |
| Bank: A                | 391  | 3,036               | 16%                                       | 11%   | 34%                                      | 53%   |
| Bank: B                | 373  | 2,810               | 23%                                       | 16%   | 45%                                      | 55%   |
| Bank: C                | 282  | 2,001               | 15%                                       | 14%   | 38%                                      | 65%   |
| Bank: D                | 290  | 3,228               | 27%                                       | 20%   | 45%                                      | 65%   |
| Bank: E                | 240  | 2,670               | 28%                                       | 9%  | 56%                                      | 76%   |

- This table is based solely upon those respondents who identified their lending institution. This data does <u>not</u> represent a detailed (or statistically robust) assessment of an institution. This should be provided by the respective lending institution. It does, however, indicate that the management and governance of those institutions need to understand the institutional performance in relation to its competitors and the market and identify the need for a close understanding of the profile, characteristics and attitudes of the respective client bases;
- Certain institutions appear to demonstrate higher risk characteristics (particularly certain of the banks);
- Subject to the lower sample sizes and thereby lower statistical confidence, these high-level results indicate that:
  - there may be different lending policies and practices being applied across these institutions;
  - the client profiles vary substantially across institutions.
- Lending institutions should consider the further indicators of risk exposure in relation to not only to client credit management, but also for structural risk concentrations and appropriate levels of loan loss reserve.

# 4.3 Do borrowers who move between lenders have a different risk profile?

Bank borrowers who use multiple institutions show a substantially higher level of loan arrears – however, such borrowers do not display any significantly higher levels of concern for their financial position.

- The level of survey responses provide adequate data only in relation to bank borrowers (the sample of MFI borrowers was too small to use);
- Net Disposable Loan payment as Number of Lending Loan Loan % of NDI (after Income (after Institutions in last 2 years: Amount loan payment) loan payment) Bank Borrowers 9% 308 2.294 Current: One 976 15% 36% Current: More than one 1,263 395 4,757 43% 44% 24% 11% Former: One 911 395 na na na 591 1,158 10% Former: More than one na na na
- The following table provides a comparison of current and former bank borrowers:

- This indicates that higher income clients may be more disposed to move between lenders, perhaps reflecting a greater financial confidence and experience;
- However, the multiple institution borrowers demonstrate a significantly higher level of financial pressure and loan arrears;
- However, this is not substantially reflected in the following table. This suggests that the movement between institutions may create s greater feeling of optimism about the future.

| Number of<br>Lending<br>Institutions in last<br>2 years:<br>Bank Borrowers | Food<br>expenditure has<br>been reduced to<br>make loan<br>repayments | My loan<br>repayments are<br>/ were more<br>than I can<br>afford | Loan<br>from<br>Friends | Loan<br>from<br>Retail:<br>Domestic | I would like<br>help to resolve<br>debt problems<br>with my<br>lending<br>institution | Debt<br>repayments<br>cause<br>problems<br>within my<br>family |
|--|---|--|-------------------------|-------------------------------------|---|--|
| Current: One   | 61%   | 43%  | 13%                     | 7%                                  | 72%   | 38%  |
| Current: More than one   | 68%   | 47%  | 16%                     | 17%                                 | <b>79</b> %   | 56%  |
| Former: One  | 65%   | 46%  | 8%                      | 3%                                  | 74%   | 47%  |
| Former: More<br>than one   | 52%   | 33%  | 13%                     | 8%                                  | 69%   | 44%  |

#### 4.4 Do borrowers with problem lending show different characteristics?

About 50% of borrowers recognise that they have debt repayment problems – significant differences between Baku and other regions in relation to the scale and recognition of problem debt – substantive difference in the risk profiles of Baku and the other regions.

The above sections of this review have identified the level of loan arrears within a range of different loan segments and portfolios. The following comments segment the loan portfolios in relation to different dimensions of recognition of problem debt by the borrower. These segments involve:

- i. Arrears
- ii. Lender Refusal
- iii. Repayment Difficulty
- iv. Total Expenditures greater than 75% of Income
- v. Remainder

A description of this segmentation is shown below. The characteristics are hierarchical – no borrower is included in more than one segments, starting with [i] Arrears:

- *'Arrears'* this segment clearly has severe repayment problems, together with relatively high levels of informal debt;
- *'Lender Refusal'* the incidence of 'lender refusal' suggests that this segment is likely to be of marginal credit quality. The borrower will have realised the problem lending situation;
- *'Repayment Difficulty'* this segment recognises the pressure / constraint upon its financial / budgetary position. This will reflect not only the borrowings from the lending institution, but also informal loans;
- *'Total expenditures greater than 75% of income'* this segment has a high commitment of current income to basic expenditures. This segment may have a more 'laissez-faire' approach towards their financial position;
- *'Remainder'* This segment does not demonstrate any of the financial pressure characteristics in the preceding segments.

|                      |         | MFI           |                                     |                 |              | Bank          |                                     |                 |  |
|----------------------|---------|---------------|-------------------------------------|-----------------|--------------|---------------|-------------------------------------|-----------------|--|
|                      | Distrib | ution         | Net                                 |                 | Distribution |               | Net                                 |                 |  |
|                      | Clients | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance | Clients      | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance |  |
| Arrears              | 14%     | 23%           | 214                                 | 3,009           | 19%          | 33%           | 265                                 | 4,609           |  |
| Lender Refusal       | 2%      | 2%            | 299                                 | 2,276           | 4%           | 6%            | 452                                 | 3,869           |  |
| Repayment Difficulty | 29%     | 25%           | 234                                 | 1,623           | 29%          | 26%           | 281                                 | 2,370           |  |
| Expenditure > 75%    | 20%     | 18%           | 127                                 | 1,704           | 17%          | 12%           | 143                                 | 1,880           |  |
| Remainder            | 35%     | 31%           | 543                                 | 1,618           | 31%          | 23%           | 468                                 | 2,001           |  |

• The distribution of the loan portfolios into these characteristics is shown below:

- This table identifies:
  - the contrasting levels of disposable income and outstanding indebtedness across these borrower segments;
  - the scale of loan balances in relation to borrowers who recognise that they have debt repayment problems (MFI: 50% and Bank: 65%).
- The following table highlights the contrasting profiles of Baku (all borrowers) and other regions (all borrowers).

|                         |         | Baku (all borrowers) |                                     |                 |              | Other Regions (all borrowers) |                                     |                 |  |  |
|-------------------------|---------|----------------------|-------------------------------------|-----------------|--------------|-------------------------------|-------------------------------------|-----------------|--|--|
|                         | Distri  | oution               | Net                                 |                 | Distribution |                               | Net                                 |                 |  |  |
|                         | Clients | Loan<br>Value        | Disposable<br>Income<br>(post loan) | Loan<br>Balance | Clients      | Loan<br>Value                 | Disposable<br>Income (post<br>loan) | Loan<br>Balance |  |  |
| Arrears                 | 11%     | 21%                  | 346                                 | 5,429           | 19%          | 35%                           | 215                                 | 3,506           |  |  |
| Lender Refusal          | 6%      | 7%                   | 473                                 | 3,987           | 2%           | 2%                            | 293                                 | 2,377           |  |  |
| Repayment<br>Difficulty | 12%     | 16%                  | 489                                 | 3,945           | 37%          | 33%                           | 224                                 | 1,717           |  |  |
| Expenditure > 75%       | 16%     | 14%                  | 102                                 | 2,652           | 20%          | 15%                           | 146                                 | 1,468           |  |  |
| Remainder               | 55%     | 42%                  | 670                                 | 2,263           | 23%          | 15%                           | 330                                 | 1,287           |  |  |

- o This highlights some substantial differences between Baku and other regions:
  - Higher average loan balances in Baku in each of the client segments;
  - A significantly lower proportion of balances (44%) in Baku of clients recognising debt problems in contrast to 70% in the other regions;

- The 'mirror' position of the financially stronger 'remainder' segment with a majority of clients in Baku (42% of loan value) in contrast to only 23% of clients in other regions (only 15% of loan value).
- The scale of additional financial commitments and pressures are reflected in the following tables:

|                      | Uti  | rs with<br>lity<br>iders | Have you refinanced, or<br>consolidated your debts during<br>the last 12 months |       | ots during with Potoilor |       | Informal Loans<br>from Friends |       |
|----------------------|------|--------------------------|---|-------|--------------------------|-------|--------------------------------|-------|
|                      | Baku | Other                    | Baku  | Other | Baku                     | Other | Baku                           | Other |
| Arrears              | 24%  | 10%                      | 34%   | 21%   | 19%                      | 7%    | 14%                            | 23%   |
| Lender Refusal       | 12%  | 12%                      | 29%   | 35%   | 15%                      | 3%    | 2%                             | 21%   |
| Repayment Difficulty | 13%  | 8%                       | 14%   | 4%    | 20%                      | 3%    | 11%                            | 17%   |
| Expenditure > 75%    | 8%   | 15%                      | 3%  | 4%    | 7%                       | 5%    | 5%                             | 19%   |
| Remainder            | 4%   | 6%                       | 10%   | 11%   | 9%                       | 3%    | 3%                             | 13%   |

- The behaviour of borrowers differs greatly between Baku and the other regions across all these client segments;
- The contrasting positions of informal loans from retailers (for domestic consumption) and friends suggests
  - Retailers in Baku have greater business liquidity than in the other regions and are thereby able to grant informal credit to customers. Conversely, retailers in other regions have greater and immediate debt pressures (higher foreign currency loans, higher loan arrears, and [possibly] less economically-buoyant local markets);
  - Loans from friends displays a reversed position between Baku and the other regions. This may suggest a stronger community spirit and 'self-help' in an environment in which the lending institutions have a lower appetite to provide loan finance.

|                      | The qual<br>life has im<br>the last 1 | proved in | Debt repayments<br>cause problems<br>within my family |       | I need to co<br>borrow to<br>how my far<br>live | maintain<br>nily and I | Food expenditure<br>has been reduced to<br>make loan<br>repayments |       |
|----------------------|---------------------------------------|-----------|---|-------|---|------------------------|--|-------|
|                      | Baku                                  | Other     | Baku  | Other | Baku  | Other                  | Baku   | Other |
| Arrears              | 17%                                   | 5%        | 45%   | 73%   | 30%   | 77%                    | 38%  | 85%   |
| Lender Refusal       | 18%                                   | 12%       | 25%   | 48%   | 23%   | 38%                    | 33%  | 50%   |
| Repayment Difficulty | 17%                                   | 7%        | 70%   | 64%   | 37%   | 80%                    | 29%  | 81%   |
| Expenditure > 75%    | 9%                                    | 6%        | 10%   | 22%   | 6%  | 34%                    | 14%  | 81%   |
| Remainder            | 10%                                   | 14%       | 8%  | 18%   | 4%  | 25%                    | 10%  | 67%   |

- This chart starkly demonstrates the widespread and substantive differences in attitudes towards the domestic financial situation between Baku and the other regions;
- This presents a fundamental strategic issue / challenge in relation to the provision of financial services in such different market environments.
- A comparison of this framework of 'loan affordability' in Azerbaijan may be shown with the recent position in Tajikistan.

| Distribution:        |        | aijan:<br>ku  |        | aijan:<br>Regions | Tajik<br>M |               | Tajikistan:<br>Bank |               |
|----------------------|--------|---------------|--------|-------------------|------------|---------------|---------------------|---------------|
| All Borrowers        | Client | Loan<br>Value | Client | Loan<br>Value     | Client     | Loan<br>Value | Client              | Loan<br>Value |
| Arrears              | 11%    | 21%           | 19%    | 35%               | 14%        | 26%           | 17%                 | 26%           |
| Lender Refusal       | 6%     | 7%            | 2%     | 2%                | 12%        | 14%           | 9%                  | 16%           |
| Repayment Difficulty | 12%    | 16%           | 37%    | 33%               | 32%        | 26%           | 35%                 | 32%           |
| Expenditure > 75%    | 16%    | 14%           | 20%    | 15%               | 22%        | 25%           | 19%                 | 18%           |
| Remainder            | 55%    | 42%           | 23%    | 15%               | 21%        | 9%            | 20%                 | 9%            |

- The profile of the 'other regions' in Azerbaijan outside Baku appear to be more similar to the situation in Tajikistan, than is shown in Baku;
- o However, the profile of Baku appears to present a much stronger credit quality profile.

### 4.5 Do borrowers who undertake loan refinance have particular characteristics?

Refinance has occurred primarily in relation to foreign currency loans and 'own business' clients (these reflect some overlap) – Baku and Abershon are the primarily locations for refinance.

- The average level of refinance / reschedule of loans was 10%. This level appears to be somewhat low in relation to the debt repayment pressures which have demonstrated. There may be some definitional issues in relation to refinance / reschedule which affect a recognition of such a restructure by the borrower;
- The following table identifies refinance in relation to the different segments of problem debt.

| Refinance / consolidation of debt within<br>the last 12 months | MFI | Bank | Baku | Other Regions |
|--|-----|------|------|---------------|
| Arrears  | 21% | 26%  | 34%  | 21%           |
| Lender Refusal   | 32% | 31%  | 29%  | 35%           |
| Repayment Difficulty   | 4%  | 5%   | 14%  | 4%            |
| Expenditure > 75%  | 3%  | 4%   | 3%   | 4%            |
| Remainder  | 7%  | 15%  | 10%  | 11%           |

- The levels of refinance are similar for MFIs and banks in relation to loan arrears situations and also borrowers who have been refused loans;
- This concentration of refinance towards the more immediate problem situations highlights the higher risk profile of such borrowers.
- The preceding sections have demonstrated a higher incidence of loan refinance / reschedule in various loan segments, compared with an overall average of 10%. These have include:

| 0 | Own Business     | MFI      | 14% |
|---|------------------|----------|-----|
| 0 | Own Business     | Bank     | 22% |
| 0 | Foreign Currency | MFI      | 17% |
| 0 | Foreign Currency | Bank     | 20% |
| 0 | Industry         | Retail   | 12% |
| 0 | Region           | Abershon | 40% |
| 0 | Region           | Baku     | 13% |

- It may be anticipated (in the absence of any significant economic upturn) that further and more extensive loan restructures will continue for the short and medium term futures. In this regard, the following comments may be noted:
  - Many of the existing refinance situations may be anticipated to require future restructure as borrowers continue to face the financial challenges;
  - The process of refinance / rescheduling will need to be increasingly 'productised' to reflect the on-going use of funds and the related underlying cash-flow.

### 4.7 What is the extent of informal lending ?

27%

5%

One

Two or more<sup>19</sup>

Informal lending is primarily from friends and retailer credit – retailer credit is more prevalent in Baku – loans from friends are more frequent in other regions – borrowers who recognise their financial pressures are more likely to use informal sources of credit.

• Informal Lending is based upon the use of non-financial institution sources for funding. These are primarily from family, friends, retailers, employers, money-lenders.

| Number of<br>Informal Loan<br>Sources | Distribution:<br>Clients | Distribution:<br>Loan Value | Household<br>Income | Net Disposable Income<br>(after loan payments) | Outstanding<br>Loan |  |  |  |
|---------------------------------------|--------------------------|-----------------------------|---------------------|--|---------------------|--|--|--|
| None                                  | 68%                      | 65%                         | 1.026               | 336  | 2.175               |  |  |  |

27%

8%

• The incidence of such informal loan sources amongst borrowers is shown in the following table.

The incidence of informal borrowings is shown to be significant, involving about 30% of borrowers;

975

1.031

285

301

2.216

3,401

- $\circ$   $\;$  At this scale, it is a significant component of the credit assessment process and over-indebtedness.
- The financial performance of these 'informal loan' client segments may be summarised in the following table:

|                                    | Characteristic of Borrower |                       |  |                         |   |  |
|------------------------------------|----------------------------|-----------------------|--|-------------------------|---|--|
| Number of Informal Loan<br>Sources | Arrears:<br>Loan           | Arrears:<br>Utilities | Loan from<br>Retail: Domestic<br>Consumption | Loan<br>from<br>Friends | Food expenditure has<br>been reduced to make<br>loan repayments |  |
| None                               | 13%                        | 6%                    | 0%   | 0%                      | 55%   |  |
| One                                | 25%                        | 14%                   | 42%  | 14%                     | 69%   |  |
| Two or more                        | 20%                        | 26%                   | 46%  | 49%                     | 55%   |  |

- This table shows the characteristics in relation to the number of informal loans for example, 20% of those borrowers with 2 or more informal loans have loan arrears;
- The use of loans from retailers (temporary credit to obtain, for example, foodstuffs) and friends is substantial;
- This table shows the higher levels of financial pressure being reflected amongst borrowers with informal loan sources. This has significant implications in relation to:
  - Capacity for repayment and the extent to which informal sources are 'preferred' in the hierarchy of cash payments;

<sup>&</sup>lt;sup>19</sup> Informal Loans: The sample size for '2 or more' is relatively small (160 respondents). This results in a lower statistical confidence level for this segment.

- The high 'visibility' of the financial pressures of the borrower. The communities are highly stable and, therefore, the financial situation of the borrower will be well-known. However, other responses indicate that such financial pressures are widespread and there may not be a social stigma to the situation of extreme financial pressure;
- However, non-repayment of such indebtedness may be a cause of social pressure – money is often the cause of much social 'ill-ease' – this may suggest that the lending institution will be repaid after funds are disbursed informally;
- The high level of retailer credit is a significant dimension of the assessment of the credit quality of an 'own business' borrower. The business turnover and cash-flow depends, at some level, on the liquidity of the customers of the 'own business' borrower;
- The 'own business' trader (most of the 'own business' borrowers are in retail or service) is dependent upon the level of local demand. If loan funds decline, and/or the savings of family/ friends become used, and/or market conditions continue to be constrained by the impact of rising inflation – then the 'own business' sector will experience lower demand and lower liquidity within the community. This will, of course, vary in different locations – but if current trends continue, or are even held level, then the 'own business' borrowers will come under increasing pressure – and this is already one of the most vulnerable segments.

|                      | Family | Friends | Retail:<br>Assets | Retail:<br>Domestic | Construction<br>Company | Employer | Other |
|----------------------|--------|---------|-------------------|---------------------|-------------------------|----------|-------|
| Baku: MFI            | 1%     | 3%      | 5%                | 4%                  | 1%                      | 0%       | 0%    |
| Baku: Bank           | 8%     | 8%      | 25%               | 19%                 | 7%                      | 1%       | 0%    |
| City: Other          | 0%     | 19%     | 9%                | 4%                  | 0%                      | 6%       | 2%    |
| Urban: Other         | 4%     | 15%     | 9%                | 5%                  | 3%                      | 8%       | 2%    |
| Rural: Other         | 0%     | 15%     | 9%                | 4%                  | 0%                      | 3%       | 1%    |
|                      |        |         |                   |                     |                         |          |       |
| Arrears              | 2%     | 21%     | 16%               | 10%                 | 2%                      | 3%       | 2%    |
| Lender Refusal       | 0%     | 9%      | 19%               | 10%                 | 3%                      | 3%       | 1%    |
| Repayment Difficulty | 1%     | 16%     | 9%                | 5%                  | 1%                      | 7%       | 2%    |
| Expenditure > 75%    | 2%     | 15%     | 13%               | 6%                  | 1%                      | 3%       | 1%    |
| Remainder            | 2%     | 8%      | 8%                | 6%                  | 1%                      | 2%       | 1%    |

• The incidence of 'informal lending' varies in different segments and are exampled below.

- The lending institutions should incorporate informal lending as a possible strong indicator of financial pressure;
- Financial education must reflect such lending into its programmes of communication.

# 4.8 Are there differences in the credit profiles of those borrowers who have savings balances and those who do not?

Almost no usage of financial institutions for savings – about 28% of borrowers have 'other savings' (non-bank) – no direct linkage between savings and problem debt.

| o The levels of savers amongst borrowers is snow in the following table: |   |               |  |  |  |  |  |  |
|--|---|---------------|--|--|--|--|--|--|
|  | Savings with<br>a Financial Institution | Other savings | Insurance products from<br>Lending Institution |  |  |  |  |  |
| MFI  | 1%                                      | 23%           | 19%  |  |  |  |  |  |
| Bank   | 2%                                      | 33%           | 7%   |  |  |  |  |  |

• The levels of 'savers' amongst borrowers is show in the following table:

• The absence of savings with financial institutions contrasts with the wider use of other forms of savings

• This profile is demonstrated across the regions:

|              | Savings with<br>a Financial Institution | Other savings | Insurance products from<br>Lending Institution |
|--------------|---|---------------|--|
| Baku: MFI    | 1%                                      | 4%            | 60%  |
| Baku: Bank   | 3%                                      | 23%           | 18%  |
| City: Other  | 1%                                      | 35%           | 2%   |
| Urban: Other | 3%                                      | 38%           | 2%   |
| Rural: Other | 1%                                      | 30%           | 1%   |

- The behaviour of MFI clients in Baku is clearly different from other regions;
- MFI insurance product activities in Baku appear to reflect an independent product strategy. The purpose of the insurance in Baku is not known there should be, of course, a related product commission revenue stream.
- The financial profile of 'savers' is shown in the following table:

|  | Income | Net<br>Disposable<br>Income<br>(after loan) | Outstanding<br>Loan | Loan<br>Arrears | % of<br>Loans in<br>Foreign<br>Currency | Food expenditure has<br>been reduced to<br>make loan<br>repayments |
|--|--------|---|---------------------|-----------------|---|--|
| Savings: FI: Borrowers<br>(Small Sample) | 1,107  | 385   | 2,618               | 9%              | 16%                                     | 32%  |
| Other Savings: MFI                       | 931    | 263   | 1,845               | 20%             | 20%                                     | 72%  |
| Other Savings: Bank                      | 1,069  | 355   | 2,967               | 25%             | 17%                                     | 60%  |
| No Savings: MFI                          | 1,032  | 336   | 1,856               | 13%             | 17%                                     | 52%  |
| No Savings: Bank                         | 990    | 300   | 2,498               | 16%             | 17%                                     | 63%  |

- There is little substantive difference in the net disposable income of the 'savers' compared with the 'non-savers';
- The type of 'other savings' is not known (not part of the survey questions). However, the higher risk categories ('concerned', 'vulnerable' and 'exposed') show greater usage of such 'other savings' than by the 'affordable' risk segment. This suggests that such savings are unlikely to be readily realisable into cash, or that the borrower seeks to keep such assets distinct from the loan liabilities.
- The savers and non-savers present slightly different emphases in relation to their perception of the impact of borrowing on their lives.

|                          | The quality of my<br>life has improved<br>in the last 12<br>months | My financial<br>situation has<br>improved in the<br>last 6 months | I can afford to<br>buy 'treats' for<br>myself or my<br>family | I need to continue<br>to borrow to<br>maintain how my<br>family and I live | Food expend. has<br>been reduced to<br>make loan<br>repayments | Debt repayments<br>cause problems<br>within my family | My loan<br>repayments are<br>more than I can<br>afford |
|--------------------------|--|---|---|--|--|---|--|
| Savings: FI:             |  |   |   |  |  |   |  |
| Borrowers (Small Sample) | 31%  | 48%   | 73%   | 21%  | 32%  | 21%   | 24%  |
| Other Savings: MFI       | 9%   | 18%   | 85%   | 55%  | 72%  | 47%   | 54%  |
| Other Savings: Bank      | 16%  | 28%   | 84%   | 52%  | 60%  | 42%   | 49%  |
| No Savings: MFI          | 5%   | 9%  | 51%   | 38%  | 52%  | 35%   | 38%  |
| No Savings: Bank         | 12%  | 21%   | 61%   | 43%  | 63%  | 40%   | 41%  |

- Those borrowers with 'other savings' appear to show slightly higher levels of financial pressure;
- The reactions of MFI and bank borrowers differ in relation to their perception of the change in their lifestyles with bank borrowers reflecting a more positive attitude;
- Paradoxically, the responses of those savers with financial institutions show more strongly positive characteristics than the other segments. However, this is an extremely small sample

and cannot be interpreted with any statistical confidence. However, it may suggest that the banks may use such funds as hypothecated balances as part of a collateral structure for the refinance / reschedule of a loan – and the responses reflect the sense of relief in the borrower.

# 5 IMPACT OF BORROWING

# 5.1 What proportion of borrowers appear to have benefitted, or been adversely affected, by the loan experience?

Strongly contrasting attitudes between MFI and bank borrowers in Baku – strongly contrasting attitudes between borrowers in Baku and those in other regions – such differences are so marked that there may have been some over-arching economic or strategic difference in the provision and delivery of financial services in these different locations.

• The borrowers' perceptions of the benefits of loan indebtedness and the impact upon lifestyle are reflected in the following tables:

|              |   | Demand for Loan  |                           |   | Impact of Loa   |  |
|--------------|---|--|---------------------------|---|---|--|
| Location     | Loans<br>improve<br>the<br>quality of<br>life | I need to continue<br>to borrow to<br>maintain how my<br>family and I live | I<br>borrowed<br>too much | Debt<br>repayments<br>cause problems<br>within my<br>family | My loan<br>repayments<br>are more<br>than I can<br>afford | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution |
| Baku: MFI    | 2%  | 4%   | 4%                        | 9%  | 4%  | 16%  |
| Baku: Bank   | 37%   | 22%  | 24%                       | 33%   | 22%   | 58%  |
| City: Other  | 57%   | 59%  | 20%                       | 47%   | 59%   | 83%  |
| Urban: Other | 43%   | 38%  | 14%                       | 37%   | 38%   | 80%  |
| Rural: Other | 62%   | 65%  | 20%                       | 54%   | 65%   | 83%  |

- The attitudes of MFI Baku clients present a singular position. However, it was shown earlier that loan arrears for these clients is only 3% (compared with an overall average of 17%). This suggests that this segment may, therefore, be 'discretionary' borrowers (although the level of usage of loan funds to support domestic consumption needs was comparable with other locations);
- The perceptions of the benefits of loans appear stronger in city and rural areas, whilst (somewhat paradoxically) this attitude is matched by a higher recognition of the financial pressures arising from debt.

The attitudes of borrowers do not vary substantially across the range of incomes.

|                 |  | Demand for Loan  |                           | Impact of Loan  |  |   |  |  |
|-----------------|--|--|---------------------------|---|--|---|--|--|
| Income<br>Range | Loans<br>improve<br>the quality<br>of life | I need to continue to<br>borrow to maintain<br>how my family and I<br>live | I<br>borrowed<br>too much | Debt repayments<br>cause problems<br>within my family | My loan<br>repayments are<br>more than I<br>can afford | I would like help<br>to resolve debt<br>problems with my<br>lending institution |  |  |
| <600            | 37%  | 40%  | 19%                       | 37%   | 46%  | 76%   |  |  |
| 601-750         | 51%  | 48%  | 16%                       | 39%   | 44%  | 74%   |  |  |
| 751-850         | 52%  | 42%  | 16%                       | 35%   | 37%  | 67%   |  |  |
| 851-1,000       | 51%  | 53%  | 20%                       | 47%   | 49%  | 74%   |  |  |
| >1,000          | 35%  | 35%  | 18%                       | 37%   | 40%  | 61%   |  |  |

- These responses appear to indicate that only about 50% of clients perceive a necessity for continued borrowing within which for many, no loan debt, or a reduced loan amount, would create a greater net disposable income cash flow and thereby greater capacity for food expenditures;
- This may suggest that such borrowers become inured to financial pressure and deprivation of food. Again, this is a fundamental challenge for 'responsible finance' and the responsibility (if at all) upon the lending institution;

- The amount of the loan reflects what was needed; however, the impact of repayments is somewhat dis-connected from the cause of the problem.
- The following tables consider such attitudes towards the role and impact of debt across the various levels of recognition of debt problems in Baku and the other regions.

|                         |   | Demand for Loan  |                           |  | Impact of Loa   | n  |
|-------------------------|---|--|---------------------------|--|---|--|
| Baku Region             | Loans<br>improve<br>the<br>quality of<br>life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and I<br>live | I<br>borrowed<br>too much | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | Food<br>expenditur<br>e has been<br>reduced to<br>make loan<br>repayments | I would like<br>help to<br>resolve debt<br>problems<br>with my<br>lending<br>institution |
| Arrears                 | 39%   | 30%  | 33%                       | 45%  | 38%   | 72%  |
| Lender Refusal          | 33%   | 23%  | 12%                       | 25%  | 33%   | 46%  |
| Repayment<br>Difficulty | 34%   | 37%  | 42%                       | 70%  | 29%   | 81%  |
| Expenditure > 75%       | 13%   | 6%   | 7%                        | 10%  | 14%   | 26%  |
| Remainder               | 13%   | 4%   | 6%                        | 8%   | 10%   | 21%  |

|                         |   | Demand for Loan  |                           | Impact of Loan   |  |  |  |
|-------------------------|---|--|---------------------------|--|--|--|--|
| Other Regions           | Loans<br>improve<br>the<br>quality of<br>life | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and I<br>live | I<br>borrowed<br>too much | Debt<br>repayments<br>cause<br>problems<br>within my<br>family | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments | I would like<br>help to<br>resolve debt<br>problems<br>with my<br>lending<br>institution |  |
| Arrears                 | 51%   | 77%  | 26%                       | 73%  | 85%  | 97%  |  |
| Lender Refusal          | 37%   | 38%  | 9%                        | 48%  | 50%  | 78%  |  |
| Repayment<br>Difficulty | 57%   | 80%  | 24%                       | 64%  | 81%  | 92%  |  |
| Expenditure > 75%       | 65%   | 34%  | 15%                       | 22%  | 81%  | 73%  |  |
| Remainder               | 54%   | 25%  | 13%                       | 18%  | 67%  | 65%  |  |

• The contrasting responses in these different regions suggests that there are effectively two fundamentally different dimensions of client attitude – unless;

• There have been particular developments in the Baku market (*which are not known to the writer and are therefore purely speculative conjecture*) which have created a different [perhaps temporary] mindset within the Baku market.

# 5.2 Do microfinance institutions stimulate greater 'financial inclusion'?

*MFIs appear to have a greater exposure to the 'own business' segment than the banks – MFIs demonstrate more cautious standards of operational credit and loan approval* 

- Whilst the dimensions of 'financial inclusion' can be widely defined, the core aspects involve;
  - o [i] the provision of financial services (including loans) to lower income groups;
  - o [ii] wider inclusion, equal treatment and empowerment of female clients;, and
  - [iii] respect for the individual by the lending institution.

• The borrower profiles of MFI and bank clients are shown in the following tables:

| % of<br>borrowers | Own<br>Business | Household Income less than AZN 750 | Number of<br>Dependents | Number of<br>wage-earners | % lived in neighbourhood<br>more than 10 years |
|-------------------|-----------------|------------------------------------|-------------------------|---------------------------|--|
| borrowers         | Dusiness        |                                    | Total                   | wage carners              | more than to years                             |
| MFI               | 33%             | 27%                                | 2.0                     | 2.2                       | 95%  |
| Bank              | 26%             | 26%                                | 2.0                     | 2.3                       | 93%  |
|                   | •               |                                    | Baku                    |                           |  |
| MFI               | 31%             | 14%                                | 1.7                     | 1.9                       | 97%  |
| Bank              | 20%             | 20%                                | 1.9                     | 1.9                       | 91%  |

- MFIs supported a greater proportion of 'own income' in both Baku and the other regions;
- This higher share of 'own business' is reflected in the higher household incomes amongst MFI clients.
- The distribution of household incomes is shown in more detail in the following table:

| Household<br>Income | <600  | 601-750 | 751-850 | 851-1,000 | >1,000 | Average | Average per earner |  |
|---------------------|-------|---------|---------|-----------|--------|---------|--------------------|--|
|                     | Total |         |         |           |        |         |                    |  |
| MFI                 | 9%    | 18%     | 19%     | 25%       | 30%    | 1,008   | 454                |  |
| Bank                | 9%    | 17%     | 19%     | 23%       | 31%    | 1,016   | 449                |  |
|                     |       |         |         | Baku      |        |         |                    |  |
| MFI                 | 7%    | 7%      | 10%     | 21%       | 55%    | 1,266   | 675                |  |
| Bank                | 10%   | 10%     | 14%     | 15%       | 50%    | 1,224   | 630                |  |

- The impact of 'own business' upon the income distribution and average of MFI clients should be noted;
- Both MFIs and banks have about 26% of clients with household incomes less than AZN 750 per month. The minimum 'living income' for a household has been indicated at about AZN 720 per month (see Attachment 3). This suggests that both MFIs and banks have demonstrated some financial inclusion of lower income households.
- 'Own business' appears to be the primary difference in the profile of individual borrowers between MFIs and banks.
- The structure of MFI lending appears to suggest a more cautious approach to operational credit standards.

|      | % of clients with foreign currency loans | % of clients with collateral | Average<br>Loan | Loan repayment<br>as % of Income | Loans were easy<br>to obtain |
|------|--|------------------------------|-----------------|----------------------------------|------------------------------|
|      |  | Total                        |                 |                                  |                              |
| MFI  | 17%                                      | 42%                          | 1,850           | 17%                              | 22%                          |
| Bank | 17%                                      | 30%                          | 2,650           | 19%                              | 33%                          |
|      |  | Baku                         |                 |                                  |                              |
| MFI  | 12%                                      | 30%                          | 2,100           | 16%                              | 2%                           |
| Bank | 15%                                      | 18%                          | 3,900           | 20%                              | 36%                          |

• MFIs show a higher requirement for collateral, which is accompanied by lower loan amounts and shorter repayment periods;

• Both MFIs and banks appear to have different lending practices in Baku than in other regions, although the underlying greater caution of the MFIs continues.

### 6 LENDER / BORROWER RELATIONSHIP

### 6.1 What is the reputation of the lending institutions?

The reputation of lending institutions is extremely low in the core dimensions of trustworthiness and integrity by comparison with other countries – the reputational profile of Baku differs substantially from that in other regions – conversely, borrowers show a much more favourable attitude to the manner in which lending institutions respond to problem lending situations – there is a strong feeling by borrowers of inclusion in the target client base of lending institutions.

- The reputation of the lending institutions was considered in relation to the perceptions of respondents of both cultural values and also operational performance;
- The survey responses show some dramatic levels of adverse client opinion about the financial institutions. Against a background of difficult economic and market conditions, it may not be surprising that public opinion is cautious however, the reputation of both MFIs and banks is starkly low in some fundamental dimensions of financial industry;

| All Borrowers              | Clients are | Lending      | Lending      | Lending              | Lending          |
|----------------------------|-------------|--------------|--------------|----------------------|------------------|
|                            | treated     | institutions | institutions | institutions seek to | institutions     |
| % of respondents who       | with        | are          | act with     | improve the lives    | understand       |
| Agree                      | respect     | trustworthy  | integrity    | of their clients     | customers' needs |
| Azerbaijan                 | 87%         | 13%          | 9%           | 7%                   | 40%              |
| Tajikistan:2016            | 96%         | 89%          | 86%          | 86%                  | 83%              |
| Tajikistan: 2014           | 98%         | 97%          | 96%          | 94%                  | 95%              |
| Kyrgyzstan: 2014           | 98%         | 92%          | 87%          | 81%                  | 87%              |
| Bosnia i Herzegovina: 2014 | 95%         | 86%          | 82%          | 77%                  | 80%              |
| Bosnia i Herzegovina: 2013 | 91%         | 76%          | 82%          | 71%                  | 77%              |

• The following table shows the overall responses with some comparators from other countries.

- These comparisons emphasise starkly the fundamental differences in the attitudes being expressed in Azerbaijan. (The questions were posed in the same manner in each of the other surveys);
- The variations in the responses in Azerbaijan indicate that the respondents did differentiate their opinions in relation to the various questions:
  - 'Respect' suggests that the discussions with the financial institution are undertaken in a basically polite and courteous manner;
  - 'Trustworthy' and 'Integrity' suggest that there have been some fundamental structural issues / problems / actions by the financial industry which have aroused a broad systemic criticism by the borrowers. This may be contrasted with the responses in BiH which reflect a period in which the institutions were working their way out of the crisis which had occurred a few years earlier;
  - 'Improve lives' and 'Understand Needs' appear to indicate a widespread feeling of 'dis-connect' in the client-institution relationship.
- These responses appear to present a fundamental strategic challenge for the industry.
  - The dimensions within the aggregate survey responses for Azerbaijan are shown in the following table:

| % of respondents who<br>Agree | Clients are<br>treated<br>with<br>respect | Lending<br>institutions<br>are<br>trustworthy | Lending<br>institutions<br>act with<br>integrity | Lending institutions<br>seek to improve the<br>lives of their clients | Lending<br>institutions<br>understand<br>customers' needs |
|-------------------------------|---|---|--|---|---|
| MFI                           | 89%                                       | 8%  | 3%   | 3%  | 47%   |
| Bank                          | 86%                                       | 19%   | 15%  | 12%   | 33%   |
| Former Borrowers Bank         | 84%                                       | 29%   | 17%  | 15%   | 30%   |
| Never Borrowed                | 90%                                       | 22%   | 14%  | 11%   | 33%   |

|              | Respect | Trustworthy | Integrity | Improve lives | Understand needs |
|--------------|---------|-------------|-----------|---------------|------------------|
| Baku: MFI    | 96%     | 2%          | 2%        | 1%            | 85%              |
| Baku: Bank   | 90%     | 39%         | 38%       | 32%           | 59%              |
| City: Other  | 85%     | 9%          | 3%        | 3%            | 25%              |
| Urban: Other | 85%     | 20%         | 15%       | 8%            | 20%              |
| Rural: Other | 83%     | 7%          | 2%        | 3%            | 28%              |

- The reputation of the MFIs appears to be even more challenged than that of the banks. However, the attitudes of MFI clients in Baku appear to differ from other regions in relation to the understanding of needs – although the responses suggest that despite such understanding, this is not matched by delivery;
- The responses of bank clients in Baku show, again, a different profile from those of clients in other regions;
- Whilst these reputational responses are low, there is again a significant difference in the markets of Baku and those of other regions.
- These reputational dimensions may be further reflected in relation to different segments of loan affordability.

| % of respondents who Agree<br>-<br>Baku | Clients are<br>treated<br>with<br>respect | Lending<br>institutions<br>are<br>trustworthy | Lending<br>institutions<br>act with<br>integrity | Lending<br>institutions seek to<br>improve the lives<br>of their clients | Lending<br>institutions<br>understand<br>customers' needs |
|---|---|---|--|--|---|
| Arrears                                 | 89%                                       | 39%   | 26%  | 31%  | 41%   |
| Lender Refusal                          | 90%                                       | 21%   | 35%  | 26%  | 62%   |
| Repayment Difficulty                    | 95%                                       | 39%   | 31%  | 29%  | 47%   |
| Expenditure > 75% Income                | 92%                                       | 13%   | 19%  | 9%   | 81%   |
| Remainder                               | 95%                                       | 14%   | 14%  | 10%  | 83%   |

| % of respondents who Agree<br>-<br>Other Regions | Clients are<br>treated<br>with<br>respect | Lending<br>institutions<br>are<br>trustworthy | Lending<br>institutions<br>act with<br>integrity | Lending<br>institutions seek to<br>improve the lives<br>of their clients | Lending<br>institutions<br>understand<br>customers' needs |
|--|---|---|--|--|---|
| Arrears  | 82%                                       | 7%  | 4%   | 3%   | 23%   |
| Lender Refusal                                   | 97%                                       | 24%   | 17%  | 9%   | 39%   |
| Repayment Difficulty                             | 81%                                       | 5%  | 1%   | 2%   | 20%   |
| Expenditure > 75%                                | 85%                                       | 18%   | 4%   | 3%   | 31%   |
| Remainder  | 90%                                       | 13%   | 6%   | 6%   | 27%   |

- The reputation responses are particularly low amongst those borrowers who do not have, or have not recognised, any loan repayment difficulties;
- For those clients who recognise repayment difficulties, the responses differ sharply between Baku and the other regions. This suggests that the strategy, and/or practices, and/or service propositions are quite different in Baku and elsewhere;
- However, these adverse reputational opinions are less stridently reflected in the manner in which borrowers reflect their interactions with the lending institutions. The following responses indicate a much more favourable attitude by borrowers towards their lending institutions than is displayed by the attitudes towards the culture and values displayed by financial institutions.

| % of respondents<br>who Agree | The institutions<br>respond well to<br>people with<br>lending problems | It is difficult to<br>resolve debt<br>problems with<br>my lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution | Lending<br>institutions<br>want to lend<br>to people like<br>me | It is better to<br>borrow from only<br>one institution,<br>rather than to<br>change lenders |
|-------------------------------|--|--|--|---|---|
| Baku: MFI                     | 75%  | 57%  | 16%  | 53%   | 87%   |
| Baku: Bank                    | 72%  | 46%  | 58%  | 78%   | 74%   |
| City: Other                   | 44%  | 49%  | 83%  | 78%   | 82%   |
| Urban: Other                  | 50%  | 59%  | 80%  | 83%   | 79%   |
| Rural: Other                  | 48%  | 46%  | 83%  | 79%   | 85%   |

- This table indicates that, even in the other regions outside Baku, about 50% of borrowers do consider that they are able to deal with their lending institutions;
- The higher levels of clients wanting assistance in those discussions with their lender reflects [possibly] the difficult financial position and the limited options available to them to find a short-term, acceptable solution;
- The majority of clients do not feel excluded by the lending institutions and recognise the potential benefits of an on-going client-lender relationship;

| % of respondents<br>who Agree<br>-<br>Baku | The institutions<br>respond well to<br>people with<br>lending<br>problems | It is difficult to<br>resolve debt<br>problems with<br>my lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution | Lending<br>institutions<br>want to lend<br>to people<br>like me | It is better to<br>borrow from only<br>one institution,<br>rather than to<br>change lenders |
|--|---|--|--|---|---|
| Arrears                                    | 70%   | 65%  | 72%  | 65%   | 67%   |
| Lender Refusal                             | 78%   | 27%  | 46%  | 72%   | 84%   |
| Repayment<br>Difficulty                    | 59%   | 68%  | 81%  | 83%   | 63%   |
| Expenditure > 75%                          | 71%   | 46%  | 26%  | 71%   | 78%   |
| Remainder                                  | 78%   | 46%  | 21%  | 66%   | 88%   |

• These attitudes are further shown across the different profile of 'loan affordability' amongst borrowers.

| % of respondents<br>who Agree<br>-<br>Other Regions | The institutions<br>respond well to<br>people with<br>lending<br>problems | It is difficult to<br>resolve debt<br>problems with<br>my lender | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution | Lending<br>institutions<br>want to lend<br>to people<br>like me | It is better to<br>borrow from only<br>one institution,<br>rather than to<br>change lenders |
|---|---|--|--|---|---|
| Arrears   | 31%   | 67%  | 97%  | 73%   | 87%   |
| Lender Refusal                                      | 50%   | 64%  | 78%  | 85%   | 70%   |
| Repayment<br>Difficulty                             | 40%   | 52%  | 92%  | 81%   | 88%   |
| Expenditure > 75%                                   | 54%   | 39%  | 73%  | 80%   | 75%   |
| Remainder   | 59%   | 37%  | 65%  | 80%   | 73%   |

• It may be anticipated that those borrowers who recognise their loan repayment difficulties will have a somewhat less favourable opinion. However, the above tables do not reflect substantive differences.

# 6.2 Do borrowers feel that the lender is providing clear information about the loan?

Major contrast between the high transparency of loan terms in national currency and the very low recognition of foreign currency risks – even in Baku, 65% of foreign currency borrowers considered that exchange rate risks were not explained

• There is a strong recognition that the terms of the loan (in national AZN Manat currency) are being explained;

• The communication of loan terms in relation to foreign currency lending presents a starkly contrasting situation:

|      | When I took my last loan, the charges (interest<br>and fees) were explained to me and I know how<br>much I am paying:<br>Response = Agree | Did the lending institution explain the risks of<br>foreign exchange rate changes to you (Responses<br>only from borrowers with foreign currency loans):<br>Response = Yes |
|------|---|--|
| MFI  | 84%   | 10%  |
| Bank | 81%   | 13%  |

- This suggests that there were fundamental challenges in relation to the delivery of foreign currency loans;
- However, the lending process in relation to national currency loans appears to be clear and accepted by the borrowers;
- The regional profile of these responses is shown in the following table:

|                  | When I took my last loan, the<br>charges (interest and fees) were<br>explained to me and I know<br>how much I am paying:<br>Response = Agree | Did the lending institution explain the<br>risks of foreign exchange rate changes to<br>you (Responses only from borrowers<br>with foreign currency loans):<br>Response = Yes | % of<br>borrowers<br>with Foreign<br>Currency<br>loans |
|------------------|--|---|--|
| Baku             | 94%  | 35%   | 13%  |
| Abershon         | 84%  | 36%   | 5%   |
| Guba-Khachmaz    | 89%  | 9%  | 23%  |
| Aran             | 81%  | 4%  | 25%  |
| Ganja-Gazakh     | 69%  | 4%  | 20%  |
| Shaki-Zagatala   | 74%  | 0%  | 18%  |
| Dagligh Shirvan  | 89%  | 0%  | 20%  |
| Lankaran         | 68%  | 0%  | 17%  |
| Yukhari Garabagh | 72%  | 0%  | 14%  |

Note: Sample size of responses was small in the regions, except Baku and Aran.

• Whilst sample sizes may be small, it may be suggested that the impact of the exchange rate devaluation upon debt liability would have far-reaching reputational implications in the regions – particularly as most of the lending appears to have minimal opportunity for matched-currency revenues.

# 6.3 Do lenders understand the borrower's financial position?

In regions outside Baku, a majority of borrowers do not feel that their needs are understood – borrowers consider that full information was provided at the time of the loan application.

• The responses suggest that a majority of borrowers perceive that the lenders do not understand their borrowing needs. However, the responses further indicate that the lending institutions obtained sufficient information by which to assess the loan application.

| % of<br>borrowers<br>who Agree | When I drew my<br>last loan, the<br>lender knew what<br>I could afford | Lending<br>institutions<br>understand<br>customers' needs | Loans<br>were easy<br>to obtain | I<br>borrow<br>ed too<br>much | My loan<br>repayments<br>are more than<br>I can afford | It is difficult to<br>resolve debt<br>problems with<br>my lender |  |  |
|--------------------------------|--|---|---------------------------------|-------------------------------|--|--|--|--|
|                                |  | Тс  | otal                            |                               |  |  |  |  |
| MFI                            | 93%  | 47%   | 22%                             | 15%                           | 42%  | 53%  |  |  |
| Bank                           | 89%  | 33%   | 33%                             | 20%                           | 44%  | 47%  |  |  |
|                                | Bank 89% 33% 33% 20% 44% Regions                                       |   |                                 |                               |  |  |  |  |
| Baku: MFI                      | 97%  | 85%   | 2%                              | 4%                            | 8%   | 57%  |  |  |
| Baku: Bank                     | 87%  | 59%   | 36%                             | 24%                           | 29%  | 46%  |  |  |
| City: Other                    | 91%  | 25%   | 33%                             | 20%                           | 53%  | 49%  |  |  |
| Urban: Other                   | 88%  | 20%   | 22%                             | 14%                           | 45%  | 59%  |  |  |
| Rural: Other                   | 92%  | 28%   | 32%                             | 20%                           | 60%  | 46%  |  |  |

- This series of questions reflect a continuum in the borrowing process which appears to show an uncertainty in the lender / borrower relationship. It may be anticipated that there will always be some tensions between borrower and lender however, the above table does perhaps provide some insights into the adverse reputational responses which were shown in the preceding sections of this review.
  - i. The 'assessment of affordability' suggests that respondents are indicating that they provided 'reliable' information to the lending institution and, therefore, any repayment difficulties should have been identified at the time of loan application / approval. *(This is simply a possible interpretation by the writer);*
  - ii. The 'understanding of customer needs' shows a particularly low opinion in the regions outside Baku. This suggests that the lending institutions do not have a close relationship with their clients and that, possibly, the loans are regarded as simply 'transactions, without any substantive assessment of the underlying proposition;
  - iii. 'Loan access' is low and suggests that credit availability has been constrained;
  - iv. 'Borrowed too much' may reflect two principal dimensions:
    - the borrower requested more than was needed; or
    - the lending institution encouraged the borrower to take an excessive loan amount.

The responses do not suggest that this was a major cause of problem lending.

- v. 'Loan repayments' show strong financial pressures outside Baku. This should be contrasted with the respondents' views that adequate information was provided to the lender at the time of the last loan;
- vi. 'Resolve with lender' shows a strong level in all regions (including Baku) of the difficulty to resolve debt problems. Again, this may be considered in conjunction with [i] the provision of information, [ii] the lack of ease to obtain the loan, and [iii] for foreign currency borrowers, the lack of explanation of risks.

## 7 OUTLOOK FOR BORROWING

### 7.1 What is the outlook for borrowing demand?

Strongly different borrower profiles in Baku and the other regions – particular pressure upon the 'own business' segment which is more vulnerable in the 'other regions' than in Baku – 'employed' segment in Baku shows a relatively greater discretionary borrowing capacity than in the other regions.

- The short-term and strategic outlooks for lending in Azerbaijan are a complex interaction of a range of factors. The individual lending institutions will have a keen understanding of the strength and sensitivity of the range of dynamics. The following comments on the outlook for lending are based, however, solely upon the interpretation (by the writer) of the responses to the survey of individual borrowers, together with the public domain data of recent economic trends.
- The outlook for lending reflects the inter-action of four principal dimensions:
  - Current loan portfolio structure and the attitude of borrowers towards financial institutions;
  - o External economic, financial and social factors which impact the market;
  - o Borrower demand and requirements;
  - Risk framework (operational, portfolio, and structural) to be addressed by lending institution.
- The following comments briefly summarise issues which have been raised in the earlier review of the findings of the indebtedness of individual borrower survey.
  - o Current loan portfolio structure;
    - Significant differences in loan portfolio performance:
      - In Baku, between MFIs and banks;
      - In other regions, in comparison with Baku region.
    - Strong adverse pressures on loan payments in relation to:
      - Foreign currency loans;
      - 'Own Business' segment.
    - o Adverse relationship dynamics between borrowers and lending institutions;
    - Loan product structure (by the description of the product) appears to be broadly aligned to usage of funds.
  - External economic, financial and social factors which impact market conditions. (These factors are reviewed in Attachment 3, based upon public domain data):
    - o Significant devaluation of the national currency against the US dollar;
    - Strong inflationary pressures upon imported goods;
    - Constrained levels of domestic economic activity.
  - Borrower demand and requirements:
    - Demand for future borrowing varies in relation to region and type of lending institutions, although such demand is, for a majority, despite a recognition of the difficulty to make existing loan repayments;

- Significant usage of loan funds for purposes which reflect consumption, rather than generation of economic value.
- Risk framework to be addressed by the lending institutions:
  - Operational credit risk the capacity of existing (or potential) borrowers to maintain current, or increased, borrowings;
  - Portfolio credit risk the structural risks which apply particularly to certain substantial segments of the loan portfolio and the performance of which has a significant impact on the total lending portfolio. (The 'own business' segment is such a major segment);
  - Systemic risk the vulnerability and sensitivity of the total lending to external trends and pressures – together with the implications of the adverse reputation of the lending institutions.
- The outlook and strategy for the management of current loan exposures and development of future lending needs to reflect the inter-action of these various issues. The following comments do not seek to undertake a detailed review against each of the above issues but rather to highlight the findings of the survey within the context of such strategic dynamics. The comments seek to provide some examples of these inter-related factors which are likely to impact on future borrowing levels and credit performance;
- The profile of the usage of loan funds by individuals shows a strong focus for domestic needs:

| Usage of Loan<br>Funds |          |                     | Duopontu /   |                                      |                       |                        |
|------------------------|----------|---------------------|--------------|--------------------------------------|-----------------------|------------------------|
|                        | Business | Asset<br>(inc Auto) | Expens<br>es | Holiday, Travel and<br>Family Events | Health /<br>Education | Property /<br>Mortgage |
| Employed               | 1%       | 21%                 | 56%          | 15%                                  | 1%                    | 5%                     |
| Own Business           | 90%      | 5%                  | 4%           | 0%                                   | 0%                    | 1%                     |

- This table provides an overall summary of usage of funds of the last loan;
- This shows that a high level of funds was used by employed persons for domestic consumption needs;
- The focus of loan funds for business purposes (predominately trading) by the 'own business' segment probably masks the 'leakage' of such monies for domestic purposes by means of higher drawings.
- The 'own business' segment has shown a high credit risk profile and, within this segment, the retail and service sectors account for the large proportion of clients and outstanding loan balances. The surveys and external data indicate that:
  - Stronger inflation and rising prices have increased at a greater rate than incomes and this implies, therefore, that trading performance has been adversely affected;
  - o Recent economic conditions will have further constrained liquidity in local markets;
  - Informal retailer credit to customers has continued and this will impact upon the cash flow of the respective businesses;
  - Such trading pressures have resulted in
    - o higher levels of loan arrears,
    - o higher levels of business failure, and
    - o stronger recognition of difficulties in making loan repayments.
  - Nevertheless, whilst this 'own business' segment was only 30% of borrowers (based on survey responses only), it represented about 50% of outstanding loan value. This is,

therefore, a critically important dimension of the lending business of the lending institutions – in relation to both income and risk.

- Lending to this type of borrower requires particular skills:
  - The relationship and credit management demands in depressed market conditions require different skills and responses from those in a more buoyant, growth environment;
  - The sensitivity of different business to varying external trends (economic, market demand) needs to be continuously monitored;
  - The level of market liquidity and demand will vary in relation to wage levels, loan levels and distribution to individuals, the level of retailer credit (to maintain turnover but at the expense of liquidity), and inward remittance. These factors may be at a quite local, community level and there is, therefore, a great challenge to the lending institutions to identify these different trading environments;
  - Each lending institution will have a somewhat different profile of its 'own business' clients however, in view of the strategic importance of this segment, it is necessary to gain a strong understanding of the dynamics and sensitivities of the clients.

| Usage of Loan<br>Funds |          |                     |          |                                      |                       |                        |
|------------------------|----------|---------------------|----------|--------------------------------------|-----------------------|------------------------|
|                        | Business | Asset<br>(inc Auto) | Expenses | Holiday, Travel<br>and Family Events | Health /<br>Education | Property /<br>Mortgage |
| Baku: MFI              | 30%      | 20%                 | 42%      | 3%                                   | 1%                    | 4%                     |
| Baku: Bank             | 15%      | 41%                 | 32%      | 1%                                   | 1%                    | 9%                     |
| City: Other            | 30%      | 11%                 | 42%      | 14%                                  | 1%                    | 2%                     |
| Urban: Other           | 30%      | 15%                 | 40%      | 9%                                   | 1%                    | 5%                     |
| Rural: Other           | 35%      | 3%                  | 41%      | 19%                                  | 1%                    | 1%                     |

• The regional differences in the usage of loan funds are highlighted in the following table:

- This table shows the different emphases in the usage of loan finance;
- Such characteristics across the different client segments impact the outlook and strategy for future loan demand and structure.
- The following table seeks to relate these different dynamics to the distribution of borrowers, based upon their perceived profile of risk and loan affordability. It provides a framework to disaggregate the potential borrowing needs and capacities of client segments with different risk characteristics. This is not, of course, a forecast of lending volumes, and relates only to the current financial position of existing clients. There is no reflection of any events which may impact upon their future actions for borrowing, nor of any changes in their economic situation.

| o The basic infancial profile of these segments is shown the following tables. |        |                                |                   |                          |                     |  |  |  |
|--|--------|--------------------------------|-------------------|--------------------------|---------------------|--|--|--|
| Risk Dimensions <sup>20</sup>  | Income | Household and<br>Utility Costs | Loan<br>Repayment | Net Disposable<br>Income | Outstanding<br>Loan |  |  |  |
|  |        |                                |                   |                          |                     |  |  |  |
| Arrears  | 1,064  | 565                            | 257               | 243                      | 3,918               |  |  |  |
| Lender Refusal   | 1,107  | 497                            | 208               | 402                      | 3,350               |  |  |  |
| Repayment Difficulty   | 920    | 499                            | 164               | 258                      | 1,999               |  |  |  |
| Expenditure >75%   |        |                                |                   |                          | 1 705               |  |  |  |
| Income   | 871    | 542                            | 195               | 134                      | 1,785               |  |  |  |
| Remainder  | 1,137  | 476                            | 153               | 508                      | 1,797               |  |  |  |

• The basic financial profile of these segments is shown the following tables:

<sup>&</sup>lt;sup>20</sup> Risk Dimensions are based upon: [1] Arrears: payment arrears with current loan; [2] Lender refusal: a lender has refused a loan application by the borrower in the last 12 months, although a loan was subsequently obtained from another lender; [3] Repayment difficulty: the borrower acknowledges to have difficulty in making the loan repayments; [4] Expenditure > 75% Income: the aggregate of essential household, utility and loan repayment expenditures exceed 75% of household income; [5] Remainder: all borrowers not included in segments 1 - 4. No borrower is included in more than one segment.

• This table shows the low level of net disposable income for those four segments which demonstrate pressures on the domestic financial budget. The net disposable income is based only on expenditures of food, essential household, utilities and loan repayments. Other domestic costs (such as travel, clothing, education, health and ...) need to be met from the NDI amount shown above – and it is primarily such costs which have been impacted by the higher inflationary trends.

|                         |         | MFI           | Bank                                |                 |         |               |                                     |                 |
|-------------------------|---------|---------------|-------------------------------------|-----------------|---------|---------------|-------------------------------------|-----------------|
|                         | Distril | oution        | Net                                 |                 | Distrib | oution        | Net                                 |                 |
|                         | Clients | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance | Clients | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance |
| Arrears                 | 14%     | 23%           | 214                                 | 3,009           | 19%     | 33%           | 265                                 | 4,609           |
| Lender Refusal          | 2%      | 2%            | 299                                 | 2,276           | 4%      | 6%            | 452                                 | 3,869           |
| Repayment<br>Difficulty | 29%     | 25%           | 234                                 | 1,623           | 29%     | 26%           | 281                                 | 2,370           |
| Expenditure > 75%       | 20%     | 18%           | 127                                 | 1,704           | 17%     | 12%           | 143                                 | 1,880           |
| Remainder               | 35%     | 31%           | 543                                 | 1,618           | 31%     | 23%           | 468                                 | 2,001           |

• The following table shows starkly the scale of borrowers and loan balances which are under pressure.

- This table highlights:
  - The recognition of financial difficulty amongst almost 50% of borrowers and over 50% of outstanding loan value;
  - The significant level of borrowers (c.20%) with a high commitment of basic expenditures in relation to income, but who do not acknowledge the pressures which they face;
  - The very low level of borrowing being undertaken by clients who demonstrate a reasonably sound financial position;
  - The capacity for any increased debt commitment is limited, therefore, to about 33% of existing borrowers together with any additional new borrowers;
- The earlier sections in this review highlight the different market conditions in Baku and the other regions. These are reflected in the following table:

|                         |         |               | Baku                                |                 |         | Other Regions |                                     |                 |  |  |
|-------------------------|---------|---------------|-------------------------------------|-----------------|---------|---------------|-------------------------------------|-----------------|--|--|
|                         | Distrib | Distribution  |                                     |                 | Distrib | oution        | Net                                 |                 |  |  |
|                         | Clients | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance | Clients | Loan<br>Value | Disposable<br>Income<br>(post loan) | Loan<br>Balance |  |  |
| Arrears                 | 11%     | 21%           | 346                                 | 5,429           | 19%     | 35%           | 215                                 | 3,506           |  |  |
| Lender Refusal          | 6%      | 7%            | 473                                 | 3,987           | 2%      | 2%            | 293                                 | 2,377           |  |  |
| Repayment<br>Difficulty | 12%     | 16%           | 489                                 | 3,945           | 37%     | 33%           | 224                                 | 1,717           |  |  |
| Expenditure > 75%       | 16%     | 14%           | 102                                 | 2,652           | 20%     | 15%           | 146                                 | 1,468           |  |  |
| Remainder               | 55%     | 42%           | 670                                 | 2,263           | 23%     | 15%           | 330                                 | 1,287           |  |  |

- This table highlights:
  - o The significant differences in market conditions between these two regions;
  - $\circ$   $\;$  The different business development and risk management strategies which will be required.
- These regions show different attitudes in relation to the affordability and impact of debt on their lives:

| Baku Region             | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and I<br>live | Loans<br>improve<br>the<br>quality<br>of life | Debt<br>repayments<br>cause problems<br>within my<br>family | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments |
|-------------------------|--|---|---|--|--|
| Arrears                 | 30%  | 39%   | 45%   | 72%  | 38%  |
| Lender Refusal          | 23%  | 33%   | 25%   | 46%  | 33%  |
| Repayment<br>Difficulty | 37%  | 34%   | 70%   | 81%  | 29%  |
| Expenditure > 75%       | 6%   | 13%   | 10%   | 26%  | 14%  |
| Remainder               | 4%   | 13%   | 8%  | 21%  | 10%  |

# • A comparison of the other regions is shown in the following table:

| Other Regions           | I need to<br>continue to<br>borrow to<br>maintain how<br>my family and I<br>live | Loans<br>improve<br>the<br>quality<br>of life | Debt<br>repayments<br>cause problems<br>within my<br>family | I would like help<br>to resolve debt<br>problems with<br>my lending<br>institution | Food<br>expenditure<br>has been<br>reduced to<br>make loan<br>repayments |
|-------------------------|--|---|---|--|--|
| Arrears                 | 77%  | 51%   | 73%   | 97%  | 85%  |
| Lender Refusal          | 38%  | 37%   | 48%   | <b>78</b> %  | 50%  |
| Repayment<br>Difficulty | 80%  | 57%   | 64%   | 92%  | 81%  |
| Expenditure > 75%       | 34%  | 65%   | 22%   | 73%  | 81%  |
| Remainder               | 25%  | 54%   | 18%   | 65%  | 67%  |

o These tables identify the strongly different characteristics of these two markets:

- The responses in Baku for those borrowers who recognise their problem debt situation appear to be unduly optimistic – particularly in relation to the recognition of continuing borrowing needs and the extent to which problem debt has impacted their lifestyles;
- This may be a reflection of a greater resilience / optimism in this region, or that there are some other factors (cultural or economic) which are impacting these responses. However, the consistency of the responses (from randomly-selected borrowers) suggests that there is some fundamental, underlying characteristic affecting such borrowers or that the respective levels of economic activity are quite different;
- The remaining borrowers in Baku region show, again, a much more positive view towards their financial position, in which the use of loans is suggested to be much more a discretionary decision;
- The 'other regions', however, display a much more cautionary attitude towards their financial position.
- The following table provides a brief comparison between these two regions and the attitudes which were seen in Tajikistan.

|                                 | I need to continue to<br>borrow to maintain how my<br>family and I live |                             |     |      | ot repayme<br>ems within | nts cause<br>my family | Food expenditure has been<br>reduced to make loan<br>repayments |                  |            |
|---------------------------------|---|-----------------------------|-----|------|--------------------------|------------------------|---|------------------|------------|
|                                 | Baku  | Other<br>Regions Tajikistan |     | Baku | Other<br>Regions         | Tajikistan             | Baku  | Other<br>Regions | Tajikistan |
| Arrears                         | 30%   | 77%                         | 85% | 45%  | 73%                      | 49%                    | 38%   | 85%              | 41%        |
| Lender<br>Refusal <sup>21</sup> | 23%   | 38%                         | 80% | 25%  | 48%                      | 43%                    | 33%   | 50%              | 36%        |
| Repayment<br>Difficulty         | 37%   | 80%                         | 81% | 70%  | 64%                      | 43%                    | 29%   | 81%              | 49%        |
| Expenditure > 75%               | 6%  | 34%                         | 75% | 10%  | 22%                      | 43%                    | 14%   | 81%              | 30%        |
| Remainder                       | 4%  | 25%                         | 78% | 8%   | 18%                      | 42%                    | 10%   | 67%              | 39%        |

- These comparison suggest that:
  - Azerbaijan regions display significant 'extremes' of borrower attitude;
  - The perception of future borrowing needs by borrowers in Baku may be unduly low.
- 'Employed' Borrowers 'Own Business' Distribution of Distribution of Distribution of Distribution of Clients Clients Loan Value Loan Value Other Other Other Other Baku Baku Baku Baku Region Region Region Regions Arrears 10% 8% 15% 15% 14% 44% 28% 50% Lender Refusal 7% 10% 1% 1% 3% 2% 4% 2% Repayment Difficulty 11% 40% 20% 39% 14% 31% 10% 28% Expenditure > 75% 16% 23% 15% 21% 14% 13% 12% 11% 56% 28% 40% 23% 55% 10% Remainder 46% 9%
- The different regional profiles are demonstrated in the following table:

- This table highlights:
  - The strongly-differing structures in the two regions in relation to both the 'employed' and 'own business' segments;
  - The business outlook for the lending institutions is starkly different for each of these borrower segments in relation to both risk management and business development.
- These different regional and employment profiles are further reflected in the attitudes towards the lending institutions:

| 'Employed'<br>Borrowers | Lending<br>institutions are<br>trustworthy |                  | Lending<br>institutions act<br>with integrity |                  | Lending<br>institutions seek to<br>improve the lives<br>of their clients |                  | Lending<br>institutions<br>understand<br>customers' needs |                  |
|-------------------------|--|------------------|---|------------------|--|------------------|---|------------------|
|                         | Baku                                       | Other<br>Regions | Baku  | Other<br>Regions | Baku   | Other<br>Regions | Baku  | Other<br>Regions |
| Arrears                 | 52%  | 7%               | 36%   | 8%               | 43%  | 3%               | 35%   | 20%              |
| Lender Refusal          | 22%  | 23%              | 34%   | 11%              | 29%  | 13%              | 58%   | 21%              |
| Repayment<br>Difficulty | 51%  | 5%               | 47%   | 2%               | 39%  | 2%               | 49%   | 20%              |
| Expenditure >           |  |                  |   |                  |  |                  |   |                  |
| 75%                     | 17%  | 16%              | 21%   | 4%               | 12%  | 3%               | 80%   | 31%              |
| Remainder               | 13%  | 13%              | 15%   | 5%               | 12%  | 5%               | 84%   | 29%              |

<sup>&</sup>lt;sup>21</sup> Lender Refusal: Care: small sample. The results shown do not have a strong statistical confidence

| 'Own Business'          | Lending<br>institutions are<br>trustworthy |                  | institut | ding<br>ions act<br>ntegrity | institution<br>improve | ding<br>ns seek to<br>the lives<br>clients | Lending<br>institutions<br>understand<br>customers' needs |                  |
|-------------------------|--|------------------|----------|------------------------------|------------------------|--|---|------------------|
|                         | Baku                                       | Other<br>Regions | Baku     | Other<br>Regions             | Baku                   | Other<br>Regions                           | Baku  | Other<br>Regions |
| Arrears                 | 19%  | 6%               | 10%      | 2%                           | 13%                    | 2%   | 53%   | 24%              |
| Lender Refusal          | 17%  | 17%              | 38%      | 27%                          | 0%                     | 0%   | 100%  | 47%              |
| Repayment<br>Difficulty | 21%  | 4%               | 3%       | 1%                           | 10%                    | 2%   | 38%   | 21%              |
| Expenditure > 75%       | 3%   | 24%              | 13%      | 6%                           | 0%                     | 6%   | 81%   | 33%              |
| Remainder               | 14%  | 8%               | 12%      | 15%                          | 8%                     | 7%   | 81%   | 18%              |

- These tables demonstrate starkly the different attitudes of borrowers in Baku and the other regions:
  - Whilst relatively low (in comparison with Tajikistan and other countries), Baku
    presents a more positive reputation of the lending institutions than applies in the other
    regions;
  - Such attitudes in Baku and, to an even greater extent in other regions, may be anticipated to present a significant dimension to the development of financial services;
  - The earlier section of this report on Savings identified that there were minimal savings undertaken with financial institutions. This may reflect the attitudes being displayed in the above tables.
- This may [probably] suggest that the client / lender relationship is predominately 'transactional', rather than 'relationship';
- The usage of the last loan is shown in the following tables in relation to the different segments of loan affordability.

| Baku                               | Business | Individual:<br>Domestic | Individual<br>Appliance | Individual:<br>Auto | Mortgage:<br>property | Health /<br>Education | Holiday /<br>Travel /<br>Family<br>Event |
|------------------------------------|----------|-------------------------|-------------------------|---------------------|-----------------------|-----------------------|--|
| Arrears                            | 26%      | 28%                     | 19%                     | 11%                 | 10%                   | 1%                    | 2%                                       |
| Lender Refusal                     | 12%      | 23%                     | 33%                     | 13%                 | 15%                   | 0%                    | 2%                                       |
| Repayment Difficulty <sup>22</sup> | 26%      | 30%                     | 20%                     | 13%                 | 7%                    | 0%                    | 3%                                       |
| Expenditure > 75%                  | 24%      | 39%                     | 16%                     | 11%                 | 4%                    | 3%                    | 1%                                       |
| Remainder                          | 21%      | 41%                     | 24%                     | 5%                  | 5%                    | 1%                    | 2%                                       |

| Other Regions        | Business | Individual:<br>Domestic | Individual<br>Appliance | Individual:<br>Auto | Mortgage:<br>property | Health /<br>Education | Holiday /<br>Travel /<br>Family<br>Event |
|----------------------|----------|-------------------------|-------------------------|---------------------|-----------------------|-----------------------|--|
| Arrears              | 73%      | 11%                     | 3%                      | 6%                  | 3%                    | 0%                    | 4%                                       |
| Lender Refusal       | 47%      | 21%                     | 15%                     | 3%                  | 9%                    | 3%                    | 3%                                       |
| Repayment Difficulty | 25%      | 47%                     | 4%                      | 4%                  | 2%                    | 1%                    | 16%                                      |
| Expenditure > 75%    | 19%      | 55%                     | 4%                      | 2%                  | 1%                    | 1%                    | 18%                                      |
| Remainder            | 14%      | 49%                     | 15%                     | 4%                  | 2%                    | 0%                    | 17%                                      |

• This table reflects again the very different profiles of Baku and the other regions – in the above tables, this is reflected in the usage of funds;

<sup>&</sup>lt;sup>22</sup> Repayment Difficulty: an additional 2% of borrowers cited 'repayment of existing loan' as a reason for the last loan

- A particular contrast is the use of loan funds in Baku for asset acquisition purposes (domestic and auto), whilst there is somewhat greater emphasis in the other regions to use funds for domestic consumption needs;
- The diversity of the risk categories and the usage of the last loan demonstrates clearly that there is a need for a differentiation in the recognition, readiness and capacity of these segments to address future lending needs;
- The lending institutions should, ideally, establish differentiated service and product propositions to address the principal characteristics which are reflected in this table.
- The following comments provide observations on these different risk category segments;
- *'Arrears'* this segment clearly has severe repayment problems, particularly in relation to the 'own business' segment. It may be anticipated that this borrowing will remaining outstanding, at reducing levels, for longer than the next 12 months and may involve further rescheduling;
- *'Lender Refusal'* the incidence of 'lender refusal' is low, being only 3% of all borrowers. This suggests that, despite the adverse reputational comments, the lending institutions have sought to address problem debt situations;
- *'Repayment Difficulty'* this segment recognises the pressure / constraint upon its financial / budgetary position. This will reflect not only the borrowings from the lending institution, but also informal loans (16% of such borrowers take loans from friends);

This borrower presents a paradox – the problem of debt is recognised, but yet debt is perceived as the solution amongst borrowers in 'other regions. The self-recognition of the debt problem may be considered to be a most important 'first step' in a process towards the establishment of a greater understanding of financial management – it appears that the essential challenge for this segment is a mixture of financial / budgetary education.

There appears to be little capacity to increase lending to this segment. A cautious strategic approach to the overall risk exposure of the loan portfolio may cause these borrowings to be reduced whenever possible.

- *'Total expenditures greater than 75% of income'* this segment has a high commitment of current income to basic expenditures and there is minimal residual net income. This segment has not adjusted their lifestyles to reflect their financial situation to the same extent as the other borrower segments. This suggests that this segment may have a more 'laissez-faire' approach towards their financial position. However, in the current market and economic conditions, this segment is extremely vulnerable not least because they have not acknowledged that they have a problem;
- *'Remainder'* this segment is much larger in Baku (55% of borrowers) than in the other regions);
- This segment clearly has the greatest discretion for a more independent determination of future borrowing. This segment represents the strongest group of clients for development of the loan portfolio but possibly such borrowers have a relatively cautious approach to their debt commitments. The proportion of such clients who consider that they need to borrow to maintain family lifestyle is low only 4% in Baku and 25% in the other regions. If such views are sustainable, this suggests that this segment have a relatively high discretion in their decision for loan renewal;
- These are clearly 'premium, lower risk' clients for whom the lending institutions should establish a service proposition which seeks to optimise the retention of the relationship. However, their perception of the 'trustworthiness' and 'integrity' of the lending

institutions is low. There appears, therefore, to be a fundamental challenge for the lending industry to establish an appropriate relationship with such clients.

- This segmentation framework, as an outlook for lending, suggests:
  - A highly differentiated regional strategy for both risk management and business development;
  - A highly differentiated strategy in relation to the 'own business' segment in Baku and the other regions;
  - The role and usage of loans appears to be quite different for the 'employed' segment between Baku and the other regions. This suggests that the loan product proposition will need to be focused towards these segmented needs.

# 7.2 What is the Sensitivity of Affordability?

The loan portfolios show significant sensitivity to relatively modest increases in the costs of basic foodstuffs and household essentials – this presents a significant structural and strategic risk to the lending institutions – there should be close and continuing review of the dynamics of this sensitivity.

• During end-2015-2016, the inflationary cost pressures (including foodstuffs) have increased substantially (see Attachment 3 for review of external economic data sourced from Azerbaijan Central Bank). This is reflected in the strong recognition from respondents that their budget capacity has been adversely impacted.

| My financia<br>situation ha<br>% of Borrowers<br>who Agree 6 months |      | on has<br>in the last | expenses<br>faster tha | usehold<br>have risen<br>n income<br>6 months | life has i<br>in the | ity of my<br>mproved<br>last 12<br>nths | Most of my friends<br>have difficulties<br>meeting their domestic<br>budget needs |                  |
|---|------|-----------------------|------------------------|---|----------------------|---|---|------------------|
|   | Baku | Other<br>Regions      | Baku                   | Other<br>Regions                              | Baku                 | Other<br>Regions                        | Baku  | Other<br>Regions |
| Arrears   | 24%  | 16%                   | 72%                    | 80%   | 17%                  | 5%                                      | 75%   | 98%              |
| Lender Refusal  | 27%  | 18%                   | 62%                    | 71%   | 18%                  | 12%                                     | 53%   | 86%              |
| Repayment<br>Difficulty   | 24%  | 16%                   | 76%                    | 76%   | 17%                  | 7%                                      | 78%   | 98%              |
| Expenditure > 75%   | 12%  | 16%                   | 85%                    | 69%   | 9%                   | 6%                                      | 69%   | 95%              |
| Remainder   | 13%  | 24%                   | 86%                    | 72%   | 10%                  | 14%                                     | 76%   | 96%              |

- The pressures are clear across all borrowers but again, greater pressure is reflected amongst borrowers in other regions outside Baku;
- $\circ~$  The following table shows the current distribution of food and household expenditure, together with the impacts of increases of 5% and 10% in such costs. This shows the basic profile of such expenditures.

| Monthly Food and<br>Household<br>Expenditure:<br>Baku | < 350 | 351-450 | 451-550 | 551-650 | >650 | Average | Ave Exp<br>per h'hld<br>person |
|---|-------|---------|---------|---------|------|---------|--------------------------------|
| Survey Responses                                      | 34%   | 30%     | 18%     | 7%      | 11%  | 444     | 113                            |
| Increase + 5%   | 28%   | 18%     | 27%     | 12%     | 15%  | 466     | 119                            |
| Increase + 10%  | 19%   | 24%     | 28%     | 12%     | 16%  | 489     | 125                            |
| Monthly Food and<br>Household<br>Expenditure:<br>Other Regions | < 350 | 351-450 | 451-550 | 551-650 | >650 | Average | Ave Exp<br>per h'hld<br>person |
|--|-------|---------|---------|---------|------|---------|--------------------------------|
| Survey Responses   | 25%   | 32%     | 27%     | 12%     | 4%   | 440     | 93                             |
| Increase + 5%  | 23%   | 27%     | 27%     | 13%     | 10%  | 462     | 98                             |
| Increase + 10%   | 16%   | 21%     | 32%     | 18%     | 12%  | 484     | 102                            |

• The following tables show the sensitivity of only cost increases to food and essentials being applied to the wider ratio of household income and total committed expenditures (including loan repayments) in relation to income (*note: all other costs (utilities and loan repayments) remain unchanged*).

| Household<br>expenditure as %<br>of Income:<br>Baku | <25% | 26-50% | 51-75% | 76-100% | >100% |
|---|------|--------|--------|---------|-------|
| Survey Responses                                    | 10%  | 76%    | 13%    | 1%      | 0%    |
| Increase + 5%                                       | 7%   | 73%    | 19%    | 1%      | 0%    |
| Increase + 10%                                      | 5%   | 70%    | 22%    | 1%      | 1%    |

| Total expenditures<br>as % of Income:<br>Baku | <25% | 26-50% | 51-75% | 76-100% | >100% |
|---|------|--------|--------|---------|-------|
| Survey Responses                              | 1%   | 24%    | 51%    | 21%     | 4%    |
| Increase + 5%                                 | 1%   | 20%    | 50%    | 23%     | 5%    |
| Increase + 10%                                | 1%   | 17%    | 50%    | 25%     | 7%    |

| Household<br>expenditure as %<br>of Income:<br>Other Regions | <25% | 26-50% | 51-75% | 76-100% | >100% |
|--|------|--------|--------|---------|-------|
| Survey Responses   | 1%   | 48%    | 51%    | 0%      | 0%    |
| Increase + 5%  | 1%   | 37%    | 62%    | 0%      | 0%    |
| Increase + 10%   | 1%   | 29%    | 69%    | 1%      | 0%    |

| Total expenditures<br>as % of Income:<br>Other Regions | <25% | 26-50% | 51-75% | 76-100% | >100% |
|--|------|--------|--------|---------|-------|
| Survey Responses                                       | 0%   | 3%     | 44%    | 52%     | 1%    |
| Increase + 5%  | 0%   | 2%     | 35%    | 61%     | 2%    |
| Increase + 10%   | 0%   | 2%     | 28%    | 68%     | 2%    |

- These tables show the sensitivity of 'affordability levels' in response to relatively modest increase in one dimension of domestic costs a dimension may have had a progressive effect upon borrowers during 2016. They provide some indication of the extent of additional strains which would have been present in the loan portfolios if such cost increases had occurred.
- Such sensitivity presents an additional component to the structural risk exposure to the credit performance, particularly in relation to the other regions. This is further emphasised by the reductions to food expenditures which have been made to enable loan repayments. The lending institutions should monitor such costs trends closely, together with wage trends if may be anticipated that these provide a strong indicator of future credit performance and are likely to have different regional dynamics.

## "Indebtedness of Individuals"

#### Outline of Survey Methodology

A survey is being undertaken during July-September 2016 in which individuals are invited to respond to questions relating to their financial position, the extent of any indebtedness and their attitudes towards indebtedness. The objective of the survey was to examine the characteristics and debt capacity of individuals. It was designed to enable the characteristics of different segments of borrowers to be identified and reviewed. Each independent lending institution will have its individual mix of these segments within its loan portfolio.

The survey is being undertaken by an Azerbaijan research agency, ABTC (<u>http://www.abtc.az/</u>). This agency has experience of conducting large scale surveys in relation to financial services.

The survey is undertaken by face-to-face interviews with individuals selected on a random basis within the parameters described below. The interviews may be undertaken in public areas (market, street, or near to workplaces) or locations which do not compromise the responses of individuals. There is to be a good spread of locations of survey interviews which reflect a balanced spread of the borrower population.

The survey is being conducted at such times and locations which would not be affected by any exceptional events which may disrupt the normal profile of respondents. Such 'events' may include (but not be restricted to):

- Public holiday or festive occasions;
- Weekends, or such times at which the 'normal' profile of respondents may change;
- Occasions which cause an exceptional migration / movement of people (such as visiting relatives);
- Areas, or occasions, of any public unrest, disturbance, or demonstration.

The survey respondents are advised of the topic of the survey and the time which will be needed to complete the survey. It must be stressed to the respondents that the survey is completely anonymous and that there is no mechanism by which to identify the respondent with the lending institution.

The regional scope of the survey respondents is shown below.

|                  |   | Numl  | per of Responden                            | ts                   |                 |
|------------------|---|-------|---|----------------------|-----------------|
| Region           | Microcredit and<br>Non-Bank<br>Institutions | Bank  | Former<br>Clients: Loans<br>in last 2 years | No Previous<br>Loans | Survey<br>Total |
| Baku             | 468   | 468   | 250   | 62                   | 1,248           |
| Absheron         | 117   | 117   | 63  | 16                   | 313             |
| Guba-Khachmaz    | 71  | 71    | 38  | 10                   | 190             |
| Aran             | 328   | 328   | 175   | 44                   | 875             |
| Ganja-Gazakh     | 169   | 169   | 90  | 23                   | 451             |
| Shaki-Zagatala   | 86  | 86    | 46  | 12                   | 231             |
| Daghligh Shirvan | 55  | 55    | 30  | 7                    | 148             |
| Lankaran         | 115   | 115   | 61  | 15                   | 306             |
| Yukhari Garabagh | 89  | 89    | 48  | 12                   | 238             |
| Total            | 1,500                                       | 1,500 | 800   | 200                  | 4,000           |

# Attachment 2.

# "Indebtedness of Individuals" Survey Format

|              |   |                      |                     |                   | CLIENT              | SURVEY -                   | INDIVIDUAL     |                     |            |                             |                     |             |     |                      |           | ]                                     |
|--------------|---|----------------------|---------------------|-------------------|---------------------|----------------------------|----------------|---------------------|------------|-----------------------------|---------------------|-------------|-----|----------------------|-----------|---------------------------------------|
|              |   |                      |                     |                   |                     |                            |                |                     |            |                             |                     |             |     |                      |           |                                       |
|              |   |                      |                     | uld like to bette |                     |                            |                |                     |            |                             |                     |             | ]   |                      |           |                                       |
|              | l   | AI                   | ll responses will   | l remain confid   | ential - No         | Personal                   | Identification | n or Con            | tact Detai | ls are requ                 | ested               |             |     |                      |           |                                       |
|              | 1   | _                    |                     |                   |                     |                            |                |                     |            |                             |                     |             |     |                      |           |                                       |
| 1-2          | Loan Identification<br>(All Respondents)                        | Do you               | have loans with     | n:                |                     | Yes, loan fo<br>ersonal ne |                | s, loan<br>business |            | lot now, bi<br>n last 2 yea |                     | Never       |     |                      | lf Yes, h | ow many                               |
| Q.1          | Micro-finance institution                                       |                      |                     |                   |                     |                            |                |                     |            |                             |                     |             | ]   | Q.1.a                |           |                                       |
| Q.2          | Commercial bank   |                      |                     |                   |                     |                            |                |                     |            |                             | l                   |             |     | Q.2.a                |           |                                       |
| 3-9          | Please tell us about yourself                                   | :                    | (All Respond        | lents)            |                     |                            |                |                     |            |                             |                     |             |     |                      |           |                                       |
| Q.3          | Gender :  | Male                 |                     | Female            |                     |                            | ]              | Q.4                 | Age :      |                             |                     |             |     |                      |           |                                       |
|              |   |                      |                     |                   |                     |                            | 1              |                     |            |                             |                     |             |     |                      |           |                                       |
| Q.5          | Number of people in househo                                     | lia (inc. responde   | ent)                |                   |                     |                            | ]              | Q.6                 | Number o   | f depender                  | its                 |             |     |                      |           |                                       |
| Q.7          | Marital Status  | Married              |                     | Single            |                     |                            | ] wi           | idow/W              | /idower    |                             |                     |             |     |                      |           |                                       |
| Q.8          | Where do you live :   | City / Town          |                     | Urban             |                     |                            | ] Ru           | ıral                |            |                             |                     |             |     |                      |           |                                       |
| Q. 9         | How long have you lived in th                                   | nis neighbourboor    | 4                   | vears             |                     |                            | 1              |                     |            |                             |                     |             |     |                      |           |                                       |
|              | -   |                      | -                   | years             |                     |                            | 1              |                     |            |                             |                     |             |     |                      |           |                                       |
| 10-13        | Income (All Respo   | ondents)             |                     |                   |                     |                            |                |                     |            |                             |                     |             |     |                      |           |                                       |
|              | What is the source of your in                                   |                      |                     |                   |                     |                            | (Tick any wh   |                     |            |                             |                     |             |     | 1                    |           |                                       |
| Q.10         | Regular<br>work   | Irregular<br>work    |                     | Own<br>Business   | s                   |                            | ] Re           | mittanc             | e          |                             | Other<br>inc. occas | ional sales |     | None                 |           |                                       |
|              |   |                      |                     |                   |                     |                            |                |                     |            |                             | and socia           |             |     |                      |           |                                       |
| Q.11         | In which trade sector(s) do yo                                  | u earn your incor    | me                  |                   |                     |                            | (Tick any wh   | ich appl            | ly)        |                             |                     |             |     |                      |           |                                       |
|              | Manufacture   | Food Pr              | roduction           |                   | Retail              |                            |                | 1                   | Engineerin | g                           |                     |             |     | Building<br>Property | -         |                                       |
|              |   |                      |                     |                   |                     |                            |                |                     |            |                             |                     |             |     | rioperty             |           |                                       |
|              | Service   | Agricul              | lture               |                   | Public Se           | ector                      |                |                     | Other      |                             |                     |             |     |                      |           |                                       |
|              |   |                      |                     |                   |                     |                            | _              |                     |            |                             |                     |             |     |                      |           |                                       |
| Q.12         | How would you describe the<br>of your income payments           |                      | mployer             | From en           | nployer<br>/ cheque |                            | Income fror    | m coolal            | subsidios  |                             |                     | onal or     |     | Incom<br>own busi    |           |                                       |
|              | (Tick any which apply)  | by bank              | k transfer          | by cash           | / cneque            |                            | income from    | n social            | subsidies  |                             | irregular ı         | ayments     |     | own busi             | ness      |                                       |
| Q.13         | How many people earn incon                                      | ne in your househ    | old                 |                   |                     |                            | (Please ente   | r numbe             | er)        |                             |                     |             |     |                      |           |                                       |
| 14-24        | Household Budget  | (All Res             | spondents)          |                   |                     |                            |                |                     |            |                             |                     |             |     |                      |           |                                       |
| Q.14         | How much is the average <b>tot</b> :                            | al monthly incom     | e into your hou     | sehold budget     |                     |                            | (Please ente   | r amour             | nt)        | AZN                         |                     |             |     |                      |           |                                       |
|              |   |                      |                     |                   |                     |                            | •              |                     |            |                             |                     |             |     |                      |           |                                       |
| Q.15         | How much do you spend eacl                                      | n month (on avera    | age) on food an     | d household ex    | penditure           |                            |                |                     |            | AZN                         |                     |             |     |                      |           |                                       |
| Q.16a        | How much do you spend eac                                       | h month (on avera    | age) on gas, ele    | ctricity, water,  | rent, garba         | age collecti               | ion            |                     |            | AZN                         |                     |             |     |                      |           |                                       |
| Q.16b        | How much do you spend eacl                                      | h month (on aver     | age) on telepho     | ne and internet   | t services          |                            |                |                     |            | AZN                         |                     |             |     |                      |           |                                       |
|              |   |                      | 1                   |                   |                     |                            |                |                     |            |                             |                     |             |     |                      |           | · · · · · · · · · · · · · · · · · · · |
| Q.17         | Do you have any payment arr                                     | ears with any of e   | electricity, gas, v | water, or nousi   | ng costs            |                            |                |                     |            |                             |                     |             | Yes |                      | No        |                                       |
|              | Do you have loans from non-                                     | financial institutio | ons :               |                   |                     |                            |                |                     |            |                             |                     | Yes, loan   | _   | Not now,             |           | Never                                 |
| Q.18         | Family  |                      |                     |                   |                     |                            |                |                     |            |                             | [                   | outstandir  | ]   | in last 2 y          | ears      |                                       |
| Q.19         | Friends   |                      |                     |                   | ,                   |                            |                |                     |            |                             |                     |             | -   |                      |           |                                       |
| Q.20<br>Q.21 | Retail shop : to purchase high<br>Retail shop : to obtain norma |                      |                     |                   |                     | needs)                     |                |                     |            |                             |                     |             | -   |                      |           |                                       |
| Q.22         | Construction Company : purc                                     |                      |                     |                   |                     |                            |                |                     |            |                             |                     |             | 1   |                      |           |                                       |
| Q.23         | Employer  |                      |                     |                   |                     |                            |                |                     |            |                             |                     |             | -   |                      |           |                                       |
| Q.24         | Other (including Moneylende                                     | r and Pawnshop)      |                     |                   |                     |                            |                |                     |            |                             | l                   |             |     |                      |           |                                       |

| 25-37        | Lifestyle (All Respondents)   |                       |            |            |                  |   |                              |                   |                             |
|--------------|---|-----------------------|------------|------------|------------------|---|------------------------------|-------------------|-----------------------------|
|              | Did any of the the following situations happen to you in the last six   | months<br>Yes         | No         |            |                  | (Please ti                                      | ick all which apply)         | Yes               | No                          |
| 0.25         | l lost my job   |                       |            | Q.26       | My busin         | ess was not successfu                           | ıl                           |                   |                             |
| Q.27         | My spouse lost his/her job  |                       |            | Q.28       |                  | ell a major asset to re                         |                              |                   |                             |
| Q.29         | Major illness of self or family   |                       |            | Q.30       |                  | ce income stopped, o                            |                              |                   |                             |
|              |   |                       |            |            |                  |   |                              |                   |                             |
|              | We would like to know how much you agree with the following star  | tements               |            | Stron      | ngly Agree       | Agree   | Disagree                     | Strongly Disagree | Do Not Know / No<br>Opinion |
| Q.31         | My financial situation has improved in the last 6 months  |                       |            |            |                  |   |                              |                   |                             |
| Q.32         | I feel in control of my financial situation   |                       |            |            |                  |   |                              |                   |                             |
| Q.33         | My children will have a better life than me.  |                       |            |            |                  |   |                              |                   |                             |
| Q.34         | My household expenses have risen faster than income in the last 6   | months                |            |            |                  |   |                              |                   |                             |
| Q.35         | The quality of my life has improved in the last 12 months   |                       |            |            |                  | ∣   | ┥ ┝━━━━                      |                   | {                           |
| Q.36         | I can afford to buy 'treats' for myself or my family  |                       |            |            | <u> </u>         |   |                              |                   | {                           |
| Q.37         | Most of my friends have difficulties meeting their domestic budget  | needs                 |            |            |                  |   |                              |                   | i []                        |
| 38-42        | Loan Dimensions (Current and Former Borrow  | wers)                 |            |            | Please te        | ll us about your loan(                          | s)                           |                   |                             |
|              |   |                       | (0)        | -111       |                  |   |                              |                   |                             |
| Q.38         | What type(s) of loan do you use now and in which currency   |                       | (Please ti | ck all whi | ch apply)<br>AZN | Fgn Ccy   |                              |                   |                             |
|              | Group Loan  |                       |            |            | AZIN             |   | 1                            |                   |                             |
|              | Business loan   |                       |            |            |                  |   | 1                            |                   |                             |
|              | Consumer loan : Daily expenditures  |                       |            |            |                  |   | ]                            |                   |                             |
|              | Consumer loan : Household appliances (such as TV, refrig  | erator, car)          |            |            |                  | {   | -                            |                   |                             |
|              | Consumer : avtocredit<br>Mortgage loan : house, apartment, land for house constri                                   | uction                |            |            | <u> </u>         | {   | 1                            |                   |                             |
|              | Agricultural loan   |                       |            |            |                  |   | 1                            |                   |                             |
|              | Credit card   |                       |            |            |                  |   | ]                            |                   |                             |
|              | Other   |                       |            |            |                  |   |                              |                   |                             |
| Q.39         | What was the main reason(s) for your last loan and your next loan   |                       |            |            | Last loan        | Next loar                                       | (Mark up t                   | o two reasons)    |                             |
| Q.35         | Business : Investment   |                       |            |            |                  |   |                              | o two reasons)    |                             |
|              | Business : Working capital  |                       |            |            |                  | 1   | 1                            |                   |                             |
|              | Individual : Domestic daily expenditures  |                       |            |            |                  |   | 1                            |                   |                             |
|              | Individual : Household appliances (such as TV, refrigerato  | r, car)               |            |            |                  | 1 -   | 1                            |                   |                             |
|              | Individual : avtocredit   |                       |            |            |                  |   | ]                            |                   |                             |
|              | Mortgage loan : house, apartment, land for house constru-   | uction                |            |            |                  |   | ]                            |                   |                             |
|              | Domestic : Health or education  |                       |            |            |                  |   |                              |                   |                             |
|              | Domestic : Holiday or travel or family event  |                       |            |            |                  |   |                              |                   |                             |
|              | Repay / increase existing loan  |                       |            |            |                  |   | ]                            |                   |                             |
| Q.40         | During the last 2 years, how many loans have you taken  |                       |            |            |                  |   | Enter number                 |                   |                             |
| Q.41<br>Q.42 | How many lenders have you used for these loans<br>How many guarantees have you given for debts which are still outs | tanding               |            |            |                  |   | Enter number<br>Enter number |                   | ┝──┼──┤                     |
| Q.42         | now many guarantees have you given for debts which are still outs   | landing               |            |            |                  |   | Enter number                 |                   | (]                          |
| 43-58        | Loan Dimensions (Current Borrowers)   |                       | Please te  | ll us abou | t your loar      | n(s)  |                              |                   |                             |
|              |   |                       |            | 1          |                  |   |                              |                   |                             |
| Q.43         | Total amount outstanding of all loans   |                       |            | Q.44       |                  | ch is total <b>monthly</b><br>nts for all loans | (include MFIs, banks,        | house mortgage)   | <u> </u>                    |
|              | (Please enter AZN amounts)  | for 0 42 and 0 44)    |            |            | repayment        |   | (include ivinis, ballks)     | Yes               | No                          |
| Q.45         | Have you pledged any assets as collateral to secure your loan   | jor Q. 45 and Q.44)   |            |            |                  |   |                              | 105               |                             |
| Q.46         | If 'yes', which collateral was provided   | (please tick all whi  | ch apply)  |            |                  |   |                              |                   | ·                           |
| -            | Residential   | siness                | Domestic   | c Asset(s) |                  | Vehicle   | Guara                        | ntee              | Gold /                      |
|              | Business Property Property Equi   | ipment                | -          |            |                  |   |                              |                   | Jewellry                    |
|              |   |                       |            |            |                  |   |                              | Yes               | No                          |
| Q.47         | Is any of your loan indebtedness (Q.43) outstanding in a currency w   | hich is not Azerbaija | in AZN     |            |                  |   |                              |                   |                             |
| 0.48         | If 'Yes' (Q.47), what is the foreign currency loan balance  | usć                   | Euro       |            | Other            | Am  | punt                         |                   |                             |
| Q.48         | in res (corr,) what is the foreign currency four balance  | US\$                  |            | L          | Other            |   |                              |                   |                             |
| Q.49         | If 'Yes' (Q.47), did the lending institution explain the risks of exchan  | ge rate changes to y  | ou         |            |                  |   |                              |                   |                             |
| Q.50         | Are any of your loan payments in arrears or not fully up-to-date  | -                     |            |            |                  |   |                              |                   |                             |
| Q.51         | Have you refinanced, or consolidated your debts during the last 12  | months                |            |            |                  |   |                              |                   |                             |
| Q.52         | Have you applied for a loan in the last 12 months   |                       |            |            |                  |   |                              |                   |                             |
| Q.53         | Has any lender refused to lend to you in the last 12 months   |                       |            |            |                  |   |                              |                   |                             |
| Q.54         | When you took your loan, did you obtain your credit rating  |                       |            |            |                  |   |                              |                   |                             |

| Q.55         | How long ago did you take out your last loan Within 1 month  | 1 - 3<br>months                | 4 - 6<br>months   |               | r - 12             | Over 12<br>months    | Cann<br>reme            |            |           |
|--------------|--|--------------------------------|-------------------|---------------|--------------------|----------------------|-------------------------|------------|-----------|
| Q.56         | Compared with 12 months ago your present Much total loans are Higher   | Higher                         |                   | The Same      |                    | Less                 | Much<br>Less            | I          |           |
| Q.57         | After the next 12 months, Much<br>do you expect your debt level to be Higher                                       | Higher                         |                   | The Same      |                    | Less                 | Much<br>Less            | 1          |           |
| Q.58         | Who undertakes the loans in your family  | Only you                       | ]<br>Only your sp | ouse          | Jointly            |                      | Both of you independent |            |           |
| 59-66        | Lending Institution (All Respondents)  | When yo                        |                   |               |                    | agree with the follo |                         | Do Not     | Know / No |
|              |  |                                | Strong            | ly Agree      | Agree              | Disagree             | Strongly Disag          |            | pinion    |
| Q.59         | Clients are treated with respect   |                                |                   |               |                    |                      |                         |            |           |
| Q.60         | The institutions respond well to people with repayment p   | roblems                        |                   |               |                    |                      |                         | _          |           |
| Q.61         | Lending institutions are trustworthy   |                                |                   |               |                    |                      |                         | _          |           |
| Q.62         | Lending institutions seek to improve the lives of its clients  |                                |                   |               |                    |                      |                         | _          |           |
| Q.63         | Lending institutions act with integrity  |                                |                   |               |                    |                      |                         | _          |           |
| Q.64         | Lending institutions understand customers' needs   |                                |                   |               |                    |                      |                         | _          |           |
| Q.65<br>Q.66 | Lending institutions explain the terms and obligations of t<br>Lending institutions want to lend to people like me | ne Ioan                        |                   |               |                    |                      |                         | _          |           |
| 4.00         | centing institutions want to rend to people like me  |                                |                   |               |                    |                      |                         |            |           |
| 67-80        | We would like to know your opinion, and how much you   | agree with the following stat  | ements            |               |                    | (Current and Former  | Borrowers)              |            |           |
|              |  |                                | Strong            | ly Agree      | Agree              | Disagree             | Strongly Disag          | ree Do Not | Know / No |
|              |  |                                | -                 |               | -                  | -                    | ,                       | 0          | pinion    |
| Q.67         | Loans improve the quality of life  |                                |                   |               |                    |                      |                         |            |           |
| Q.68         | When I took my last loan, the charges (interest and fees) w  | vere explained to me and I kno | ow how            |               |                    |                      |                         |            |           |
|              | much I am paying<br>I understand which type(s) of loan should be used for diffe                                    | want needs                     |                   | $\vdash$      |                    |                      |                         | _          | $\vdash$  |
| Q.69<br>Q.70 |  | sient needs                    |                   |               |                    |                      | { ⊢                     | _          |           |
|              | Loans are easy to obtain   |                                |                   |               |                    |                      |                         | _          |           |
| Q.71         | I borrowed too much  |                                |                   |               |                    |                      |                         | _          |           |
| Q.72         | It is / was difficult to resolve debt problems with lending in   | nstitutions                    |                   |               |                    |                      |                         | _          |           |
| Q.73         | Debt repayments cause problems within my family  |                                |                   |               |                    |                      |                         |            |           |
| Q.74         | My loan repayments are / were more than I can afford   |                                |                   |               |                    |                      |                         |            |           |
| Q.75         | I need / needed to continue to borrow to maintain how m  | y family and I live            |                   |               |                    |                      |                         |            |           |
| Q.76         | I would like help to resolve debt problems with my lending   | ginstitution                   |                   |               |                    |                      |                         |            |           |
| Q.77         | It is better to borrow from only one institution, rather that  | n to change lenders            |                   |               |                    |                      |                         |            |           |
| Q.78         | When I drew my last loan, the lender knew what I could a   | ford                           |                   |               |                    |                      |                         |            |           |
|              |  |                                |                   |               |                    |                      |                         |            |           |
| Q.79         | Food expenditure has been reduced to make loan repaym  | ents                           |                   |               |                    |                      | Yes                     | No         |           |
| Q.80         | I (or my spouse) have taken additional work to make loan   | repayments                     |                   |               |                    |                      | Yes                     | No         |           |
| 81-83        | We would like to know your attitudes towards saving.   |                                | (All Respondents) |               |                    |                      |                         |            |           |
| Q.81         | Do you make savings with a financial institution   |                                |                   |               |                    |                      | Yes                     | No         |           |
|              | Do you make other regular cash savings   |                                |                   |               |                    |                      | Yes                     | No         |           |
| Q.83         | Have you bought an insurance product(s) from your finance  | cial institution               |                   |               |                    |                      | Yes                     | No         |           |
| 84-85        | From which institution(s) have you borrowed in the last  |                                | (Current          | and Former Bo | orrowers)          |                      |                         |            |           |
|              | (Please tick all which apply)  |                                |                   |               |                    |                      |                         |            |           |
| Q.84         | Microfinance Institution   | Q. 85                          |                   | Commercial E  |                    |                      |                         |            |           |
|              | FINCA  | 4                              |                   | Bank of Baku  |                    |                      |                         |            |           |
|              | Inkishaf uchun maliyye   | 4                              |                   | Unibank       |                    |                      |                         |            |           |
|              | Azerkredit   | 4                              |                   | Nikoilbank    |                    |                      |                         |            |           |
|              | Aqrarkredit  | 4                              |                   | Kapitalbank   |                    |                      |                         |            |           |
|              | Molbulak   | 4                              |                   | Rabitabank    |                    |                      |                         |            |           |
|              |  | 4                              |                   | Demirbank     |                    |                      |                         |            |           |
|              |  | 4                              |                   |               |                    |                      |                         |            |           |
|              | Other' : Please name institution :   | 4                              |                   | Other' - Dia  | e name institution |                      |                         |            |           |
|              | Other : Please nume institution :  |                                |                   | Other : Pleas | e nume institution |                      |                         |            |           |
|              | 1  | 1                              |                   | 1             |                    |                      |                         |            |           |

Thank you for participating in this survey - All answers will remain confidential

#### **Review of External Data**

#### Introduction

The following notes provide a brief overview of some external 'desk-top' research which has been undertaken in anticipation of the survey 'Indebtedness of Individuals' being conducted on behalf of World Bank Group / IFC.

The objective is to demonstrate a broad framework of external trends and activities which impact upon the activities of individual borrowers and may, therefore, be reflected in the survey responses. The writer has not had access to information from any lending institution and the review is limited to documentation available in English.

The external data in these notes has been sourced primarily from Azerbaijan Central Bank and Azerbaijan State Statistical Committee, together with supplementary data from institutional websites<sup>23</sup>.

#### **Economic Framework**

The lending environment over the last few years has been dominated by:

- A relatively stable (unchanging) level of economic activity (GDP);
- Substantial devaluation of the national currency against the US Dollar in 2015 2016;
- Substantial increase in inflation in 2015 2016.

The annual growth in GDP (annual to June) has been +5% (2012-2013), +6% (2013-2014), -9% (2014-2015), and +3% (2015-2016). The quarterly levels of GDP are shown in the following chart. This shows a regular seasonal dip in Q.1. The Indebtedness Survey is being undertaken in August/September, which is a strong economic quarter and should not, therefore, have an adverse impact upon responses.



There have been substantial re-alignments of the national currency (AZN - Manat) against the US Dollar. Following a period of exchange rate stability at about US\$: AZN 0.80, there were two significant devaluations – 34% in February 2015 and a further 48% in December 2015. This resulted in an overall devaluation of about 104% in the year between January 2015 and 2016. At January 2015, total foreign currency lending was about US\$ 6.4 bn. (AZN 5.0 bn); by January 2016, whilst the US Dollar amount had

<sup>&</sup>lt;sup>23</sup> The extensive data of the commercial banking sector (source: Azerbaijan Central Bank) is reflected in the graphs and commentary of this note. However, the detailed sub-analysis is restricted by the limited availability of data to separately identify household mortgage and non-mortgage loan exposure and performance. MixMarket data on the microfinance data is very limited and not up-to-date

increased slightly to US\$ 6.9 bn., the Manat equivalent had escalated dramatically to AZN 11 bn<sup>24</sup>. (Note: these outstanding loan balances relate to all foreign currency lending by Azerbaijan banks and include both corporate and individual private sector clients. The writer has been unable to identify lending statistics to show the separate levels of foreign currency lending for corporate and individual clients).

These substantial changes in the exchange rate are shown in the following graph.



The impact of the devaluation of the Manat is reflected in the sharp changes in the inflation rate, with a particularly adverse impact resulting from the second devaluation step. This is shown in the following graph.







<sup>24</sup> Exchange Rate: US\$: AZN 0.78 January 2015 ... US\$: AZN 1.60 January 2016

Within the CPI, the impact of the devaluation of the Manat has had a significant and adverse impact upon the immediate cost-of-living of essentials. A significant proportion of foodstuffs (about 35%) are imported into Azerbaijan. The following chart shows the dramatic impact of food inflation upon individuals in 2016.



This indicates that the survey should show particular pressures upon the domestic budget. It may also be anticipated to have a significant impact upon the 'affordability' of loans which were taken prior to January 2016. The 'affordability' ratios would have been based upon assumptions derived from a more stable economic environment. For those individual borrowers who have undertaken loan repayment commitments up to, or about, 'marginal affordability', the impact of this 'event risk', with a substantive change of underlying assumptions about their domestic budget situation, may be anticipated to be severe.

## Employment

Employment levels have remained highly stable during the last 6 years, in which 51% of employed are male and 49% female (ratios unchanged from 2010). About 26% are employed by the State, 50% by the private sector, and 24% of self-employed (a slight increase from 22% in 2010). (2016 Data is not yet available).



The principal sectors of employment are shown in the following graph.



This shows that the main trade sectors of employment have been highly stable during the last 5 years.

Survey Observation:

- Only 1% of borrowers report that they lost their job in the last 6 months;
- However, 11% of borrowers report that their spouse lost their job in the last 6 months;
- As employment data is only available to 2015, does this suggest that there has been some increase in employment pressure during 2016.

#### Wages

The trend in overall nominal average monthly wages is shown on the following graph, together with an indexed comparison of wage trends with CPI.



This comparison suggests that, during the period, 2010 – mid-2015, individuals may have been feeling more prosperous. Whilst increases in average incomes were not great (averaging 7% in 2014, 4% in 2015, - and now 7% in the first half, 2016), they were ahead of CPI increases. This suggests that, on balance, borrowers may have been disposed to take a somewhat optimistic view of their budgetary and financial outlook.

#### Survey Observation:

- The average individual wage of borrowers was AZN 452 (non-borrowers AZN 407);
- The average household income was AZN 1,012 (non-borrowers AZN 942);
- Average number of wage-earners in the household was 2.2 with an average 4.5 persons in the household (national average in 2014: 4.7 persons).

However, wage increases were not spread equally across the trade sectors and this is shown in the following graph. These follow the nominal monthly wages for the major trade sectors of employment which were shown above.



#### Survey Observation:

- Principal trade sectors of employment of borrowers, in the survey sample, are Retail (23%), Service (21%) and Public Sector (30%)<sup>25</sup>;
- These are generally amongst the lower paid employment sectors.

Other external research has indicated that the "living wage" <sup>26</sup> of an Azerbaijan family increased to AZN 720 in June 2016.



This suggests that in relation to the average nominal monthly wage of AZN 490, there would need to be 1.5 incomes into the household, although for low paid trade sectors, agriculture would require about 2.75 and trade / retail would require about 2.

## Survey Observation:

- The average household income amongst borrowers was AZN 1,012;
- 27% of borrowers had a household income less than AZN 750.

Such underlying optimism from wage increases above CPI is reflected in the trends of consumer spending, which dipped after the initial Manat / \$ devaluation but then rebounded strongly until the second devaluation.



SOURCE: WWW.TRADINGECONOMICS.COM | THE STATE STATISTICAL COMMITTEE OF THE REPUBLIC OF AZERBAIJAN

<sup>&</sup>lt;sup>25</sup> Excluding Agriculture which accounts for 37% of the employed population, national statistics for employment (2014) show retail trade at 23%, education, health and public administration at 29% of employed

<sup>&</sup>lt;sup>26</sup> Source: <u>www.tradingeconomic.com</u>: Wage Indicator Foundation: "Living wage computations are based on the cost of living for a predefined food basket derived from the FAO database (UN Food and Agriculture Organisation) distinguishing 50 food groups with national food consumption patterns in per capita units, for housing and for transportation, with a margin for unexpected expenses."

However, the growth in consumer spending (over 100%) between 2011 and 2016 is much greater than the c.40% growth in average wages in the similar period. This suggests that consumers:

- were confident / optimistic of their future financial prospects;
- became accustomed to improving their lifestyles;
- were able to fund such expenditures by means other than savings from wages. (See later assessment of the growth in lending to households during this period).

## Lending

Lending showed continuing strong growth between 2010 and 2015, particularly in national currency.

The following graphs show the overall level of loan outstandings (to both the business and individual client segments), together with a comparison of the AZN equivalents of both national and foreign currency loans.



This shows that there had been minimal growth in foreign currency outstandings (expressed in Manat equivalent) between 2010 and 2015 (at the time of the first devaluation), whilst the strong growth had been in national currency. (Note: these figures relate to total lending to the private sector by commercial banks, and not only to individuals). The immediate impact of the two currency devaluations upon the Manat equivalent of foreign currency loans is clearly shown.

The following graph shows only the foreign currency lending (again, this relates to total bank lending, both corporate and individual). This shows that that had been only modest growth in foreign currency loan balances between 2010 and 2015. The red line shows the AZN / Manat equivalent balance, and the green line shows the related USS equivalent (at the corresponding exchange rate).<sup>27</sup> The data indicates that additional lending was undertaken in foreign currency at the time of the first devaluation. This may have reflected some form of refinance, or capitalisation of interest, or additional currency lending. However, such mechanisms were not repeated at the time of the second devaluation. Such an increase in foreign currency loans would enable the lending institutions to improve the 'currency matching' in their balance sheet structure, and thereby favourable implications for capital ratios. (Note: it is not possible for the writer to determine the detailed reasons from the available data for the immediate increase in the imputed USS equivalent).

<sup>&</sup>lt;sup>27</sup> For reference: the US\$ balance is determined by dividing the AZN balance by the exchange rate. Data source for loans and exchange rate: Azerbaijan Central Bank



Survey Observation:

- 17% of borrowers had a loan in foreign currency (100% in US\$);
- Loan amount: 30% < US\$1,000; 41% US\$1-2,000; 29% > US\$2,000;
- Anecdotal comments obtained during the survey process suggest that [some] lending institutions caused some local currency loans to be converted into foreign currency without full consultation with the borrowers;
- 88% of survey respondents identified that lending institutions did not explain the risks of foreign exchange; this contrasts with 83% of survey respondents who agreed that the normal terms and obligations of the loan were explained.

The comparative increase of lending to households by banks since 2010 has been particularly strong. The graphs (below) show that lending to households was a significant component of the growth in bank lending during that six-year period – increasing from 27% of total bank lending in January 2010 to a maximum of 42% in January 2015. This is now reduced to 37% (June 2016).



These graphs show a significant reversal of trends in non-mortgage lending to households. There has been a substantive reduction in the level of non-mortgage borrowings since February 2015. This coincided with the initial AZN / US\$ devaluation and a substantial monthly increase (+4%) in CPI. This seems to be a remarkably immediate response, which suggests *(as an inference by the writer)* that it was driven by the industry or national authorities. Following this reversal, there has been a sustained reduction in outstanding borrowings (with the exception of the exchange rate impact of the second devaluation in December 2015).

The stronger growth rates of lending to households (shown in the above graphs) are shown clearly in the following graph (on an Index based on 2010) and are compared with other 'non-household' lending.



This graph (showing indexed growth) depicts a significant release of loan funding to individual borrowers during that period. It demonstrates how the increases in consumer spending (shown in an earlier graph above) were supported by increased debt by individuals. This will also have contributed a stimulus to the national economy and the GDP figures which were shown earlier. (The GDP had, however, remained broadly stable despite this increased consumer spending).

The more recent decline in the share of lending to households as a percentage of total bank lending is shown in the following graph.



The reversal of the strong growth of lending to household represents a substantial change in the strategy of the lending institutions. The reasons for this change are not known to the writer but the following factors may be considered:

- An immediate reduction in demand by households in the demand for loans. However, the prospect of higher inflation, and no immediate increase in interest rates, would have made the 'real cost' of borrowing lower and consumers may have been inclined to borrow in order to acquire assets before inflation took asset-prices higher. Individuals may also have thought that "the worst was over".;
- The lending institutions may have been funded (at least in part) in US Dollars. As their balance sheets would be expressed in Manat, the first and second devaluations would have placed increasing pressure upon their capital ratios and probably the eligibility of loan capital under either [i] regulatory requirements for Tier 2 capital, and/or [ii] capital covenants established by international investment funding agencies. This may have caused the banks to reduce their lending and the immediate priority may have been to provide continuing support to industrial and commercial clients. Lending to households would, therefore, have been the easiest means by which to reduce their balance sheet exposure to loan assets;
- If 'reduced household lending' was the response strategy to capital constraints, then it may be considered that the household borrower would feel this to be an unexpected 'change of direction' by

lending institutions (on which there had been an increasing reliance by households), that domestic financial plans would need substantial revision, and that such households are likely to have felt to be 'let down' / failed by the lending institutions;

• Lending institutions considered that lending to households had become an 'over-heated' segment, that the sustained growth of previous years had been excessive, and that there was a need to reduce the structural risk exposure to this segment. If this were to be the reason – and it seems highly unlikely that it would be the reason – then the co-ordinated action of lending institutions in a competitive market arena to achieve this scale of reaction was extremely rapid.

## Survey Observation:

- Only 18% of loans drawn within the last 6 months (15% of outstanding loan value);
- 50% of loans taken over 12 months ago (62% of outstanding loan value) and a residual repayment period for the outstanding balance of about 14 months;
- Anecdotal comments obtained during the survey process suggest that [some] lending institutions caused some local currency loans to be converted into foreign currency without full consultation with the borrowers;
- 88% of survey respondents identified that lending institutions did not explain the risks of foreign exchange; this contrasts with 83% of survey respondents who agreed that the normal terms and obligations of the loan were explained.

The continuing growth in mortgage lending presents a challenging paradox. *The following comments are simply possible conjecture by the writer and there is no data evidence to validate the suppositions.* The continuing strong rise in mortgage lending in 2015 – 2016 occurs whilst there is a corresponding sharp reduction in non-mortgage household borrowing. The economic and financial environments remain under pressure and the immediate outlook is one of increasing austerity and pressure for households.

The mortgage loan provides a potential opportunity for both the borrower and the lending institution.

- 1. For the borrower
  - a. The mortgage loan provides an extension in the loan repayment period and, thereby, lower monthly repayments;
  - b. The (re)mortgage of the property provides an opportunity for some level of 'equity release' which would enable planned expenditures to be undertaken. This would support the levels of consumer expenditure which were undertaken in 2016 (except for a temporary dip see earlier graph);
  - c. The borrower may have considered that the first phase devaluation and inflation hike would not happen again;
  - d. The extent to which the borrower was / is aware that the 'real risk' is the potential loss of the property / home is uncertain.
- 2. For the lending institution
  - a. The credit quality of the loan asset had a strengthened balance sheet value, because of the collateral attached to the mortgage loan;
  - b. Lending levels were able to be somewhat sustained and thereby interest revenue could be considered to be stronger, again because of the underlying collateral and traditional credit performance of mortgage lending (*an inference by the writer*);
  - c. Capital was strengthened as a result of the property-backed collateralised loan attracting a lower 'capital risk weighting' than non-collateralised household loans;
  - d. The lending was not 'refinance' (thereby attracting a higher loan loss reserve allocation);

e. The 'operational credit management' was strengthened, but the structural risk exposure remained to the portfolio segment and to the 'event risk' of the second phase devaluation and stronger inflationary impact upon the domestic household budget.

sample too small

## Survey Observation:

• Mortgage loan: AZN 4% of borrowers ave

average loan balance AZN 5,074 (small sample)

- Mortgage loan: US\$ 1% of borrowers
- 36% of borrowers have provided collateral (MFIs 42%, banks 30%). However, the type of collateral is dominated by business equipment and domestic assets, with property being only 10% (either residential or commercial).

# **Regional Distribution of Lending**

The regional distribution of lending is overwhelmingly concentrated in the Baku region. The scale and distribution of lending is shown in the following table.

|                      | Lending (millions): July<br>2016 |       | Distr               | ibution: J | uly 2016 | Change in Lending:<br>2014-2016 |               |              |                     |
|----------------------|----------------------------------|-------|---------------------|------------|----------|---------------------------------|---------------|--------------|---------------------|
|                      | Total                            | Manat | Foreign<br>Currency | Total      | Manat    | Foreign<br>Currency             | Total         | Manat        | Foreign<br>Currency |
| Baku                 | 15,697                           | 7,707 | 7,990               | 85%        | 81%      | 90%                             | 6%            | -28%         | 98%                 |
| Abershon             | 581                              | 364   | 217                 | 3%         | 4%       | 2%                              | 2%            | -11%         | 32%                 |
| Aran                 | 719                              | 497   | 222                 | 4%         | 5%       | 3%                              | -28%          | -38%         | 11%                 |
| Daghlig-<br>Shirvan  | 95                               | 57    | 38                  | 1%         | 1%       | 0%                              | -16%          | -36%         | 51%                 |
| Ganja-Qazakh         | 585                              | 394   | 191                 | 3%         | 4%       | 2%                              | 51%           | 28%          | 137%                |
| Guba-<br>Khachmaz    | 186                              | 129   | 57                  | 1%         | 1%       | 1%                              | 44%           | 22%          | 144%                |
| Lankaran             | 232                              | 143   | 89                  | 1%         | 1%       | 1%                              | -23%          | -38%         | 26%                 |
| Sheki-Zagatala       | 180                              | 128   | 52                  | 1%         | 1%       | 1%                              | 11%           | 1%           | 47%                 |
| Yikhari-<br>Karabakh | 48                               | 44    | 4                   | 0%         | 0%       | 0%                              | -35%          | -33%         | -50%                |
| Kalbajar-            |                                  |       |                     |            |          |                                 |               |              |                     |
| Lachin               | 1                                | 1     | 0                   | 0%         | 0%       | 0%                              | - <b>96</b> % | <b>-97</b> % | -94%                |
| Nakhchivan           | 110                              | 107   | 3                   | 1%         | 1%       | 0%                              | 2%            | 2%           | 21%                 |
| Total                | 8,434                            | 9,570 | 8,864               |            |          |                                 | 5%            | -26%         | 91%                 |

The following issues may be noted:

- The lending data continues to relate to all bank lending (both corporate and individual). (The writer has been unable to source data to identify the respective levels of lending to individuals);
- The significant reductions in national currency lending, particularly in Baku. This reduction in lending must have a significant impact upon the scale, cash flow and liquidity of local regional economies;
- The significant restructure of the debt profile in the regions between national and foreign currency. This will adversely impact the economic productivity of such debt and also the attitude / motivation of the borrower.

|                  | Intere | st Rates (1 July | 2016)               | Change in F | Rates: July 2016 | 6 - Oct 2014        |
|------------------|--------|------------------|---------------------|-------------|------------------|---------------------|
|                  | Total  | Manat            | Foreign<br>Currency | Total       | Manat            | Foreign<br>Currency |
| Baku             | 9.8%   | 11.1%            | 8.5%                | -3.2%       | -1.9%            | -4.5%               |
| Abershon         | 16.2%  | 14.7%            | 18.6%               | -2.9%       | -3.8%            | -2.0%               |
| Aran             | 21.2%  | 20.3%            | 23.1%               | -0.3%       | -1.1%            | 1.0%                |
| Daghlig-Shirvan  | 20.9%  | 20.6%            | 21.4%               | -2.8%       | -3.0%            | -2.7%               |
| Ganja-Qazakh     | 18.9%  | 18.3%            | 20.1%               | -3.0%       | -3.5%            | -2.5%               |
| Guba-Khachmaz    | 20.3%  | 19.3%            | 22.4%               | -1.0%       | -1.2%            | -2.8%               |
| Lankaran         | 21.8%  | 21.8%            | 21.7%               | -1.7%       | -1.8%            | -1.4%               |
| Sheki-Zagatala   | 20.9%  | 19.7%            | 24.0%               | 0.4%        | 0.3%             | -0.5%               |
| Yikhari-Karabakh | 17.9%  | 17.7%            | 20.6%               | -2.5%       | -2.1%            | -4.6%               |
| Kalbajar-Lachin  | 15.8%  | 14.0%            | 19.6%               | -9.7%       | -11.4%           | -6.0%               |
| Nakhchivan       | 12.6%  | 12.3%            | 22.3%               | -0.8%       | -0.9%            | 1.2%                |
| Total            | 11.2%  | 12.5%            | 9.8%                | -3.1%       | -1.8%            | -4.5%               |

The profile of average interest rates also varies significantly over the regions – which suggests that there is probably a substantial variation in the ratio of corporate: individual borrowers.

The following issues may be noted:

- The change in rates if negative (red) the current rate is lower than the average rate in October 2014;
- The wide variation in average rates suggests a range in the mix of business: household lending. This would suggest differing lending strategies and focus across the regions.

#### Arrears in Lending

The overall increase in 'overdue lending' / arrears is shown in the following graph – indexed against the growth in lending since 2010. (Note: the arrears data relates to all bank lending, not only individual / household and is based on balances, not number of borrowers).



This demonstrates that the lending institutions are facing significant levels of loan arrears and 'problem lending'. This suggests that the reversal in household lending in early-2015 may have resulted from some interaction of [i] capital pressures (reflecting the impact of the devaluation) and/or [ii] possible pressure on funding covenants in relation to arrears levels and/or [iii] profitability (as a result of the increased loan loss reserve requirements against arrears, rescheduled foreign currency loans, and 'impaired assets').

The trends in loan arrears in domestic and foreign currency loans are shown in the following graphs.



The following issues may be noted in relation to the above graph:

- 1. The above data is based upon total lending including both corporate and household lending. The writer has been unable to obtain separate arrears data for these two segments.
- 2. However, as a broad indication and as a comparison with the overall average arrears of about 8%: if household arrears were currently at 15% (based on loan value), the level of corporate arrears would be about 4% (6% if household mortgages were excluded).
- 3. There was a gradual reduction in Manat loan arrears between 2012 and 2015. During this period, loan outstandings were increasing strongly (see above graph) and, therefore, the underlying trend is masked (by the strong growth in loan balances) whilst the incidence of loan arrears lags several months after the origination of the loan. The 'catch-up' of loan arrears in 2015 reflects, therefore, the colliding impacts of the 'lagged effect' of the recognition of loan arrears against the slow-down / reduction in lending and the financial impact of higher inflation on domestic household budgets and the impact of devaluation on foreign currency borrowers.
- 4. The sharp increase of arrears in 2016 probably reflects not only the 'colliding effects' (shown in 2 above) but also, the impact of the sharp increase in inflation (CPI and foodstuffs) will have impacted strongly upon households.
- 5. Household borrowers may, therefore, be considered to be impacted by a series of 'unexpected' adverse influences ("event risks") on their financial planning and budget management leaving possibly many borrowers wondering 'what has happened', because most of the factors are outside their direct control, and possibly experience and/or understanding. *(The following is a series of inferences and interpretations by the writer)*:
  - a. Reversal of lending strategy and availability of loans from lending institutions following several years of continuing availability and market expansion;
  - b. Initial inflation impact of the first devaluation upon the domestic budget;
  - c. Such 'first-phase' inflation being compounded, for some households, by the loan being denominated in a foreign currency and possibly a lack of awareness of the exchange rate risks which they faced;
  - d. Against a continuing tightening of the availability of loans to households and inflationary pressures, domestic budgets come under increasing pressure;
  - e. The second devaluation and strong inflationary hike impact upon an already pressured household segment.

#### Survey Observation:

- Loan arrears (based on number of borrowers, not loan value): 17% within which MFI 14% and bank 19%;
- Loan arrears balances represent 29% of total balances (based on individual borrowers in the survey);
- 9% of borrowers have arrears with utility payments (MFI 7% and bank 11%);
- Arrears in foreign currency lending 59% in contrast to national currency loans of 8% (based on number of borrowers, not loan value).

#### Borrowing in the Domestic Budget

There was an increasing level of debt within 'borrowing household' in the period 2010 - 2014. This identifies that those households with loans were accepting progressively higher levels of leverage. The earlier comments on inflation had suggested that, possibly, borrowers were becoming increasing sanguine / optimistic of the future and that this was based upon:

- An exchange rate value of the Manat which had been stable for several years;
- Relatively stable CPI price inflation and average wage increases which were slightly ahead of inflation;
- Access to an expanding lending market for both consumer expenditure and mortgage finance.

However, the growth in lending to households was considerably greater than the growth in wages or inflation. This is shown in the following graph.



This sustained increase in debt and leverage against wage levels represents the development of the structural risk exposure of the individual borrower segment. The expansion of the market by wider 'financial inclusion' would inevitably result in an increasing proportion of marginal credit quality borrowers. The survey will provide a basis to identify if the lending institutions now have a primary focus upon reducing exposure to those more 'credit marginal' individuals.

#### Survey Observation:

• The average household income of never-borrowed and former borrowers is less than the incomes of current borrowers – (MFI current borrowers AZN 1,008 against 'never borrowed' AZN 950; Bank current borrowers AZN 1,016 against former borrowers AZN 941).

The 'mirror-impact' of the contrasting trends in household mortgage and 'non-mortgage' lending is clearly shown.

Data is not available to show the number of household borrowers for either mortgage or non-mortgage debt. It is not possible, therefore, to identify the extent to which the average debt per borrower changed during this period. However, the following issues may be noted:

- 1. The trends imply that there was a significant expansion of the availability of debt finance.
- 2. Such expansion will have led to increasing 'financial inclusion' of the more marginal risk clients.
- 3. The current contraction in the market is likely to focus more strongly upon the more marginal credit clients.

## **Risk Categorisation**

An Outline of the Objective and Methodology.

An assessment of the financial capacities of microfinance clients should not be seen solely in relation to quantitative measures (such as arrears, or income ratios, or material assets) but may also be considered in conjunction with other more qualitative dimensions – because the client's propensity to repay is a combination of factors, both financial and attitudinal.

A basic segmentation may be undertaken, therefore, upon the quantitative assessment of debt affordability and the qualitative assessment of clients' sense of financial concern or vulnerability. This provides also some dimensions for the impact of 'financial inclusion'.

An evaluation of the financial concern / vulnerability can be established for each borrower from the responses to the various attitudinal questions, which can be compared with the level of expenditure (as a percentage of income) for that borrower.

In this assessment, the 'Vulnerability Score' is determined by the qualitative responses to the various questions in relation to the concern of the respondent about the debt, its impact and the intensity of the response. These are reflected as:

| concern' score No responses which show difficulty; |
|--|
| concern' score No responses which show difficulty; |

- 2. Mid 'concern' score Limited range of responses which show difficulty;
- 3. High 'concern' score More frequent responses which show difficulty.

The range of questions / factors comprising the qualitative 'vulnerability / concern assessment comprise:

- Loan arrears;
- Utility arrears;
- Refinance of loan or refusal of a lender to approve a loan;
- Other 'informal' loans from family, retailer, employer or moneylender;
- Reduction in food expenditure or additional work to make loan repayments;
- Recognition that loan repayments are more than can be afforded;
- Adverse events in last six months affecting household earning capacity;
- Recognition that the borrower does not feel in control of financial situation;
- Recognition by the borrower that debt causes problems in the family;
- Recognition by the borrower that the financial position has not improved in the last six months.

The expenditure: income ratio is based upon the quantitative responses provided by the respective clients.

This enables the spread / scatter of individual client responses and positions to be plotted in the following matrix. The contrasting profiles of the client profiles in Baku and other regions is sharply displayed.



Chart: Expenditures include household and utilities, including loan repayments

This comparison shows a much stronger concentration of clients in regions outside Baku in relation to the higher levels of expenditure in relation to income – furthermore, the spread of the qualitative assessment of 'concern' is much widely spread amongst borrowers outside Baku.

This enables the creation of a matrix to provide some segmentation of the severity of risk amongst this group.



Chart 3. Client risk matrix

Such a matrix enables a broad differentiation between those clients who have possibly an unnecessarily high concerns for their repayment capacity / financial position but low expenditure commitments (these may be described as the "concerned" segments) in contrast to those with low levels of concern but whose financial position appears to be highly strained. The principle is to establish the interaction of both budget and attitude in the clients' behaviour and for this to be reflected in the management of client portfolios.



Chart 4. Segmentation of client risk and vulnerability

Such a distribution demonstrates that the management of the lending portfolios requires an understanding of the different client segments and that appropriate measures are available to address the differentiated needs and motivations of clients who are, or feel to be, experiencing financial and repayment pressures.

It is appropriate, therefore, to disaggregate the risk matrix (see charts 1 and 2 above) into different segments (charts 3 and 4 above) and identify the potential characteristics and risk management needs related to each.

The above analysis focuses upon the clients' perception of concern / vulnerability in relation to their immediate budgetary cash flow pressures. Such segmentation of the varying attitudes towards risk and

budgetary capacity will enable the establishment of a differentiated approach towards risk management and client development, and thereby more effective levels of client service and support – rather than the overly blunt mechanisms of an undifferentiated approach by the lending institution towards those clients with repayment difficulties or financial concerns.

The risk matrix provides, therefore, a broad segmentation of clients into a differentiated risk framework. This combines a range of factors and enables the traditional credit risk assessment of independent criteria to be complemented by a portfolio approach combining both quantitative and qualitative dimensions of the client.

# Lending Institutions

The following comments are based upon desk-based internet searches of some lending institutions in Azerbaijan. Such comments are based upon a random selection of available web-pages in English. As such, these comments are simply indicative of institutional market positions. The extent to which these are widely-published to clients or adopted / implemented as the standards or policies of other / all institutions in the market is not known. For this reason, the respective institutions are not named.

#### Mission and Market Strategy

#### Institution A

- Mission
  - To build successful and long-term business relations with those in need through the provision of flexible and fast solutions;
  - Values
    - Ethics and honesty;
    - Professionalism and willingness to self-improve;
    - Politeness and tolerance;
    - Efficiency and smile.

#### Institution B

- Responsible Lending for Retail area of activity
  - To take into consideration existing opportunities and conditions in consumer lending;
  - Develop a sound loan portfolio through analysing indebtedness, financial personal liabilities and other parameters of borrowers;
  - Maintain Bank's financial sustainability;
  - Increase public trust in the Bank;
  - Prevent excessive indebtedness of Bank's clientele;
  - Develop responsibility and borrowing habits in the borrowers;
  - o Increase financial education of the borrowers, and
  - Prevent factors causing deterioration of customer satisfaction in the future.
- In the event of negative decision [for loan applicants]
  - Reasons for rejection are explained to the borrower and, when possible, advice is provided to the customer on ways of eliminating such causes;
  - The Bank shall provide a clear and comprehensive written response to the applicant indicating reasons for rejection.

Institution C Loans for Entrepreneurs

- Loan decision and funds within 3 days of the application;
- No business plan is required. Simple procedures and minimal paperwork requirements;
- Application process;

- Work with a Credit Officer to prepare a simple two-page application;
- Credit Officer will visit business and home to collect data;
- Loan Officer will train on credit and managing cash flows;
- o Credit Committee will evaluate loan application documents.

# Pricing

# Institution A

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| Loan 1 |               | Household needs; |
|--------|---------------|------------------|
| 0      | Amount        | AZN 300 - 1,500; |
| 0      | Period        | 36 months;       |
| 0      | Interest rate | 27-28%;          |
| 0      | Commission    | 1%;              |
| 0      | Age range     | 21-70 years.     |

# Institution D

• Loan 1

| 0 | Amount | AZN 100-2,000 (can be taken in US\$); |
|---|--------|---------------------------------------|

Group Villlage Loan;

- Period 3-18 months;
- o Interest 12.5-22.1%;
- o Commission 2%.
- Loan 2

Individual Business;

- Amount AZN 100-3,000 (can be taken in US\$);
- o Period 3-24 months;
- o Interest 12.5-22.7%;
- o Commission 2%.

## Institution E

• Loan 1-3

|                | New Customer, with<br>no credit history | Holders of salary cards | Repeated customers |
|----------------|---|-------------------------|--------------------|
| Amount         | AZN 300 - 5,000                         | AZN 300 - 5,000         | AZN 300 - 5,000    |
| Term           | Up to 24 months                         | Up to 24 months         | Up to 12 months    |
| Interest       | 30%                                     | 25 - 28.2%              | 30%                |
| Fees           | 1%                                      | 1% (min AZN 20)         | 1% (min AZN 20)    |
| Minimum income | No rule                                 | No rule                 | No rule            |
| Age            | 20-60 years                             | 20-71 years             | 25-65 years        |
| Registration   | Baku: not a 'must'                      | Baku: not a 'must'      | Baku: not a 'must' |

Products for individual private customers

- Loan 4 Mortgage
  - Amount Up to AZN 50,000

subject to 80% of market value and AZN only;

 $\circ$  Period 3 – 25 years;

| 0   | Interest     | "Cannot exceed 8%";   |
|-----|--------------|---|
| 0   | Collateral   | Acquired home or apartment;   |
| 0   | Market value | Independent appraisal;  |
| 0   | Repayment    | Equal monthly – payment cannot exceed 70% of total monthly                |
| 0   |              | income of borrower(s);  |
| 0   | Insurance    | life and ability to work of borrower – and – property to be insured       |
|     |              | to an amount equalling amount of the loan;                                |
| 0   | Age          | mortgage must be repaid by the time of the legal pension age of borrower. |
| n F |              |   |

# Institution F

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| Loan 1 |             | Urgent credit line  | (to obtain cash at ATM);        |
|--------|-------------|---|---------------------------------|
| 0      | Amount      | AZN 50-500;   |                                 |
| 0      | Period      | credit line for 24 months;                                      |                                 |
| 0      | Interest    | 29% pa applied on a daily basis to drawings of the credit line; |                                 |
| 0      | Commission  | 1% for a cash withdrawal;                                       |                                 |
| 0      | Eligibility | Salary or pension credited to acc                               | count;                          |
| 0      |             | Employed in current job for at le                               | east 3 months – or – pensioner. |
| 0      | Age         | 18-70 years.  |                                 |

# Survey Observation: Interim

- Direct institution / client relationship is respectful 91% agree;
- Industry ethics under extreme pressure:
  - Trustworthy 16% of borrowers agree;
  - Integrity 5% of borrowers agree.

2016

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